

Appendix 1: Annual cost of leases for Department properties

Question 14

How much floor space does your department, agency or organisation lease and what is the annual cost per square metre and total cost in each building of those leases? How does this compare with each of the previous five financial years?

Location	Address	Land Area (sqm)	Space leased (sqm)	Annual rent	Rate per sqm	2011/12 (sqm)	2011/12 (\$)	2012/13 (sqm)	2012/13 (\$)	2013/14 (sqm)	2013/14 (\$)	2014/15 (sqm)	2014/15 (\$)	2015/16 (sqm)	2015/16 (\$)	2016/17 (sqm)	2016/17 (\$)
Alexandra	Cnr Kelman & Dunorling Streets	-	187	\$38,200.00	\$204.28	77	\$193.42	77	\$193.42	77	\$193.42	187	\$204.28	187	\$204.28	187	\$204.28
Ashburton	5 Mona Square	1,093	452	\$169,000.00	\$374.00	0	0	0	0	0	\$0.00	0	\$0.00	452	\$374.00	452	\$374.00
Auckland	3-5 Newsome Street	-	363	\$104,960.00	\$289.15	363	\$285.12	363	\$285.12	363	\$289.15	363	\$289.15	363	\$289.15	363	\$289.15
Auckland	92 Railside Avenue Henderson	-	880	\$148,000.00	\$168.18	880	\$119.32	880	\$119.32	880	\$119.32	880	\$119.32	880	\$119.32	880	\$168.18
Auckland	666 Great South Road	-	662	\$282,441.00	\$426.65	0	0	662	\$215.75	662	\$215.75	662	\$425.34	662	\$425.34	662	\$426.65
Auckland	22 Tironui Road, Papakura	4,000	950	\$413,315.00	\$458.23	950	\$390.69	950	\$390.69	950	\$390.69	950	\$458.23	950	\$458.23	950	\$458.23
Auckland	25 Bairds Road, Otara	2,878	1065	\$453,794.00	\$426.10	1065	\$412.22	1065	\$412.22	1065	\$412.22	1065	\$412.22	1065	\$412.22	1065	\$426.10
Auckland	5 Austen Place, Pukekohe	-	1095	\$260,000.00	\$237.44					1095	\$237.44	1095	\$237.44	1095	\$237.44	1095	\$237.44
Auckland	71-73 Wairau Road	3,614	1493	\$344,000.00	\$230.41	1493	\$230.41	1493	\$230.41	1493	\$230.41	1493	\$230.41	1493	\$230.41	1493	\$230.41
Christchurch	72 St. Asaph Street	-	464	\$373,929.00	\$805.88	0	0	0	0	464	\$805.88	464	\$805.88	464	\$805.88	464	\$805.88
Christchurch	16 Winston Avenue	832	295	\$87,260.00	\$295.80	295	\$271.00	295	\$271.00	295	\$271.00	295	\$271.19	295	\$271.19	295	\$295.80
Christchurch	18 Winston Avenue	610	450	\$100,000.00	\$222.22	450	\$200.00	450	\$200.00	450	\$222.22	450	\$222.22	450	\$222.22	450	\$222.22
Christchurch	35 Kingsley Street	1,188	461	\$122,141.00	\$264.95	461	\$194.41	461	\$194.41	461	\$245.84	461	\$245.84	461	\$245.84	461	\$264.95
Christchurch	232 Stanmore Road	1,158	479	\$140,107.00	\$292.50	479	\$229.76	479	\$228.76	479	\$228.78	479	\$280.58	479	\$280.58	479	\$292.50
Dargaville	37 Normanby Street	-	480	\$47,424.00	\$102.08	480	\$98.80	480	\$98.80	480	\$98.80	480	\$102.08	480	\$102.08	480	\$102.08
Dunedin	401 Moray Place - Ground Floor	-	277	\$66,162.61	\$239.29	276.5	\$217.05	276.5	\$217.05	277	\$217.05	277	\$217.05	277	\$217.05	277	\$239.29
Dunedin	115 Stuart Street - Securities Building	-	245	\$58,703.00	\$239.60	245	\$200.00	245	\$200.00	245	\$217.63	245	\$217.63	245	\$217.63	245	\$239.60
Dunedin	100-104 Stuart Street	-	871	\$186,640.00	\$214.28	871	\$206.80	871	\$206.80	871	\$206.80	871	\$214.28	871	\$214.28	871	\$214.28
Feilding	10 Weld Street	1,300	457	\$102,000.00	\$223.19	457	\$216.82	457	\$223.19	457	\$223.19	457	\$223.19	457	\$223.19	457	\$223.19
Flaxmere	22 Wilkes Place	2,522	507	\$133,242.00	\$262.80	507	\$247.25	507	\$247.25	507	\$247.25	507	\$247.25	507	\$247.25	507	\$262.80
Foxton	18 Main Street	759	200	\$9,100.00	\$45.50	200	\$45.50	200	\$45.50	200	\$45.50	200	\$45.50	200	\$45.50	200	\$45.50
Gisborne	156-158 Kahutia Street	2,023	1110	\$403,134.00	\$363.18	1110	\$340.34	1110	\$340.34	1110	\$340.34	1110	\$354.00	1110	\$354.00	1110	\$363.18
Gore	34 Irwell Street	245	179	\$12,900.00	\$72.07	179	\$50.28	179	\$50.28	179	\$50.28	179	\$50.28	179	\$50.28	179	\$72.07
Hamilton	73 Rostrevor Street Level 1	-	742	\$226,272.00	\$249.92	742	4304.95	742	\$304.95	742	\$304.95	742	\$304.95	742	\$249.92	742	\$249.92
Hamilton	150 London Street	-	3474	\$1,085,065.00	\$323.90	0	0	0	0	0	\$0.00	0	0	0	0	3350	\$323.90
Hastings	101 Lyndon Road	2,053	743	\$278,274.04	\$374.53	743	\$210.47	743	\$210.47	743	\$360.13	743	\$360.13	743	\$360.13	743	\$374.53
Hawera	91 Glover Road	2,507	464	\$95,000.00	\$204.74	0	0	0	0	0	\$0.00	0	\$0.00	0	0	464	\$204.74

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Location	Address	Land Area (sqm)	Space leased (sqm)	Annual rent	Rate per sqm	2011/12 (sqm)	2011/12 (\$)	2012/13 (sqm)	2012/13 (\$)	2013/14 (sqm)	2013/14 (\$)	2014/15 (sqm)	2014/15 (\$)	2015/16 (sqm)	2015/16 (\$)	2016/17 (sqm)	2016/17 (\$)
Huntly	2 Glasgow Street		262	\$30,000.00	\$114.50	262	\$114.50	262	\$114.50	262	\$114.50	262	\$114.50	262	\$114.50	262	\$114.50
Kaitaia	51 North Park Drive	2,475	620	\$178,658.12	\$288.16	620	\$273.88	620	\$273.88	620	\$273.88	620	\$273.88	620	\$273.88	620	\$288.16
Levin	21 Bristol Street	1,012	662	\$82,500.00	\$124.62	662	\$124.62	662	\$127.61	662	\$124.62	662	\$124.62	662	\$124.62	662	\$124.62
Lower Hutt	105 High Street part Level 5	-	253	\$54,996.80	\$217.38	253	\$217.38	253	\$217.38	253	\$217.38	253	\$217.38	253	\$217.38	253	\$217.38
Lower Hutt	5 Market Grove	-	963	\$359,497.68	\$373.31	963	\$362.45	963	\$361.45	963	\$361.45	963	\$361.45	963	\$361.45	963	\$373.31
Manukau	Wiri Station Road, District Court	-	68	\$8,745.00	\$128.60	68	\$128.60	68	\$128.60	68	\$128.60	68	\$128.60	68	\$128.60	68	\$128.60
Masterton	3 Albert Street	2,024	717	\$118,216.88	\$164.88	717	\$164.88	717	\$164.88	717	\$164.88	717	\$164.88	717	\$164.88	717	\$164.88
Matamata	41a Hetana St	-	20	\$6,360.00	\$318.00	20	\$318.00	20	\$318.00	20	\$318.00	20	\$318.00	20	\$318.00	20	\$318.00
Napier	60-70 Station Street	-	1454	\$396,500.00	\$272.70	1454	\$262.72	1454	\$262.72	1454	\$262.72	1454	\$262.72	1454	\$262.72	1454	\$272.70
New Plymouth	192 Devon Street West	2,202	1168	\$263,014.00	\$225.18	1168	\$209.76	1168	\$209.76	1168	\$214.90	1168	\$214.90	1168	\$214.90	1168	\$225.18
New Plymouth	95 Powderham Street	-	320	\$60,000.00	\$187.50	0	0	0	0	0	\$0.00	320	\$187.50	320	\$187.50	320	\$187.50
Oamaru	23 Coquet Street	-	271	\$41,359.96	\$152.53	271.16	\$152.53	271.16	\$152.53	271	\$152.53	271	\$152.53	271	\$152.53	271	\$152.53
Oamaru	17 Coquet Street	397	307	\$13,815.00	\$45.00	307	\$45.00	307	\$45.00	307	\$45.00	307	\$45.00	307	\$45.00	307	\$45.00
Opotiki	107 St John Street	1,012	365	\$75,990.00	\$208.19	365	\$204.11	365	\$204.11	365	\$204.11	365	\$204.11	365	\$204.11	365	\$208.19
Palmerston North	3-15 Donnington Street	-	1260	\$426,980.00	\$338.87	1260	0	0	0	0	\$0.00	0	0	1,260	\$338.87	1260	\$338.87
Palmerston North	298 Church Street	730	480	\$61,000.00	\$127.08	480	\$114.58	480	\$127.08	480	\$127.08	480	\$127.08	480	\$127.08	480	\$127.08
Paraparaumu	7a and b Arko Place	1,220	506	\$94,000.00	\$185.77	506	\$185.77	506	\$185.77	506	\$185.77	506	\$185.77	506	\$185.77	506	\$185.77
Porirua	10 Prosser Street	1,174	406	\$110,478.00	\$272.11	406	\$285.10	406	\$285.10	406	\$285.10	406	\$285.10	406	\$285.10	406	\$272.11
Queenstown	12/204 Von House, Hawthorne Drive	-	155	\$59,135.21	\$381.52	155	\$355.69	155	\$354.51	155	\$361.42	155	\$377.43	155	\$377.43	155	\$381.52
Richmond	5a McIndoe Place	-	425	\$100,573.51	\$236.64	425	\$221.50	425	\$221.50	425	\$221.50	425	\$236.64	425	\$236.64	425	\$236.64
Rotorua	1232 Haupapa Street	-	1520	\$420,000.00	\$276.32	0	0	0	0	0	\$0.00	0	0	1,520	\$276.32	1520	\$276.32
Taupo	9 Taniwha Street	1,113	495	\$88,000.00	\$177.78	0	0	0	0	0	0	495	\$177.78	495	\$177.78	495	\$177.78
Tauranga	525 Cameron Road	-	365	\$91,341.40	\$250.25	365	\$209.64	365	\$250.25	365	\$250.25	365	\$250.25	365	\$250.25	365	\$250.25
Tauranga	320 Chadwick Road	1,700	896	\$212,457.00	\$237.12	896	\$06.33	896	\$213.87	896	\$221.36	896	\$229.10	896	\$229.10	896	\$237.12
Te Awamutu	40 Churchill Street	1,320	487	\$54,000.00	\$110.88	0	0	0	0	0	0	487	\$110.88	487	\$110.88	487	\$110.88
Te Puke	10 King Street	1,160	427	\$77,590.14	\$181.71	427	\$173.63	427	\$178.63	427	\$178.63	427	\$181.53	427	\$181.53	427	\$181.71
Thames	301 Pollen Street (103 Willoughby Street)	-	597	\$38,223.89	\$64.03	597	\$58.41	597	\$58.41	597	\$58.41	597	\$58.41	597	\$58.41	597	\$64.03
Timaru	55 North Street	-	662	\$105,000.00	\$158.61	0	0	0	0	0	0	662	\$158.61	662	\$158.61	662	\$158.61
Tokoroa	16-18 Anchor Place	-	522	\$47,165.60	\$90.36	522	\$80.48	522	\$80.48	522	\$80.46	522	\$90.36	522	\$90.36	522	\$90.36
Waihi	13 Haszard St	-	90	\$15,600.00	\$173.33	90	\$173.33	90	\$173.33	90	\$173.33	90	\$173.33	90	\$173.33	90	\$173.33
Wellington	44-52 The Terrace - Mayfair House	-	12332	\$3,490,520.50	\$283.05	12,332	\$283.05	12,332	\$283.05	12332	\$283.05	12332	\$283.05	12332	\$283.05	12332	\$283.05
Wellington	Level 11, 86-90 Lambton Quay	-	421	\$143,072.00	\$339.84	421	\$300.00	421	\$300.00	421	\$319.00	421	\$319.00	421	\$339.84	421	\$339.84

