

12 August 2021

C135435

S 9(2)(a)

Tēnā koe S 9(2)(a)

Thank you for your Official Information Act 1982 (OIA) request of 29 April 2021, requesting all spending to date on the Māori Pathways initiative, broken down by year. This request follows on from your response dated 12 April 2021 (C130408). Thank you for your patience. Providing a response to your request required some consultation, which took longer than anticipated.

The Māori Pathways programme supports the corrections system to be more effective by using kaupapa Māori and whānau-centred approaches. It includes a range of initiatives to lower the proportion of Māori in the corrections system and aligns with the Hōkai Rangi strategy. Corrections is partnering with Te Puni Kōkiri and the Ministry of Social Development to support the delivery of Māori Pathways.

Māori Pathways is a four-year programme, and learnings from the programme will support wider system change. Projects are being co-designed with whānau, iwi, and hapū Māori; and other organisations and individuals independent of Corrections, including people with lived experiences.

Māori Pathways includes:

- Increasing the number of people who can access successful initiatives that already exist in parts of Corrections and extending those programmes to other regions.
- Incorporating kaupapa Māori and whānau-centric approaches into existing programmes so they are more effective for Māori.
- Introducing new initiatives that draw on kaupapa Māori research, expertise, and experiences.

Initial programmes are being co-designed and trialled mostly in Hawke's Bay, Christchurch and Northland, but learnings will be used to inform new ways of working nationally and in other regions. Details on the different Māori pathway projects are available on our website at: www.corrections.govt.nz/pathways.

The Māori Pathways programme is at the beginning of its third year, as of July 2021.

Year one was focused on developing partnerships and co-designing with Māori for Māori solutions and enhancing and strengthening existing Kaupapa Māori services.

Year two involved strengthening partnerships, increasing numbers for a dedicated workforce and piloting new approaches with iwi, hapū and partner agencies.

As the programme enters its third year, the focus will turn to refining and learning from the new approaches as well as beginning the evaluation aspects of the programme.

You requested:

- *I'm after a more detailed break down than this - this spreadsheet doesn't tell me what the money has been spent on. Therefore, can I please request all spending to date on the Maori pathways initiative (specifically, as its been labelled in your response, Maori Development), this might include travel expenses, staffing, resources (please specify), education. Please break this down by year.
Could you please confirm receipt?*

Please find enclosed Māori Pathways spending between 2019/20 and 2020/21 as at 31 May 2021 as Appendix One. As you will note, the programme is currently underspending its budget allocation. This is due to multiple factors, including the time taken to establish relationships and focus on genuine co-design and the impact of COVID-19 alert level restrictions. Where possible, the underspend to date will be re-allocated to future years' funding to contribute towards the Hōkai Rangi strategy and to implement Māori Pathways initiatives developed through the co-design process.

As per Corrections' previous response, the Ministry of Social Development did not spend any money on the Māori Pathways initiative in 2019/20. Corrections has consulted with the Ministry of Social Development to confirm their costs for 2020/21 to 31 May 2021, which are provided in Table Two. Corrections has also consulted with Te Puni Kokiri to confirm their costs for each financial year, provided in Table Three.

Please note that this response may be published on Corrections' website. Typically, responses are published quarterly, or as otherwise determined. Your personal information including name and contact details will be removed for publication.

I trust the information provided is of assistance. Should you have any concerns with this response, I would encourage you to raise them with Corrections. Alternatively, you are advised of your right to also raise any concerns with the Office of the Ombudsman. Contact details are: Office of the Ombudsman, PO Box 10152, Wellington 6143.

Ngā mihi



Topia Rameka
Deputy Chief Executive, Māori

Appendix One: Māori Pathways spending between 2019/20 and 2020/21, as at 31 May 2021.

Table One: Corrections' spending on Māori Pathways, broken down by costs and year since 2019/20.

Financial Year	Category	2019/20 – Costs	2020/21 – Costs
Personnel Costs	Salaries & Wages	\$1,300,959	\$4,085,757
	Staff Development	-	\$126,855
Personnel Costs Total		\$1,300,959	\$4,212,613
Direct Costs	Conferences & Internal Hui	\$398	\$57,460
	Consultancy Fees	\$684,497	\$1,353,135
	Domestic Travel	\$26,457	\$207,655
	Programme Costs	\$843,491	\$1,621,677
Direct Costs Total		\$1,554,843	\$3,239,927
Indirect Costs	Indirect Operating & Other	\$189,805	\$1,698,960
Indirect Costs Total		\$189,805	\$1,698,960
Grand Total		\$3,045,606	\$9,151,500

Notes:

Corrections' spending has primarily been focused on:

- the development of partnerships and co-designing with Māori for Māori solutions,
- enhancing and strengthening existing Kaupapa Māori services through more equitable contracts with existing providers,
- the delivery of new accommodation services,
- the introduction of whānau ora and whānau centred based services with partners,
- the prototyping of new approaches that have been co-designed with Māori, and further embedding the deepening of partnerships,
- the delivery of cultural capability uplift to Corrections' staff,
- the development of an outcomes led performance framework, a key action within Corrections' Hōkai Rangi Strategy, and
- the employment of staff to support and deliver the various initiative and approaches.

Table Two: Ministry of Social Development's spending on Māori Pathways, broken down by costs and year since 2019/20.

Financial Year	Category	2019/20 – Costs	2020/21 – Costs
Personnel Costs	Salaries & Wages		\$13,793
	Staff Development		\$14,000
	Other Personnel Costs		\$1,424
Personnel Costs Total			\$29,217
Direct Costs	Conferences & Internal Hui		\$0
	Consultancy Fees		\$40,000
	Domestic Travel		\$11,567
	Programme Costs		
Direct Costs Total			\$54,820
Indirect Costs	Indirect Operating & Other		\$7,417
Indirect Costs Total			\$7,417
Grand Total			\$91,454

Table Three: Te Puni Kōkiri's spending on Māori Pathways, broken down by costs and year since 2019/20.

Financial Year	Category	2019/20 - Costs	2020/21 – Costs
Personnel Costs	Salaries & Wages	\$280,686	\$412,792
	Other Personnel Costs	\$22,557	\$17,471
	Staff Development		\$7,289
Personnel Costs Total		\$303,243	\$437,553
Direct Costs	Contract Workers	\$44,669	\$12,593
	Consultancy Fees	\$430,239	\$33,834
	Domestic Travel	\$48,480	\$19,573
	Conferences & Internal Hui	\$10,107	\$6,612
	Other Direct Costs	\$32,036	\$50,025
Direct Costs Total		\$565,530	\$122,638
Indirect Costs	Indirect Operating & Other	\$219	\$78,776
Indirect Costs Total		\$219	\$78,776
Grand Total		\$ 868,992	\$638,967

Notes:

Te Puni Kōkiri's spending has primarily been focused on:

- the development of partnerships and co-designing with Māori for Māori solutions,
- the introduction of whānau ora and whānau centred based services with partners,
- the prototyping of new approaches that have been co-designed with Māori, and further embedding the deepening of partnerships,