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Wellington	Level 12, 86-90 Lambton Quay	-	421	\$143,072.00	\$339.84	421	\$300.00	421	\$300.00	421	\$321.00	421	\$321.00	421	\$339.84	421	\$339.84
Wellington	31-33 Adelaide Road/4 Girton Terrace	-	1182	\$342,720.00	\$289.95	1,182	\$270.62	1,182	\$275.45	1182	\$280.28	1182	\$289.95	1182	\$289.95	1182	\$289.95
Westport	76 Russell Street	895	188	\$38,200.00	\$203.19	0	0	0	0	0	0	188	\$203.19	188	\$203.19	188	\$203.19
Whakatane	13 Louvain St	-	150	\$21,422.75	\$142.82	150	\$133.33	150	\$142.82	150	\$142.82	150	\$142.82	150	\$142.82	150	\$142.82
Whakatane	165 Commerce Street	-	781	\$194,400.00	\$248.91	731	\$248.91	731	\$248.91	781	\$248.91	781	\$248.91	781	\$248.91	781	\$248.91
Whanganui	55 Maria Place	737	354	\$41,085.00	\$116.06	0	0	0	0	0	0	354	\$103.11	354	\$103.11	354	\$116.06
Whangarei	26-30 Walton Street	3,147	1361	\$360,587.00	\$264.94	1361	\$257.87	1361	\$257.87	1361	\$257.67	1361	\$264.94	1361	\$264.94	1361	\$264.94

Appendix 2: Department office relocations

Question 15

Were any of your offices relocated in 2016/17? In each case please provide where did the office move from and to, a breakdown of the cost of relocating, the amount of any saving or increase in rent paid resulting from the move, the floor space of the original and new office, and the reason for the relocation. Please also provide these details for each of the previous five financial years.

Table 1 – 2016 / 17

Relocations completed							
Area	Relocated to	Area m ²	Relocated from	Area m ²	+/- in Annual Lease Cost	Total Project Cost (CAPEX)	Reasoning for Relocation
Hamilton	150 London Street	3,474	Five existing sites: 489 Anglesea Street 109 Anglesea Street 220 Tristram Street 56 The Boulevard, Te Rapa London Street	Total area leased across sites: 3,929 sqm	(\$10,886)	\$1,577,791	Establishment of new Corrections Hub in Hamilton.
Hawera	91 Glover Road	464	33 Princes Street	This property is owned by the Department and is in the process of being declared surplus to requirement.		\$464,310	The site relocated from did not meet with the agreed safety and security levels required under the Department's Site Security project.

Table 2 – 2015 / 16

Relocations completed							
Area	Relocated to	Area m ²	Relocated from	Area m ²	+/- in Annual Lease Cost	Total Project Cost (CAPEX)	Reasoning for Relocation
Ashburton	5a Mona Square	422	68 Cass Street	179	\$128,800	\$275,000	This project allowed for a new fit for purpose CCS site in Ashburton.
Timaru	55 North Street	662	23 North Street	370	\$32,800	\$2,100,000	This project allowed for a refurbished site in Timaru, combining two sites into one.
Invercargill	131 Eye Street	1534	40 Don Street	300	(\$42,300)	N/A	Lease expired and staff relocated to existing site at 131 Eye Street.
Palmerston North	16 Donnington Street	1,260	298 Church Street 404 Church Street 31 Amesbury Street	480 1,299 319	(\$12,627)	\$680,000	This project allowed for the consolidation of multiple sites into one Hub.

Table 3 - 2014 / 2015

Relocations completed							
Area	Relocated To	Area m ²	Relocated From	Area m ²	+/- in Annual Lease Cost	Reason for Relocation	
Te Awamutu	40 Churchill Street, Te Awamutu	487	53 Walton Street, Te Awamutu	Department owned building on court land – ground lease \$1,400 per annum		This project provided a fit for purpose CCS in Te Awamutu and allowed for staff located in Walton Street and Roche Street to relocate to one new site.	
			25 Roche Street, Te Awamutu	98	\$37,291		
Whanganui	39 Wilson Street	This property is owned by the Department so 'lease' details are not applicable.	346 Victoria Street	149	(\$14,750)	This project allowed staff located at 346 Victoria Street to relocate with other CCS staff at 39 Wilson Street and 55 Maria Place.	
Upper Hutt	8 Railway Ave, Upper Hutt	This property is owned by the Department so 'lease' details are not applicable.	84-90 Main Street, Upper Hutt	335	(\$55,468)	This project allowed staff located at 84-90 Main Street, Upper Hutt to relocate with other CCS staff at the newly redeveloped CCS site at 8 Railway Ave.	

Appendix 2: Department office relocations.

Table 4 - 2013 / 2014

Relocations completed						
Area	Relocated To	Area m ²	Relocated From	Area m ²	+/- in Annual Lease Cost	Reason for Relocation
Alexandra	1 Dunorling Street, Alexandra	201	1 Dunorling Street, Alexandra	77	\$16,460	New lease negotiated with Dunorling Street landlord.

Table 5 - 2012 / 2013

Relocations completed						
Area	Relocated To	Area m ²	Relocated From	Area m ²	+/- in Annual Lease Cost	Reason for Relocation
Auckland	66 Great South Road Auckland	662	Level 7, 63 Albert Street Level 4, 26-28 Hobson Street Level 2, 26-28 Hobson Street	115 336 333	\$16,032	New site provides a single site option for staff.
Hamilton	L1, 73 Rostrevor Street Hamilton	742	31 Harwood Street L2, 73 Rostrevor Street	240 440	\$80,712	New lease negotiated.

Table 6 - 2011 / 2012

Relocations completed						
Area	Relocated To	Area m ²	Relocated From	Area m ²	+/- in Annual Lease Cost	Reason for Relocation
Napier	60-70 Station Road Napier	1,454	18-26 Bower Street 33 Wakefield Street 82 Taradale Road	1,038 370 1,132	\$228,782	Lease negotiated for new site, consolidates staff onto a single site.
Auckland	25 Bairds Road Auckland	1,065	64 Lovegrove Crescent 33 Walmsley Street 3 Mahunga Drive, Unit 2	566 879 1,034	\$97,073	Lease negotiated for new site – consolidates staff onto a single site.
Auckland	22 Tironui Road Auckland	950	2-10 Rushgreen Avenue	140	\$384,703	New site needed to cater for increased service requirements.
Lower Hutt	105 High Street Lower Hutt	253	1 Market Grove	441	(\$49,753)	New lease negotiated for smaller premises
Whangarei	26-30 Walton Street Whangarei	1,361	123 Bank Street 115 Bank Street 4 Vinery Lane	245 280 258	\$185,050	Lease negotiated for new site, consolidates staff onto a single site.

Appendix 3: Renovation, refurbishment or redecoration projects over \$5000

Question 16

How much was spent on each renovation, refurbishment or redecoration project in offices or buildings of the department, agency or organisation that cost more than \$5,000 in the 2016/17 financial year? For each, please provide the following details:

- A description of the renovation carried out
- Location of the project
- Name of provider(s) or manufacturer(s)
- Type of product or service generally provided by the above
- Cost of the project
- Completion date
- Whether tenders were invited, if so, how many were received
- List separately any single item of furniture or fixture worth more than \$2,500 with its cost*.

Area	Location	Project	Completion date	Actual total property CAPEX spend 2016/17 (\$)	Design consultants	Tenders invited? How many received?	Construction company	Tenders invited? How many received?
Huntly	2 Glasgow Street	Community Corrections Site - Huntly	01/06/2018	\$56,493.00	GHD Limited	Yes - 10 received	Not yet tendered	Not yet tendered
Tauranga	320 Chadwick Place	Community Corrections Site - Tauranga	TBC	\$81,456.00	GHD Limited	Yes - 10 received	Not yet tendered	Not yet tendered
Manurewa	20 Beatty Avenue	Community Corrections Site - Manurewa	01/08/2018	\$51,771.00	GHD Limited	Yes - 10 received	Not yet tendered	N/A
Westgate	97 Northside Drive	Community Corrections Site - Westgate	TBC	\$7,108.00	GHD Limited	Yes - 10 received	Not yet tendered	N/A
Whangarei	26-30 Walton Street	Community Corrections Site - Whangarei	01/08/2017	\$22,628.00	GHD Limited	Yes - 10 received	Whiteout Holdings Limited	Open ROI on GETS Shortlist of 4 contractors / 3 received
Hamilton	150 London Road	Community Corrections Site - Hamilton	01/02/2016	\$1,577,791.00	GHD Limited	Yes - 10 received	Foster Maintain	Open ROI on GETS Shortlist of 4 contractors / 3 received
Hawera	91 Glover Road	Community Corrections Site - Hawera	01/01/2016	\$35,798.00	GHD Limited	Yes - 10 received	Landlord led	Open ROI on GETS Shortlist of 4 contractors / 3 received
Levin	6 Liverpool Street	Community Corrections Site - Levin	01/12/2017	\$13,132.00	GHD Limited	Yes - 10 received	Not yet tendered	Not yet tendered
Otaki	1 Iti Street	Community Corrections Site - Otaki	TBC	\$6,234.00	GHD Limited	Yes - 10 received	Not yet tendered	Not yet tendered
Porirua	7 Prosser Street	Community Corrections Site - Porirua	TBC	\$85,149.00	GHD Limited	Yes - 10 received	Not yet tendered	Not yet tendered
Wellington	31 Adelaide Road	Community Corrections Site - Wellington	01/06/2018	\$21,641.00	GHD Limited	Yes - 10 received	Not yet tendered	Not yet tendered
Dunedin	Lower Stuart Street	Community Corrections Site - Dunedin	TBC	\$29,881.00	GHD Limited	Yes - 10 received	Not yet tendered	Not yet tendered
Oamaru	10 Wear Street	Community Corrections Site - Oamaru	TBC	\$21,937.00	GHD Limited	Yes - 10 received	Landlord led	N/A
Balclutha	1 Paisley Street	Community Corrections Site - Balclutha	TBC	\$67,912.00	GHD Limited	Yes - 10 received	Not yet tendered	Not yet tendered
Turangi	112 Aitirau Road	Community Corrections Site - Turangi	01/09/2015	\$85,000.00	GHD Limited	Yes - 10 received	W&W Construction Limited	Yes - via Spotless National Contract 2 invited / 1 received
Hamilton	32 Anglesea Street	Community Corrections Site - 32 Anglesea St	01/10/2015	\$175,000.00	GHD Limited	Yes - 10 received	Livingstone Builders	Yes - via Spotless National Contract 2 invited / 1 received
Nationwide	Nationwide Prisons	Audio Visual Link (AVL) Expansion	01/12/2017	\$299,070.00	GHD Limited	Yes - 4 received	Various	N/A
Christchurch	Christchurch Men's Prison	Public Protection Order (PPO) Facility	01/12/2016	\$6,649,675.13	Beca	Yes - 3 received	Naylor Love Construction	Open ROI on GETS Shortlist of 5

* No single item of furniture or fixture worth more than \$2,500 was purchased for the above renovations.

Appendix 3: Renovation, refurbishment or redecoration projects over \$5000

Area	Location	Project	Completion date	Actual total property CAPEX spend 2016/17 (\$)	Design consultants	Tenders invited? How many received?	Construction company	Tenders invited? How many received?
								contractors / 3 received
Huntly	2 Glasgow Street	Community Corrections Site - Huntly	01/03/2016	\$84,000.00	GHD Limited	Yes - 10 received	Not yet tendered	Not yet tendered
Auckland	Mt Eden Corrections Facility	Mt Eden Corrections Facility carpark	01/06/2016	\$14,990.37	Beca	Yes - 3 received	Not yet tendered	n/a
Murupara	38 Pine Drive	Community Corrections Site - Murupara	01/05/2016	\$4,000.00	GHD Limited	Yes - 10 received	Not yet tendered	Not yet tendered
Waikato	Spring Hill Corrections Facility	At Risk Extension	01/09/2019	\$28,070.00	DGNZ	Yes - 2 received	Not yet tendered	N/A
Upper Hutt	Rimutaka Prison	Case Managers Office and High Security Health Unit	01/07/2017	\$1,552,051.00	Opus	Yes - 3 received	Hawkins Construction NI Ltd	Open ROI on GETS Shortlist of 4 contractors / 3 received
Christchurch	Christchurch Men's Prison	Christchurch Men's Prison programmes rooms	01/11/2017	\$120,166.68	GHD Limited	Variation to existing contract on Enhancements project	Naylor Love Construction	Variation to existing contract on Enhancements project
Wellington	National Office	Mayfair House speed gates	01/12/2016	\$222,322.23	CGM Foster	Yes - 3 received	Spotless	Open ROI on GETS via Spotless National Contract Shortlist 3 contractors / 3 received Close tender without award due to change in scope
Northland	Northland Region Corrections Facility	Enhancements and security upgrade	01/09/2016	\$1,407,891.00	Opus	Yes	Arrow International	Yes – 1
Otago	Otago Corrections Facility	Enhancements and security upgrade	01/10/2016	\$1,238,507.00	Stephenson & Turner	Yes - 3 received	Naylor Love Construction	Yes - 3 received
Various	Christchurch Men's Prison, Arohata Prison, Whanganui Prison, Hawke's Bay Regional Prison	Double bunking & related works	01/12/2017	\$7,169,050.00	Opus	Tender exemption	Spotless	Spotless national contract
Northland	Northland Region Corrections Facility	Double bunking & related works	01/05/2018	\$2,178,680.00	Opus	Variation to existing contract	Arrow International	Variation to existing contract

* No single item of furniture or fixture worth more than \$2,500 was purchased for the above renovations.

Appendix 4: Department vehicles by location, year, and model

Question 20

How many vehicles did your department, agency or organisation own during the 2016/17 financial year and to what office are each of these vehicles assigned by vehicle year and vehicle model? How many were owned during each of the previous five financial years and to what office are each of these vehicles assigned by vehicle year and vehicle model?

Location	Year	Model
Alexandra Community Corrections	2010	Holden Cruze Sedan
Arohata Prison	2014	Hyundai Accent Hatch
Arohata Prison	2014	Hyundai Accent Hatch
Arohata Prison	2009	Nissan Urvan Van
Arohata Prison	2014	Toyota Corolla Hatch
Arohata Prison	2012	Toyota Hiace 2 Cell Van
Arohata Prison	2012	Toyota Hiace Van
Arohata Prison	2014	Toyota Hiace ZX Van
Ashburton Community Corrections	2009	Hyundai I30 Hatch
Ashburton Community Corrections	2016	Toyota Corolla GX Hatch CVT
Ashburton Community Corrections	2011	Toyota Hiace Van
Ashburton Community Corrections	2011	Toyota Hiace Van
Auckland District Office	2008	Holden Cruze Sedan
Auckland District Office	2010	Holden Cruze Sedan
Auckland District Office	2011	Holden Cruze Sedan
Auckland District Office	2015	Hyundai I20
Auckland District Office	2014	Hyundai I20 Hatch
Auckland District Office	2016	Toyota Corolla GX Hatch CVT
Auckland District Office	2016	Toyota Corolla GX Hatch CVT
Auckland District Office	2011	Toyota Corolla Hatch
Auckland District Office	2011	Toyota Corolla Hatch
Auckland District Office	2012	Toyota Corolla Hatch
Auckland District Office	2012	Toyota Corolla Hatch
Auckland District Office	2011	Toyota Hiace Van
Auckland District Office	2012	Toyota Hiace Van
Auckland District Office	2016	Toyota Hiace ZX KMPG Minibus
Auckland Prison	2010	Fiat Ducato 4 Cell Escort Truck
Auckland Prison	2004	Ford Courier Ute
Auckland Prison	2010	Ford Courier Ute
Auckland Prison	2005	Ford Transit Minibus
Auckland Prison	2005	Ford Transit Minibus
Auckland Prison	2006	Ford Transit Minibus
Auckland Prison	2006	Ford Transit Minibus
Auckland Prison	2005	Ford Transit Van
Auckland Prison	2001	Hino Bus
Auckland Prison	2015	Hino Fire Engine Truck
Auckland Prison	2010	Holden Colorado LX Utility
Auckland Prison	2010	Holden Colorado Ute
Auckland Prison	2012	Holden Colorado Ute
Auckland Prison	2010	Holden Cruze Sedan
Auckland Prison	2014	Hyundai Accent Hatch
Auckland Prison	2014	Hyundai Accent Hatch
Auckland Prison	2009	Hyundai I30 Hatch
Auckland Prison	2011	Hyundai I30 Hatch
Auckland Prison	2011	Hyundai I30 Hatch
Auckland Prison	2001	Isuzu FRR 500 Truck
Auckland Prison	2009	Isuzu Giga Truck
Auckland Prison	2007	Isuzu NQR 500 Van
Auckland Prison	2011	Kia Ute
Auckland Prison	2006	Mitsubishi L300 Van
Auckland Prison	2016	Mitsubishi Ute
Auckland Prison	2010	Nissan Navara Ute
Auckland Prison	2010	Nissan Navara Ute
Auckland Prison	2009	Nissan Urvan Van
Auckland Prison	2015	TCM 805 Digger Loader
Auckland Prison	2016	Toyota Corolla GX Hatch CVT
Auckland Prison	2016	Toyota Corolla GX Hatch CVT

Appendix 4: Department vehicles by location, year, and model

Location	Year	Model
Auckland Prison	2010	Toyota Corolla Hatch
Auckland Prison	2012	Toyota Corolla Hatch
Auckland Prison	2014	Toyota Corolla Hatch
Auckland Prison	2014	Toyota Corolla Hatch
Auckland Prison	2014	Toyota Hiace Minibus 2 Cell
Auckland Prison	2012	Toyota Hiace Minibus 2 Cell
Auckland Prison	2013	Toyota Hiace Minibus 4 Cell
Auckland Prison	2013	Toyota Hiace Minibus 6 Cell
Auckland Prison	1998	Toyota Hiace Van
Auckland Prison	2003	Toyota Hiace Van
Auckland Prison	2011	Toyota Hiace Van
Auckland Prison	2011	Toyota Hiace Van
Auckland Prison	2016	Toyota Hiace ZX KMPG Minibus
Auckland Prison	2016	Toyota Hiace ZX KMPG Minibus
Auckland Prison	2001	Trailer Single Axle Domestic
Auckland Region Women's Corrections Facility	2010	Fiat Ducato 4 Cell Van
Auckland Region Women's Corrections Facility	2010	Ford Transit Escort Vehicle Van
Auckland Region Women's Corrections Facility	2011	Holden Colorado Ute
Auckland Region Women's Corrections Facility	2010	Holden Cruze Sedan
Auckland Region Women's Corrections Facility	2011	Hyundai I30 Hatch
Auckland Region Women's Corrections Facility	2014	Hyundai I30 Hatch
Auckland Region Women's Corrections Facility	2011	Hyundai I-Load Van
Auckland Region Women's Corrections Facility	2013	Isuzu N Series 6 Cell Van
Auckland Region Women's Corrections Facility	2006	Nissan Navara Ute
Auckland Region Women's Corrections Facility	2008	Nissan Truck
Auckland Region Women's Corrections Facility	2008	Rodeo Twin Cab Ute
Auckland Region Women's Corrections Facility	2008	Suzuki SX4 Sedan
Auckland Region Women's Corrections Facility	2014	Toyota Corolla Hatch
Auckland Region Women's Corrections Facility	2014	Toyota Corolla Hatch
Auckland Region Women's Corrections Facility	2014	Toyota Corolla Hatch
Auckland Region Women's Corrections Facility	2013	Toyota Hiace 2 Cell Van
Auckland Region Women's Corrections Facility	2013	Toyota Hiace 4 Cell Van
Auckland Region Women's Corrections Facility	2014	Toyota Hiace Minibus
Auckland Region Women's Corrections Facility	2011	Toyota Hiace Van
Auckland Region Women's Corrections Facility	2010	Toyota Hiace Van
Auckland Region Women's Corrections Facility	2016	Toyota Hiace ZL Van
Auckland Region Women's Corrections Facility	1997	Toyota Hiace ZL Van
Auckland Region Women's Corrections Facility	2016	Toyota Hiace ZX KMPG Minibus
Auckland Region Women's Corrections Facility	2011	Trailer
Blenheim Community Corrections	2010	Holden Cruze Sedan
Blenheim Community Corrections	2010	Holden Cruze Sedan
Blenheim Community Corrections	2014	Hyundai Accent Hatch
Blenheim Community Corrections	2011	Toyota Corolla Hatch
Blenheim Community Corrections	2011	Toyota Hiace Van
Blenheim Community Corrections	2010	Toyota Hiace Van
Blenheim Community Corrections	2010	Toyota Hiace Van
Blenheim Community Corrections	2012	Toyota Hiace Van
Blenheim Community Corrections (Seymour St)	2010	Holden Cruze Sedan
Central Regional Office	2012	Holden Cruze Sedan
Central Regional Office	2010	Hyundai I30 Hatch
Central Regional Office	2011	Hyundai I30 Hatch
Central Regional Office	2011	Hyundai I30 Hatch
Central Regional Office	2014	Hyundai I30 Hatch
Central Regional Office	2014	Hyundai I30 Hatch
Central Regional Office	2014	Hyundai I30 Hatch
Central Regional Office	2014	Hyundai I30 Hatch
Central Regional Office	2014	Hyundai I30 Hatch
Central Regional Office	2014	Hyundai I30 Hatch
Central Regional Office	2017	Hyundai I40 2 A6 Sedan
Central Regional Office	2016	Toyota Corolla GX Hatch CVT
Central Regional Office	2011	Toyota Corolla Hatch
Central Regional Office	2012	Toyota Corolla Hatch
Central Regional Office	2014	Toyota Corolla Hatch
Christchurch Community Corrections (Annex Rd)	2010	Holden Cruze Sedan

Appendix 4: Department vehicles by location, year, and model

Location	Year	Model
Christchurch Community Corrections (Annex Rd)	2010	Hyundai I30 Wagon
Christchurch Community Corrections (Annex Rd)	2016	Toyota Corolla GX Hatch CVT
Christchurch Community Corrections (Annex Rd)	2011	Toyota Corolla Hatch
Christchurch Community Corrections (Annex Rd)	2011	Toyota Corolla Hatch
Christchurch Community Corrections (Annex Rd)	2012	Toyota Corolla Hatch
Christchurch Community Corrections (Annex Rd)	2012	Toyota Corolla Hatch
Christchurch Community Corrections (Annex Rd)	2012	Toyota Corolla Hatch
Christchurch Community Corrections (Annex Rd)	2012	Toyota Corolla Hatch
Christchurch Community Corrections (Annex Rd)	2012	Toyota Corolla Hatch
Christchurch Community Corrections (Annex Rd)	2011	Toyota Hiace Van
Christchurch Community Corrections (Annex Rd)	2009	Toyota Hiace ZL Van
Christchurch Community Corrections (Annex Rd)	2016	Toyota Hiace ZX KMPG Minibus
Christchurch Community Corrections (Armagh St)	2008	Holden Cruze Sedan
Christchurch Community Corrections (Ensors Rd)	2010	Hyundai I30 Hatch
Christchurch Community Corrections (Ensors Rd)	2016	Toyota Corolla GX Hatch CVT
Christchurch Community Corrections (Ensors Rd)	2016	Toyota Corolla GX Hatch CVT
Christchurch Community Corrections (Ensors Rd)	2011	Toyota Corolla Hatch
Christchurch Community Corrections (Ensors Rd)	2011	Toyota Corolla Hatch
Christchurch Community Corrections (Ensors Rd)	2012	Toyota Corolla Hatch
Christchurch Community Corrections (Ensors Rd)	2009	Toyota Hiace Van
Christchurch Community Corrections (Ensors Rd)	2010	Toyota Hiace Van
Christchurch Community Corrections (Ensors Rd)	2012	Toyota Hiace Van
Christchurch Community Corrections (Ensors Rd)	2012	Toyota Hiace Van
Christchurch Community Corrections (Ensors Rd)	2016	Toyota Hiace ZX KMPG Minibus
Christchurch Community Corrections (Kingsley St)	2010	Holden Cruze Sedan
Christchurch Community Corrections (Kingsley St)	2014	Hyundai Accent Hatch
Christchurch Community Corrections (Kingsley St)	2003	Mazda E2000 Van
Christchurch Community Corrections (Kingsley St)	2016	Toyota Corolla GX Hatch CVT
Christchurch Community Corrections (Kingsley St)	2008	Toyota Hiace TD ZL Van
Christchurch Community Corrections (Kingsley St)	2011	Toyota Hiace Van
Christchurch Community Corrections (Kingsley St)	2010	Toyota Hiace Van
Christchurch Community Corrections (Kingsley St)	2010	Toyota Hiace Van
Christchurch Community Corrections (Kingsley St)	2012	Toyota Hiace Van
Christchurch Community Corrections (Kingsley St)	2012	Toyota Hiace Van
Christchurch Community Corrections (Kingsley St)	2012	Toyota Hiace Van
Christchurch Community Corrections (Kingsley St)	2017	Toyota Hiace ZX Minibus
Christchurch Community Corrections (Pages Rd)	2009	Hyundai I30 Wagon
Christchurch Community Corrections (Pages Rd)	2010	Toyota Hiace Van
Christchurch Community Corrections (Stanmore Rd)	2010	Holden Cruze Sedan
Christchurch Community Corrections (Stanmore Rd)	2009	Hyundai I30 Wagon
Christchurch Community Corrections (Stanmore Rd)	2008	Suzuki Sx4 Hatch
Christchurch Community Corrections (Stanmore Rd)	2011	Toyota Corolla Hatch
Christchurch Community Corrections (Stanmore Rd)	2012	Toyota Corolla Hatch
Christchurch Community Corrections (Stanmore Rd)	2016	Toyota Hiace ZX KMPG Minibus
Christchurch Community Corrections (Winston Ave)	2008	Holden Cruze Sedan
Christchurch Community Corrections (Winston Ave)	2009	Hyundai I30 Hatch
Christchurch Community Corrections (Winston Ave)	2009	Hyundai I30 Hatch
Christchurch Community Corrections (Winston Ave)	2010	Hyundai I30 Wagon
Christchurch Community Corrections (Winston Ave)	2011	Toyota Corolla Hatch
Christchurch Community Corrections (Winston Ave)	2011	Toyota Corolla Hatch
Christchurch Community Corrections (Winston Ave)	2012	Toyota Corolla Hatch
Christchurch Community Corrections (Winston Ave)	2011	Toyota Hiace Van
Christchurch Community Corrections (Winston Ave)	2016	Toyota Hiace ZX KMPG Minibus
Christchurch Community Corrections (Winston Ave)	2016	Toyota Hiace ZX KMPG Minibus
Christchurch Community Corrections (Winston Ave)	2017	Toyota Hiace ZX Minibus
Christchurch Community Corrections (Winston Ave)	2017	Toyota Hiace ZX Minibus
Christchurch Men's Prison	2010	Fiat Ducato 4 Cell Van
Christchurch Men's Prison	2010	Fiat Ducato 4 Cell Van
Christchurch Men's Prison	2010	Ford Courier XLTS Ute
Christchurch Men's Prison	2007	Ford Ranger Ute
Christchurch Men's Prison	2010	Ford Transit 2 Cells Van
Christchurch Men's Prison	2002	Ford Transit Minibus
Christchurch Men's Prison	2008	Ford Transit Minibus

Appendix 4: Department vehicles by location, year, and model

Location	Year	Model
Christchurch Men's Prison	2010	Ford Transit Minibus
Christchurch Men's Prison	2012	Ford Transit Minibus
Christchurch Men's Prison	2011	Ford Transit Van
Christchurch Men's Prison	2012	Holden Colorado Ute
Christchurch Men's Prison	2012	Holden Colorado Ute
Christchurch Men's Prison	2012	Holden Colorado Ute
Christchurch Men's Prison	2012	Holden Cruze Sedan
Christchurch Men's Prison	2006	Holden Rodeo Ute
Christchurch Men's Prison	2014	Hyundai Accent
Christchurch Men's Prison	2014	Hyundai Accent Hatch
Christchurch Men's Prison	2014	Hyundai Accent Hatch
Christchurch Men's Prison	2010	Hyundai I30 Hatch
Christchurch Men's Prison	2013	Isuzu N Series 8 Cell Van
Christchurch Men's Prison	2013	Isuzu N Series 8 Cell Van
Christchurch Men's Prison	2015	Isuzu NLR250M AMT Truck
Christchurch Men's Prison	2015	Isuzu NLR250M AMT Truck
Christchurch Men's Prison	2010	Mazda 3 Sedan
Christchurch Men's Prison	2008	Mazda Titan Truck
Christchurch Men's Prison	2007	Mitsubishi L300 Van
Christchurch Men's Prison	2016	Mitsubishi Triton Ute
Christchurch Men's Prison	2016	Mitsubishi Ute
Christchurch Men's Prison	2012	Suzuki Kizashi
Christchurch Men's Prison	2016	Toyota Corolla GX Hatch CVT
Christchurch Men's Prison	2007	Toyota Corolla Hatch
Christchurch Men's Prison	2012	Toyota Corolla Hatch
Christchurch Men's Prison	2014	Toyota Corolla Hatch
Christchurch Men's Prison	2007	Toyota Corolla Hatch
Christchurch Men's Prison	2014	Toyota Corolla Sedan
Christchurch Men's Prison	2007	Toyota Hiace Minibus
Christchurch Men's Prison	2011	Toyota Hiace Van
Christchurch Men's Prison	2011	Toyota Hiace Van
Christchurch Men's Prison	2012	Toyota Hiace Van
Christchurch Men's Prison	2014	Toyota Hiace Van
Christchurch Men's Prison	2006	Toyota Hiace ZL Van
Christchurch Men's Prison	2016	Toyota Hiace ZX KMPG Minibus
Christchurch Men's Prison	2017	Toyota Hiace ZX Minibus
Christchurch Men's Prison	2014	Toyota Hiace ZX Van
Christchurch Men's Prison	2010	Toyota Hilux Ute
Christchurch Men's Prison	2013	Toyota Hilux Ute
Christchurch Men's Prison	2008	Trailer Advanced Control Unit
Christchurch Women's Prison	2010	Ford Courier Twincab Ute
Christchurch Women's Prison	2010	Ford Transit Van
Christchurch Women's Prison	2011	Hyundai I-Load Van
Christchurch Women's Prison	2014	Toyota Corolla Hatch
Christchurch Women's Prison	2014	Toyota Corolla Hatch
Christchurch Women's Prison	2014	Toyota Hiace Minibus
Christchurch Women's Prison	2011	Toyota Hiace Van + Cage
Christchurch Women's Prison	2011	Toyota Hiace Van + Cage
Dargaville Community Corrections	2016	Suzuki Grand Vitara SUV
Dargaville Community Corrections	2016	Toyota Corolla GX Hatch CVT
Dargaville Community Corrections	2010	Toyota Hiace Van
Dargaville Community Corrections	2002	Toyota Hiace ZL Van
Dunedin Central Community Corrections (King Edward St)	2010	Holden Cruze Sedan
Dunedin Central Community Corrections (King Edward St)	2004	Mazda E2000 Van
Dunedin Central Community Corrections (King Edward St)	2011	Toyota Hiace Van
Dunedin Central Community Corrections (King Edward St)	2011	Toyota Hiace Van
Dunedin Central Community Corrections (King Edward St)	2010	Toyota Hiace Van
Dunedin Central Community Corrections (King Edward St)	2010	Toyota Hiace Van
Dunedin Central Community Corrections (King Edward St)	2010	Toyota Hiace Van
Dunedin Central Community Corrections (King Edward St)	2010	Toyota Hiace Van
Dunedin Central Community Corrections (King Edward St)	2010	Toyota Hiace Van
Dunedin Central Community Corrections (King Edward St)	2010	Toyota Hiace Van
Dunedin Central Community Corrections (King Edward St)	2012	Toyota Hiace Van

Appendix 4: Department vehicles by location, year, and model

Location	Year	Model
Dunedin Central Community Corrections (King Edward St)	2017	Toyota Hiace ZX Minibus
Dunedin Community Corrections (Lower Stewart St)	2010	Holden Cruze Sedan
Dunedin Community Corrections (Lower Stewart St)	2010	Holden Cruze Sedan
Dunedin Community Corrections (Lower Stewart St)	2014	Hyundai Accent Hatch
Dunedin Community Corrections (Lower Stewart St)	2014	Hyundai I30 Hatch
Dunedin Community Corrections (Lower Stewart St)	2009	Hyundai I30 Wagon
Dunedin Community Corrections (Lower Stewart St)	2009	Hyundai I30 Wagon
Dunedin Community Corrections (Lower Stewart St)	2011	Toyota Corolla Hatch
Dunedin Community Corrections (Lower Stewart St)	2011	Toyota Corolla Hatch
Dunedin Community Corrections (Moray Place)	2016	Toyota Corolla GX Hatch CVT
Dunedin Community Corrections (Moray Place)	2011	Toyota Corolla Hatch
Dunedin Community Corrections (Moray Place)	2012	Toyota Corolla Hatch
Dunedin Community Corrections (Moray Place)	2012	Toyota Corolla Hatch
Dunedin Community Corrections (Moray Place)	2016	Toyota Hiace ZX KMPG Minibus
Dunedin Community Corrections (Percy St)	2014	Hyundai Accent Hatch
Dunedin Community Corrections (Percy St)	2010	Toyota Hiace Van
Dunedin Community Corrections (Percy St)	2017	Toyota Hiace ZX Minibus
Feilding Community Corrections	2014	Hyundai I30 Hatch
Feilding Community Corrections	2016	Toyota Corolla GX Sedan ZREXX
Feilding Community Corrections	2011	Toyota Corolla Hatch
Feilding Community Corrections	2010	Toyota Hiace Van
Feilding Community Corrections	2010	Toyota Hiace Van
Feilding Community Corrections	2002	Toyota Hiace ZL Van
Feilding Community Corrections	2004	Toyota Hiace ZL Van
Flaxmere Community Corrections	2010	Holden Cruze Sedan
Flaxmere Community Corrections	2011	Toyota Corolla Hatch
Franklin Community Corrections	2010	Holden Astra Hatch
Franklin Community Corrections	2010	Holden Cruze Sedan
Franklin Community Corrections	2014	Hyundai Accent Hatch
Franklin Community Corrections	2014	Hyundai Accent Hatch
Franklin Community Corrections	2009	Hyundai I30 Hatch
Franklin Community Corrections	2010	Toyota Hiace Van
Franklin Community Corrections	2011	Toyota Hiace Van
Franklin Community Corrections	1999	Toyota Hiace ZL Van
Franklin Community Corrections	2009	Toyota Hiace ZL Van
Franklin Community Corrections	2017	Toyota Hiace ZX Minibus
Franklin Community Corrections	2017	Toyota Hiace ZX Minibus
Gisborne Community Corrections	2010	Holden Cruze Sedan
Gisborne Community Corrections	2014	Hyundai Accent Hatch
Gisborne Community Corrections	2014	Hyundai I30 Hatch
Gisborne Community Corrections	2014	Hyundai I30 Wagon
Gisborne Community Corrections	2014	Toyota Corolla Hatch
Gisborne Community Corrections	2009	Toyota Hiace Van
Gisborne Community Corrections	2010	Toyota Hiace Van
Gisborne Community Corrections	2010	Toyota Hiace Van
Gisborne Community Corrections	2010	Toyota Hiace Van
Gisborne Community Corrections	2010	Toyota Hiace Van
Gisborne Community Corrections	2004	Toyota Hiace ZL Van
Gisborne Community Corrections	2014	Toyota Hilux 4WD Ute
Gore Community Corrections	2008	Toyota Hiace TD ZL Van
Gore Community Corrections	2016	Toyota Hiace ZX KMPG Minibus
Gore Community Corrections	2017	Toyota Hiace ZX Minibus
Greerton Community Corrections	2014	Hyundai I30 Hatch
Greerton Community Corrections	2012	Toyota Corolla Hatch
Greerton Community Corrections	2017	Toyota Corolla Hatch
Greerton Community Corrections	2009	Toyota Hiace Van
Greerton Community Corrections	2009	Toyota Hiace Van
Greerton Community Corrections	2010	Toyota Hiace Van
Greerton Community Corrections	1998	Toyota Hiace ZL Van
Greerton Community Corrections	2004	Toyota Hiace ZL Van
Greerton Community Corrections	2009	Toyota Hiace ZL Van
Greerton Community Corrections	2016	Toyota Hiace ZX KMPG Minibus
Greymouth Community Corrections	2010	Holden Cruze Sedan

Appendix 4: Department vehicles by location, year, and model

Location	Year	Model
Greymouth Community Corrections	2010	Hyundai I30 Wagon
Greymouth Community Corrections	2011	Toyota Corolla Hatch
Greymouth Community Corrections	2011	Toyota Hiace Van
Greymouth Community Corrections	2010	Toyota Hiace Van
Greymouth Community Corrections	2010	Toyota Hiace Van
Greymouth Community Corrections	2010	Toyota Hiace Van
Greymouth Community Corrections	2014	Toyota Hilux 4WD Ute
Hagley St Community Corrections	2014	Hyundai I30 Hatch
Hagley St Community Corrections	2016	Toyota Corolla GX SW NZWC
Hagley St Community Corrections	2011	Toyota Corolla Hatch
Hamilton Community Corrections	2008	Holden Cruze Sedan
Hamilton Community Corrections	2010	Holden Cruze Sedan
Hamilton Community Corrections	2010	Holden Cruze Sedan
Hamilton Community Corrections	2010	Holden Cruze Sedan
Hamilton Community Corrections	2014	Hyundai Accent Hatch
Hamilton Community Corrections	2014	Hyundai Accent Hatch
Hamilton Community Corrections	2014	Hyundai Accent Hatch
Hamilton Community Corrections	2014	Hyundai Accent Hatch
Hamilton Community Corrections	2014	Hyundai I30 Hatch
Hamilton Community Corrections	2014	Hyundai I30 Hatch
Hamilton Community Corrections	2014	Hyundai I30 Hatch
Hamilton Community Corrections	2009	Hyundai I30 Wagon
Hamilton Community Corrections	2008	Suzuki Sx4 Hatch
Hamilton Community Corrections	2016	Toyota Corolla GX Hatch CVT
Hamilton Community Corrections	2016	Toyota Corolla GX Hatch CVT
Hamilton Community Corrections	2016	Toyota Corolla GX Hatch CVT
Hamilton Community Corrections	2011	Toyota Corolla Hatch
Hamilton Community Corrections	2011	Toyota Corolla Hatch
Hamilton Community Corrections	2011	Toyota Corolla Hatch
Hamilton Community Corrections	2011	Toyota Corolla Hatch
Hamilton Community Corrections	2012	Toyota Corolla Hatch
Hamilton Community Corrections	2012	Toyota Corolla Hatch
Hamilton Community Corrections	2012	Toyota Corolla Hatch
Hamilton Community Corrections	2012	Toyota Corolla Hatch
Hamilton Community Corrections	2012	Toyota Corolla Hatch
Hamilton Community Corrections	2012	Toyota Corolla Hatch
Hamilton Community Corrections	2011	Toyota Hiace Van
Hamilton Community Corrections	2009	Toyota Hiace Van
Hamilton Community Corrections	2010	Toyota Hiace Van
Hamilton Community Corrections	2010	Toyota Hiace Van
Hamilton Community Corrections	2012	Toyota Hiace Van
Hamilton Community Corrections	2012	Toyota Hiace Van
Hamilton Community Corrections	2016	Toyota Hiace ZX KMPG Minibus
Hamilton Community Corrections (Anglesea St)	2014	Toyota Corolla Hatch
Hamilton Community Corrections (Anglesea St)	2010	Toyota Hiace Van
Hamilton Community Corrections (Te Rapa)	2017	Toyota Hiace ZX Minibus
Hamilton Community Corrections (Tristram St)	2017	Toyota Hiace ZX Minibus
Hastings Community Corrections	2010	Holden Cruze Sedan
Hastings Community Corrections	2016	Toyota Corolla GX Hatch CVT
Hastings Community Corrections	2011	Toyota Corolla Hatch
Hastings Community Corrections	2011	Toyota Corolla Hatch
Hastings Community Corrections	2012	Toyota Corolla Hatch
Hastings Community Corrections	2010	Toyota Hiace Van
Hastings Community Corrections	2011	Toyota Hiace Van
Hastings Community Corrections	2009	Toyota Hiace Van
Hastings Community Corrections	2009	Toyota Hiace Van
Hastings Community Corrections	2010	Toyota Hiace Van
Hastings Community Corrections	2010	Toyota Hiace Van
Hastings Community Corrections	2004	Toyota Hiace ZL Van
Hastings Community Corrections	2016	Toyota Hiace ZX KMPG Minibus
Hastings Community Corrections	2016	Toyota Hiace ZX KMPG Minibus

Appendix 4: Department vehicles by location, year, and model

Location	Year	Model
Hastings Community Corrections	2016	Toyota Hiace ZX KMPG Minibus
Hastings Community Corrections	2016	Toyota Hiace ZX KMPG Minibus
Hastings Community Corrections	2017	Toyota Hiace ZX Minibus
Hawera Community Corrections	2012	Toyota Corolla Hatch
Hawera Community Corrections	2014	Toyota Corolla Hatch
Hawera Community Corrections	2010	Toyota Hiace Van
Hawera Community Corrections	2010	Toyota Hiace Van
Hawera Community Corrections	2017	Toyota Hiace ZX Minibus
Hawera Community Corrections (Princes St)	2016	Toyota Corolla GX SW NZWC
Hawera Community Corrections (Princes St)	2004	Toyota Hiace ZL Van
Hawke's Bay Community Corrections (Mangaroa Rd)	2010	Holden Cruze Sedan
Hawke's Bay Community Corrections (Mangaroa Rd)	2009	Hyundai I30 Wagon
Hawke's Bay Community Corrections (Mangaroa Rd)	2016	Toyota Corolla GX Hatch CVT
Hawke's Bay Community Corrections (Mangaroa Rd)	2016	Toyota Corolla GX Sedan ZREXX
Hawkes Bay Regional Prison	2010	Fiat Ducato 4 Cell Van
Hawkes Bay Regional Prison	2010	Fiat Ducato 4 Cell Van
Hawkes Bay Regional Prison	2005	Ford Fiesta
Hawkes Bay Regional Prison	2010	Hino 8 Cell Truck
Hawkes Bay Regional Prison	2012	Holden Colorado Ute
Hawkes Bay Regional Prison	2011	Holden Cruze Sedan
Hawkes Bay Regional Prison	2004	Holden Rodeo Ute
Hawkes Bay Regional Prison	2014	Hyundai Accent Hatch
Hawkes Bay Regional Prison	2014	Hyundai Accent Hatch
Hawkes Bay Regional Prison	2014	Hyundai Accent Hatch
Hawkes Bay Regional Prison	2012	Isuzu N Series 6 Cell Van
Hawkes Bay Regional Prison	2013	Isuzu N Series 6 Cell Van
Hawkes Bay Regional Prison	2007	Mazda BT50 Ute
Hawkes Bay Regional Prison	2008	Mazda BT50 Ute
Hawkes Bay Regional Prison	2011	Mitsubishi Fighter Truck
Hawkes Bay Regional Prison	2016	Toyota Corolla GX Hatch CVT
Hawkes Bay Regional Prison	2016	Toyota Corolla GX SW NZWC
Hawkes Bay Regional Prison	2014	Toyota Corolla Hatch
Hawkes Bay Regional Prison	2014	Toyota Corolla Hatch
Hawkes Bay Regional Prison	2014	Toyota Corolla Sedan
Hawkes Bay Regional Prison	2014	Toyota Corolla Sedan
Hawkes Bay Regional Prison	2008	Toyota Hiace Van
Hawkes Bay Regional Prison	2012	Toyota Hiace Van
Hawkes Bay Regional Prison	2011	Toyota Hiace Van + Cage
Hawkes Bay Regional Prison	2016	Toyota Hiace ZX KMPG Minibus
Hawkes Bay Regional Prison	2017	Toyota Hiace ZX Minibus
Hawkes Bay Regional Prison	2017	Toyota Hiace ZX Minibus
Hawkes Bay Regional Prison	2017	Toyota Hiace ZX Minibus
Hawkes Bay Regional Prison	2014	Toyota Hiace ZX Van
Hawkes Bay Regional Prison	2007	Toyota Landcruiser Wagon
Hawkes Bay Regional Prison	2008	Toyota Landcruiser Wagon
Hawkes Bay Regional Prison	2007	Toyota Landcruiser Wagon Ute
Hawkes Bay Regional Prison	2001	Trailer
Hawkes Bay Regional Prison	2001	Trailer Homebuilt Garden Master
Huntly Community Corrections (Glasgow St)	2011	Toyota Corolla Hatch
Huntly Community Corrections (Glasgow St)	2010	Toyota Hiace Van
Huntly Community Corrections (Glasgow St)	2010	Toyota Hiace Van
Huntly Community Corrections (Glasgow St)	2005	Toyota Hiace ZL Van
Huntly Community Corrections (Glasgow St)	2017	Toyota Hiace ZX Minibus
Invercargill Community Corrections	2010	Holden Cruze Sedan
Invercargill Community Corrections	2010	Holden Cruze Sedan
Invercargill Community Corrections	2014	Hyundai I30 Wagon
Invercargill Community Corrections	2015	Hyundai I40 Wagon
Invercargill Community Corrections	2016	Toyota Corolla GX Hatch CVT
Invercargill Community Corrections	2016	Toyota Corolla GX Hatch CVT
Invercargill Community Corrections	2012	Toyota Corolla Hatch
Invercargill Community Corrections	2012	Toyota Corolla Hatch
Invercargill Community Corrections	2012	Toyota Corolla Hatch
Invercargill Community Corrections	2014	Toyota Corolla Hatch

Appendix 4: Department vehicles by location, year, and model

Location	Year	Model
Invercargill Community Corrections	2011	Toyota Hiace Van
Invercargill Community Corrections	2009	Toyota Hiace Van
Invercargill Community Corrections	2010	Toyota Hiace Van
Invercargill Community Corrections	2010	Toyota Hiace Van
Invercargill Community Corrections	2003	Toyota Hiace ZL Van
Invercargill Community Corrections	2003	Toyota Hiace ZL Van
Invercargill Community Corrections	2017	Toyota Hiace ZX Minibus
Invercargill Community Corrections	2017	Toyota Hiace ZX Minibus
Invercargill Prison	2010	Fiat Ducato 4 Cell Van
Invercargill Prison	2014	Hyundai Accent
Invercargill Prison	2013	Hyundai I45 Sedan
Invercargill Prison	2012	Toyota Corolla Hatch
Invercargill Prison	2014	Toyota Corolla Sedan
Invercargill Prison	2011	Toyota Hiace Van + Cage
Invercargill Prison	2014	Toyota Hiace ZX Van
Invercargill Prison	2008	Toyota Troopmover Ute
Kaikohe Community Corrections	2010	Holden Cruze Sedan
Kaikohe Community Corrections	2014	Hyundai I30 Wagon
Kaikohe Community Corrections	2007	Mazda BT50 Ute
Kaikohe Community Corrections	2012	Toyota Corolla 1.8 Hatch
Kaikohe Community Corrections	2016	Toyota Corolla GX Hatch CVT
Kaikohe Community Corrections	2011	Toyota Corolla Hatch
Kaikohe Community Corrections	2011	Toyota Corolla Hatch
Kaikohe Community Corrections	2011	Toyota Corolla Hatch
Kaikohe Community Corrections	2012	Toyota Corolla Hatch
Kaikohe Community Corrections	2012	Toyota Corolla Hatch
Kaikohe Community Corrections	2012	Toyota Corolla Hatch
Kaikohe Community Corrections	2012	Toyota Corolla Hatch
Kaikohe Community Corrections	2012	Toyota Corolla Hatch
Kaikohe Community Corrections	2011	Toyota Hiace Van
Kaikohe Community Corrections	2011	Toyota Hiace Van
Kaikohe Community Corrections	2009	Toyota Hiace Van
Kaikohe Community Corrections	2002	Toyota Hiace ZL Van
Kaikohe Community Corrections	2004	Toyota Hiace ZL Van
Kaikohe Community Corrections	2016	Toyota Hiace ZX Minibus
Kaikohe Community Corrections	2016	Toyota Hiace ZX Minibus
Kaitaia Community Corrections	2011	Toyota Corolla Hatch
Kaitaia Community Corrections	2012	Toyota Corolla Hatch
Kaitaia Community Corrections	2011	Toyota Hiace Van
Kaitaia Community Corrections	2010	Toyota Hiace Van
Kaitaia Community Corrections	1999	Toyota Hiace ZL Van
Kaitaia Community Corrections	2017	Toyota Hiace ZX Minibus
Kaitaia Community Corrections	2014	Toyota Hilux 4WD Ute
Kapiti Community Corrections	2010	Holden Cruze Sedan
Kapiti Community Corrections	2010	Holden Cruze Sedan
Kapiti Community Corrections	2011	Toyota Corolla Hatch
Kapiti Community Corrections	2010	Toyota Hiace Van
Kapiti Community Corrections	2017	Toyota Hiace ZX Minibus
Kawerau Community Corrections	2016	Toyota Corolla GX Hatch CVT
Kawerau Community Corrections	2010	Toyota Hiace Van
Kawerau Community Corrections	2004	Toyota Hiace ZL Van
Kawerau Community Corrections	2004	Toyota Hiace ZL Van
Kawerau Community Corrections	2016	Toyota Hiace ZX KMPG Minibus
Levin Community Corrections	2010	Holden Cruze Sedan
Levin Community Corrections	2014	Hyundai I30 Hatch
Levin Community Corrections	2009	Hyundai I30 Wagon
Levin Community Corrections	2010	Hyundai I30 Wagon
Levin Community Corrections	2011	Toyota Corolla Hatch
Levin Community Corrections	2012	Toyota Corolla Hatch
Levin Community Corrections	2011	Toyota Hiace Van
Levin Community Corrections	2009	Toyota Hiace Van
Levin Community Corrections	2004	Toyota Hiace ZL Van
Levin Community Corrections	2004	Toyota Hiace ZL Van

Appendix 4: Department vehicles by location, year, and model

Location	Year	Model
Lower Hutt Community Corrections	2008	Holden Cruze Sedan
Lower Hutt Community Corrections	2010	Holden Cruze Sedan
Lower Hutt Community Corrections	2010	Hyundai I30 Hatch
Lower Hutt Community Corrections	2016	Toyota Corolla GX SW NZWC
Lower Hutt Community Corrections	2011	Toyota Corolla Hatch
Lower Hutt Community Corrections	2012	Toyota Corolla Hatch
Lower Hutt Community Corrections	2012	Toyota Corolla Hatch
Lower Hutt Community Corrections	2010	Toyota Hiace Van
Lower Hutt Community Corrections	2011	Toyota Hiace Van
Lower Hutt Community Corrections	2011	Toyota Hiace Van
Lower Hutt Community Corrections	2009	Toyota Hiace Van
Lower Hutt Community Corrections	2010	Toyota Hiace Van
Lower Hutt Community Corrections	2010	Toyota Hiace Van
Lower Hutt Community Corrections	2017	Toyota Hiace ZX Minibus
Manawatu Prison	2010	Fiat Ducato 4 Cell Van
Manawatu Prison	2012	Holden Colorado Ute
Manawatu Prison	2014	Hyundai Accent Hatch
Manawatu Prison	2014	Hyundai Accent Hatch
Manawatu Prison	2014	Hyundai I30 Hatch
Manawatu Prison	2014	Hyundai I30 Wagon
Manawatu Prison	2001	Isuzu Truck
Manawatu Prison	2007	Mazda E1800 Van
Manawatu Prison	2013	Toyota Hiace 4 Cell Escort Van
Manawatu Prison	2013	Toyota Hiace Van
Manawatu Prison	2014	Toyota Hiace Van
Manawatu Prison	2011	Toyota Hiace Van + Cage
Manawatu Prison	2001	Trailer 1500KG Tandem Braked Tipping
Manawatu Prison	2013	Trailer Tandem Axle
Mangere Community Corrections	2015	Hyundai Accent
Mangere Community Corrections	2009	Hyundai I30 Hatch
Mangere Community Corrections	2011	Toyota Corolla Hatch
Mangere Community Corrections	2011	Toyota Corolla Hatch
Mangere Community Corrections	2010	Toyota Hiace Van
Mangere Community Corrections	2003	Toyota Hiace ZL Van
Mangere Community Corrections	2016	Toyota Hiace ZX KMPG Minibus
Mangere Community Corrections	2016	Toyota Hiace ZX KMPG Minibus
Mangere Community Corrections	2017	Toyota Hiace ZX Minibus
Manukau Community Corrections	2010	Holden Cruze Sedan
Manukau Community Corrections	2010	Holden Cruze Sedan
Manukau Community Corrections	2010	Holden Cruze Sedan
Manukau Community Corrections	2010	Holden Cruze Sedan
Manukau Community Corrections	2014	Hyundai Accent Hatch
Manukau Community Corrections	2009	Hyundai I30 Wagon
Manukau Community Corrections	2009	Hyundai I30 Wagon
Manukau Community Corrections	2014	Hyundai I30 Wagon
Manukau Community Corrections	2016	Toyota Corolla GX Hatch CVT
Manukau Community Corrections	2016	Toyota Corolla GX Hatch CVT
Manukau Community Corrections	2016	Toyota Corolla GX Hatch CVT
Manukau Community Corrections	2016	Toyota Corolla GX Hatch CVT
Manukau Community Corrections	2011	Toyota Corolla Hatch
Manukau Community Corrections	2011	Toyota Corolla Hatch
Manukau Community Corrections	2011	Toyota Corolla Hatch
Manukau Community Corrections	2012	Toyota Corolla Hatch
Manukau Community Corrections	2012	Toyota Corolla Hatch
Manurewa Community Corrections	2010	Holden Cruze Sedan
Manurewa Community Corrections	2010	Holden Cruze Sedan
Manurewa Community Corrections	2014	Hyundai Accent Hatch
Manurewa Community Corrections	2011	Toyota Corolla Hatch
Manurewa Community Corrections	2011	Toyota Corolla Hatch
Manurewa Community Corrections	2010	Toyota Hiace Van
Manurewa Community Corrections	2009	Toyota Hiace Van
Manurewa Community Corrections	2009	Toyota Hiace Van
Manurewa Community Corrections	1999	Toyota Hiace ZL Van

Appendix 4: Department vehicles by location, year, and model

Location	Year	Model
Manurewa Community Corrections	2016	Toyota Hiace ZX KMPG Minibus
Manurewa Community Corrections	2016	Toyota Hiace ZX KMPG Minibus
Manurewa Community Corrections	2017	Toyota Hiace ZX Minibus
Masterton Community Corrections	2010	Holden Cruze Sedan
Masterton Community Corrections	2014	Hyundai Accent Hatch
Masterton Community Corrections	2014	Hyundai Accent Hatch
Masterton Community Corrections	2014	Hyundai I30 Hatch
Masterton Community Corrections	2016	Toyota Corolla GX Sedan ZREXX
Masterton Community Corrections	2004	Toyota Hiace ZL Van
Masterton Community Corrections	2004	Toyota Hiace ZL Van
Masterton Community Corrections	2009	Toyota Hiace ZL Van
Masterton Community Corrections	2016	Toyota Hiace ZX KMPG Minibus
Motueka Community Corrections	2010	Holden Cruze Sedan
Motueka Community Corrections	2016	Toyota Corolla GX Hatch CVT
Mt Eden Corrections Facility	2010	Ford Transit Van
Mt Eden Corrections Facility	2011	Hino Truck
Mt Eden Corrections Facility	2011	Hino Truck
Mt Eden Corrections Facility	2012	Holden Colorado Ute
Mt Eden Corrections Facility	2017	Hyundai I40 Sedan
Mt Eden Corrections Facility	2016	Isuzu Escort 8 Cell Truck
Mt Eden Corrections Facility	2016	Toyota Corolla GX Hatch CVT
Mt Eden Corrections Facility	2014	Toyota Corolla Hatch
Mt Eden Corrections Facility	1999	Toyota Hiace ZL Van
Mt Eden Corrections Facility	2016	Toyota Hiace ZX Minibus
Mt Eden Corrections Facility	2016	Toyota Hiace ZX Minibus
Mt Eden Corrections Facility	2017	Toyota Hiace ZX Minibus
Mt Maunganui Community Corrections	2014	Hyundai I30 Hatch
Mt Maunganui Community Corrections	2014	Toyota Corolla Hatch
Napier Community Corrections	2010	Holden Cruze Sedan
Napier Community Corrections	2014	Hyundai Accent Hatch
Napier Community Corrections	2014	Hyundai Accent Hatch
Napier Community Corrections	2014	Hyundai Accent Hatch
Napier Community Corrections	2014	Hyundai I30 Hatch
Napier Community Corrections	2009	Hyundai I30 Wagon
Napier Community Corrections	2012	Toyota Corolla GX CVT
Napier Community Corrections	2011	Toyota Corolla Hatch
Napier Community Corrections	2014	Toyota Corolla Hatch
Napier Community Corrections	2011	Toyota Hiace Van
Napier Community Corrections	2011	Toyota Hiace Van
Napier Community Corrections	2010	Toyota Hiace Van
Napier Community Corrections	2004	Toyota Hiace ZL Van
Napier Community Corrections	2017	Toyota Hiace ZX Minibus
National Office	2010	Hino 8 Cell Truck
National Office	2014	Holden Colorado Ute
National Office	2009	Hyundai Manual
National Office	2009	Hyundai Manual
National Office	2009	Hyundai Manual
National Office	2014	Hyundai Accent Hatch
National Office	2014	Hyundai Accent Hatch
National Office	2010	Hyundai I30 Hatch
National Office	2011	Hyundai I30 Hatch
National Office	2017	Hyundai I40 2 A6 Sedan
National Office	2016	Hyundai I40 Sedan
National Office	2016	Hyundai I40 Station Wagon
National Office	2015	Hyundai I40 Wagon
National Office	2010	Hyundai I45 Sedan
National Office	2012	Hyundai I45 Wagon
National Office	2012	Hyundai IX35 Wagon
National Office	2016	Toyota Corolla GX Hatch CVT
National Office	2016	Toyota Corolla GX Sedan ZREXX
National Office	2016	Toyota Corolla GX SW NZWC
National Office	2014	Toyota Corolla Hatch
National Office	2014	Toyota Corolla Hatch

Appendix 4: Department vehicles by location, year, and model

Location	Year	Model
National Office	2012	Volkswagen Golf
Nelson Community Corrections	2008	Holden Cruze Sedan
Nelson Community Corrections	2009	Hyundai I30 Wagon
Nelson Community Corrections	2011	Toyota Corolla Hatch
Nelson Community Corrections	2011	Toyota Corolla Hatch
Nelson Community Corrections	2010	Toyota Hiace Van
Nelson Community Corrections	2012	Toyota Hiace Van
New Lynn Community Corrections	2010	Holden Cruze Sedan
New Lynn Community Corrections	2016	Toyota Corolla GX Hatch CVT
New Lynn Community Corrections	2011	Toyota Hiace Van
New Lynn Community Corrections	2011	Toyota Hiace Van
New Lynn Community Corrections	2012	Toyota Hiace Van
New Lynn Community Corrections	2016	Toyota Hiace ZX Minibus
New Lynn Community Corrections	2016	Toyota Hiace ZX Minibus
New Plymouth Community Corrections	2014	Hyundai Accent Hatch
New Plymouth Community Corrections	2016	Hyundai I30 GD Hatch
New Plymouth Community Corrections	2011	Toyota Corolla Hatch
New Plymouth Community Corrections	2012	Toyota Corolla Hatch
New Plymouth Community Corrections	2012	Toyota Corolla Hatch
New Plymouth Community Corrections	2011	Toyota Hiace Van
New Plymouth Community Corrections	2011	Toyota Hiace Van
New Plymouth Community Corrections	2009	Toyota Hiace Van
New Plymouth Community Corrections	2009	Toyota Hiace Van
New Plymouth Community Corrections	2010	Toyota Hiace Van
New Plymouth Community Corrections	2017	Toyota Hiace ZX Minibus
North Shore Community Corrections	2014	Hyundai I30 Wagon
North Shore Community Corrections	2012	Mitsubishi ASX Wagon
North Shore Community Corrections	2016	Toyota Corolla GX Hatch CVT
North Shore Community Corrections	2011	Toyota Corolla Hatch
North Shore Community Corrections	2011	Toyota Corolla Hatch
North Shore Community Corrections	2012	Toyota Corolla Hatch
North Shore Community Corrections	2012	Toyota Corolla Hatch
North Shore Community Corrections	2012	Toyota Corolla Hatch
North Shore Community Corrections	2012	Toyota Corolla Hatch
North Shore Community Corrections	2014	Toyota Corolla Sedan
North Shore Community Corrections	2011	Toyota Hiace Van
North Shore Community Corrections	2009	Toyota Hiace Van
North Shore Community Corrections	2012	Toyota Hiace Van
North Shore Community Corrections	1999	Toyota Hiace ZL Van
North Shore Community Corrections	1999	Toyota Hiace ZL Van
North Shore Community Corrections	1999	Toyota Hiace ZL Van
North Shore Community Corrections	1999	Toyota Hiace ZL Van
North Shore Community Corrections	2016	Toyota Hiace ZX KMPG Minibus
North Shore Community Corrections	2017	Toyota Hiace ZX Minibus
North Shore Community Corrections	2017	Toyota Hiace ZX Minibus
North Shore Community Corrections	2017	Toyota Hiace ZX Minibus
North Shore Community Corrections	2017	Toyota Hiace ZX Minibus
Northern Regional Office	2010	Holden Cruze Sedan
Northern Regional Office	2010	Holden Cruze Sedan
Northern Regional Office	2011	Hyundai I30 1.6 CRDi A4
Northern Regional Office	2010	Hyundai I30 Hatch
Northern Regional Office	2016	Hyundai I40 Sedan
Northern Regional Office	2016	Hyundai I40 Sedan
Northern Regional Office	2012	Hyundai I45 2.0L
Northern Regional Office	2011	Mitsubishi Lancer Sedan
Northern Regional Office	2016	Toyota Corolla GX Hatch CVT
Northern Regional Office	2011	Toyota Corolla Hatch
Northern Regional Office	2017	Toyota Corolla Hatch
Northern Regional Office	2015	Toyota Corolla Sedan ZR
Northland Region Corrections Facility	2014	4 Cell Escort Van
Northland Region Corrections Facility	2010	Ford Transit Van
Northland Region Corrections Facility	2012	Holden Cruze Sedan
Northland Region Corrections Facility	2011	Hyundai I30 Hatch

Appendix 4: Department vehicles by location, year, and model

Location	Year	Model
Northland Region Corrections Facility	2014	Hyundai I30 Hatch
Northland Region Corrections Facility	2014	Hyundai I30 Wagon
Northland Region Corrections Facility	2013	Isuzu 8 Cell Escort Vehicle - Truck
Northland Region Corrections Facility	2016	Isuzu Escort 8 Cell Truck
Northland Region Corrections Facility	2007	Mitsubishi Canter Truck
Northland Region Corrections Facility	2009	Mitsubishi Canter Truck
Northland Region Corrections Facility	2009	Toyota Hiace Minibus
Northland Region Corrections Facility	2011	Toyota Hiace Van
Northland Region Corrections Facility	1999	Toyota Hiace Van
Northland Region Corrections Facility	2005	Toyota Hiace Van
Northland Region Corrections Facility	2016	Toyota Hiace ZX KMPG Minibus
Northland Region Corrections Facility	2016	Toyota Hiace ZX Minibus
Northland Region Corrections Facility	2016	Toyota Hiace ZX Minibus
Northland Region Corrections Facility	2017	Toyota Hiace ZX Minibus
Northland Region Corrections Facility	2016	Toyota Hilux Ute
Northland Region Corrections Facility	2005	Toyota Landcruiser Ute
Northland Region Corrections Facility	2001	Toyota Landcruiser Wagon Ute
Oamaru Community Corrections	2011	Toyota Hiace Van
Oamaru Community Corrections (Coquet St)	1999	Toyota Hiace ZL Van
Oamaru Community Corrections (Coquet St)	2017	Toyota Hiace ZX Minibus
Onehunga Community Corrections	2010	Holden Cruze Sedan
Onehunga Community Corrections	2011	Toyota Corolla Hatch
Onehunga Community Corrections	2012	Toyota Corolla Hatch
Opotiki Community Corrections	2012	Hyundai I30 Hatch
Opotiki Community Corrections	2010	Toyota Hiace Van
Opotiki Community Corrections	2010	Toyota Hiace Van
Opotiki Community Corrections	2010	Toyota Hiace Van
Opotiki Community Corrections	2010	Toyota Hiace Van
Otago Corrections Facility	2007	Crown Hand-Operated Pallet Truck
Otago Corrections Facility	2010	Fiat Ducato 4 Cell Van
Otago Corrections Facility	2009	Ford Transit Minibus
Otago Corrections Facility	2007	Ford Transit Van
Otago Corrections Facility	2011	Ford Transit Van
Otago Corrections Facility	2010	Hino 8 Cell Truck
Otago Corrections Facility	2012	Holden Colorado Ute
Otago Corrections Facility	2010	Holden Cruze Sedan
Otago Corrections Facility	2011	Hyundai I30 Hatch
Otago Corrections Facility	2011	Hyundai I30 Hatch
Otago Corrections Facility	2014	Hyundai I30 Hatch
Otago Corrections Facility	2013	Hyundai I45 Sedan
Otago Corrections Facility	1987	Isuzu Elf Truck
Otago Corrections Facility	2015	Isuzu NLR250M AMT Truck
Otago Corrections Facility	2015	Isuzu NLR250M AMT Truck
Otago Corrections Facility	2007	Mazda BT50 Ute
Otago Corrections Facility	2009	Mitsubishi Triton Ute
Otago Corrections Facility	2016	Toyota Corolla GX Hatch CVT
Otago Corrections Facility	2014	Toyota Corolla Sedan
Otago Corrections Facility	2014	Toyota Corolla Sedan
Otago Corrections Facility	2014	Toyota Corolla Sedan
Otago Corrections Facility	2013	Toyota Hiace 2 Cell Van
Otago Corrections Facility	2009	Toyota Hiace Minibus
Otago Corrections Facility	2014	Toyota Hiace Van
Otago Corrections Facility	2003	Toyota Hiace ZL Van
Otago Corrections Facility	2014	Toyota Hiace ZX Van
Otago Corrections Facility	2014	Toyota Hilux 4WD Ute
Otago Corrections Facility	2007	Toyota Landcruiser
Otago Corrections Facility	2011	Trailer
Otago Corrections Facility	2007	Volkswagen Crafter Van + Cages
Otago District Office	2009	Hyundai I30 Hatch
Otahuhu Community Corrections	2011	Holden Cruze 2.0 CDX
Otahuhu Community Corrections	2015	Hyundai I21
Otahuhu Community Corrections	2011	Toyota Corolla Hatch
Otahuhu Community Corrections	2011	Toyota Hiace Van

Appendix 4: Department vehicles by location, year, and model

Location	Year	Model
Otahuhu Community Corrections	2012	Toyota Hiace Van
Otahuhu Community Corrections	2016	Toyota Hiace ZX KMPG Minibus
Otahuhu Community Corrections	2016	Toyota Hiace ZX KMPG Minibus
Otahuhu Community Corrections	2016	Toyota Hiace ZX KMPG Minibus
Otara Community Corrections	2014	Hyundai I30 Hatch
Otara Community Corrections	2008	Suzuki Sx4 Hatch
Otara Community Corrections	2016	Toyota Corolla GX Hatch CVT
Otara Community Corrections	2011	Toyota Corolla Hatch
Otara Community Corrections	2011	Toyota Corolla Hatch
Otara Community Corrections	2010	Toyota Hiace Van
Otara Community Corrections	1999	Toyota Hiace ZL Van
Otara Community Corrections	1999	Toyota Hiace ZL Van
Otara Community Corrections	2016	Toyota Hiace ZX KMPG Minibus
Otara Community Corrections	2016	Toyota Hiace ZX KMPG Minibus
Otara Community Corrections	2016	Toyota Hiace ZX Minibus
Otara Community Corrections	2017	Toyota Hiace ZX Minibus
Paeroa Community Corrections	2014	Hyundai I30 Hatch
Paeroa Community Corrections	2014	Hyundai I30 Hatch
Paeroa Community Corrections	2010	Toyota Hiace Van
Paeroa Community Corrections	2009	Toyota Hiace Van
Paeroa Community Corrections	2009	Toyota Hiace Van
Palmerston North Community Corrections	2010	Holden Cruze Sedan
Palmerston North Community Corrections	2010	Holden Cruze Sedan
Palmerston North Community Corrections	2010	Holden Cruze Sedan
Palmerston North Community Corrections	2009	Hyundai I30 Hatch
Palmerston North Community Corrections	2011	Hyundai I30 Hatch
Palmerston North Community Corrections	2014	Hyundai I30 Hatch
Palmerston North Community Corrections	2014	Hyundai I30 Hatch
Palmerston North Community Corrections	2014	Toyota Corolla GX CVT
Palmerston North Community Corrections	2014	Toyota Corolla GX CVT
Palmerston North Community Corrections	2016	Toyota Corolla GX Hatch CVT
Palmerston North Community Corrections	2016	Toyota Corolla GX SW NZWC
Palmerston North Community Corrections	2016	Toyota Corolla GX SW NZWC
Palmerston North Community Corrections	2011	Toyota Corolla Hatch
Palmerston North Community Corrections	2011	Toyota Corolla Hatch
Palmerston North Community Corrections	2011	Toyota Corolla Hatch
Palmerston North Community Corrections	2012	Toyota Corolla Hatch
Palmerston North Community Corrections	2012	Toyota Corolla Hatch
Palmerston North Community Corrections	2012	Toyota Corolla Hatch
Palmerston North Community Corrections	2011	Toyota Hiace Van
Palmerston North Community Corrections	2010	Toyota Hiace Van
Palmerston North Community Corrections	2010	Toyota Hiace Van
Palmerston North Community Corrections	2009	Toyota Hiace ZL Van
Palmerston North Community Corrections	2016	Toyota Hiace ZX KMPG Minibus
Palmerston North Community Corrections	2016	Toyota Hiace ZX KMPG Minibus
Panmure Community Corrections	2014	Hyundai Accent
Panmure Community Corrections	2016	Toyota Corolla GX Hatch CVT
Panmure Community Corrections	2016	Toyota Corolla GX Hatch CVT
Panmure Community Corrections	2011	Toyota Corolla Hatch
Panmure Community Corrections	2011	Toyota Corolla Hatch
Panmure Community Corrections	2012	Toyota Corolla Hatch
Panmure Community Corrections	2003	Toyota Hiace Van
Panmure Community Corrections	2011	Toyota Hiace Van
Panmure Community Corrections	2011	Toyota Hiace Van
Panmure Community Corrections	2012	Toyota Hiace Van
Panmure Community Corrections	2016	Toyota Hiace ZX Minibus
Papakura Community Corrections	2010	Holden Cruze Sedan
Papakura Community Corrections	2009	Hyundai I30 Hatch
Papakura Community Corrections	2009	Hyundai I30 Wagon
Papakura Community Corrections	2016	Toyota Corolla GX Hatch CVT
Papakura Community Corrections	2011	Toyota Corolla Hatch
Papakura Community Corrections	2012	Toyota Corolla Hatch
Papakura Community Corrections	2009	Toyota Hiace Van

Appendix 4: Department vehicles by location, year, and model

Location	Year	Model
Papakura Community Corrections	2010	Toyota Hiace Van
Papakura Community Corrections	2016	Toyota Hiace ZX KMPG Minibus
Papakura Community Corrections	2016	Toyota Hiace ZX KMPG Minibus
Prosser Street Community Corrections	2014	Hyundai Accent Hatch
Prosser Street Community Corrections	2011	Toyota Corolla Hatch
Prosser Street Community Corrections	2011	Toyota Hiace Van
Prosser Street Community Corrections	2011	Toyota Hiace Van
Prosser Street Community Corrections	2009	Toyota Hiace Van
Prosser Street Community Corrections	2010	Toyota Hiace Van
Prosser Street Community Corrections	2004	Toyota Hiace ZL Van
Queenstown Community Corrections	2014	Hyundai I30 Hatch
Queenstown Community Corrections	2012	Toyota Corolla Hatch
Queenstown Community Corrections	2008	Toyota Hiace TD ZL Van
Queenstown Community Corrections	2009	Toyota Hiace ZL Van
Rangiora Community Corrections	2008	Holden Cruze Sedan
Rangiora Community Corrections	2016	Toyota Corolla GX Hatch CVT
Rangiora Community Corrections	2011	Toyota Corolla Hatch
Rangiora Community Corrections	2011	Toyota Hiace Van
Rangiora Community Corrections	2010	Toyota Hiace Van
Richmond Community Corrections	2013	Hyundai Accent Hatch
Richmond Community Corrections	2013	Hyundai Accent Hatch
Richmond Community Corrections	2013	Hyundai Accent Hatch
Richmond Community Corrections	2011	Toyota Hiace Van
Richmond Community Corrections	2011	Toyota Hiace Van
Richmond Community Corrections	2010	Toyota Hiace Van
Richmond Community Corrections	2012	Toyota Hiace Van
Richmond Community Corrections	2012	Toyota Hiace Van
Rimutaka Prison	2010	Fiat Ducato 4 Cell Van
Rimutaka Prison	2010	Fiat Ducato 4 Cell Van
Rimutaka Prison	2006	Ford Courier Spacecab Ute
Rimutaka Prison	2009	Ford Transit 2 Cells Van
Rimutaka Prison	2010	Ford Transit 2 Cells Van
Rimutaka Prison	2010	Ford Transit 2 Cells Van
Rimutaka Prison	2004	Ford Transit Van
Rimutaka Prison	2010	Hino 8 Cell Truck
Rimutaka Prison	2002	Hino FD Truck
Rimutaka Prison	2011	Hino Truck
Rimutaka Prison	2012	Holden Colorado Ute
Rimutaka Prison	2012	Holden Colorado Ute
Rimutaka Prison	2013	Holden Colorado Ute
Rimutaka Prison	2014	Hyundai Accent Hatch
Rimutaka Prison	2014	Hyundai Accent Hatch
Rimutaka Prison	2010	Hyundai I30 Hatch
Rimutaka Prison	2011	Hyundai I30 Hatch
Rimutaka Prison	2014	Hyundai I30 Hatch
Rimutaka Prison	2008	Mazda GSX Hatch
Rimutaka Prison	2007	Mitsubishi L300 Van
Rimutaka Prison	2002	Mitsubishi Triton Ute
Rimutaka Prison	2016	Mitsubishi Ute
Rimutaka Prison	2011	Tandem Trailer
Rimutaka Prison	2016	Toyota Corolla GX SW NZWC
Rimutaka Prison	2011	Toyota Corolla Hatch
Rimutaka Prison	2011	Toyota Corolla Hatch
Rimutaka Prison	2011	Toyota Corolla Hatch
Rimutaka Prison	2012	Toyota Corolla Hatch
Rimutaka Prison	2014	Toyota Corolla Hatch
Rimutaka Prison	2014	Toyota Corolla Hatch
Rimutaka Prison	2014	Toyota Corolla Hatch
Rimutaka Prison	2014	Toyota Corolla Hatch
Rimutaka Prison	2014	Toyota Corolla Hatch
Rimutaka Prison	2017	Toyota Corolla Hatch
Rimutaka Prison	2006	Toyota Corolla Wagon
Rimutaka Prison	2013	Toyota Hiace 4 Cell Van
Rimutaka Prison	2011	Toyota Hiace Van

Appendix 4: Department vehicles by location, year, and model

Location	Year	Model
Rimutaka Prison	2008	Toyota Hiace Van
Rimutaka Prison	2011	Toyota Hiace Van + Cage
Rimutaka Prison	2011	Toyota Hiace Van + Cage
Rimutaka Prison	2011	Toyota Hiace Van + Cage
Rimutaka Prison	2011	Toyota Hiace Van + Cage
Rimutaka Prison	2011	Toyota Hiace Van + Cage
Rimutaka Prison	2014	Toyota Hiace Wheelchair Van
Rimutaka Prison	2004	Toyota Hiace ZL Van
Rimutaka Prison	2017	Toyota Hiace ZX Minibus
Rimutaka Prison	2017	Toyota Hiace ZX Minibus
Rimutaka Prison	2017	Toyota Hiace ZX Minibus
Rimutaka Prison	2017	Toyota Hiace ZX Minibus
Rimutaka Prison	2005	Toyota Hiace ZX Van
Rimutaka Prison	2014	Toyota Hiace ZX Van
Rimutaka Prison	2017	Toyota Hiace ZX Van
Rimutaka Prison	2017	Toyota Hiace ZX Van
Rimutaka Prison	2007	Toyota Hilux Ute
Rimutaka Prison	2007	Trailer Shuttle Type
Rimutaka Prison	2008	Volkswagon Caddy Van
Rolleston Prison	2010	Fiat Ducato 4 Cell Van
Rolleston Prison	2011	Ford Transit Van
Rolleston Prison	2012	Holden Colorado Ute
Rolleston Prison	2010	Holden Cruze Sedan
Rolleston Prison	2014	Hyundai Accent Hatch
Rolleston Prison	2011	Hyundai I30 Hatch
Rolleston Prison	2011	Hyundai I30 Hatch
Rolleston Prison	2005	Mitsubishi Canter Truck
Rolleston Prison	2008	Mitsubishi Triton Ute
Rolleston Prison	2008	Nissan Navara Ute
Rolleston Prison	2012	Toyota Corolla Hatch
Rolleston Prison	2017	Toyota Corolla Hatch
Rolleston Prison	2014	Toyota Corolla Sedan
Rolleston Prison	2009	Toyota Hiace Van
Rolleston Prison	2011	Toyota Hiace Van + Cage
Rolleston Prison	2013	Toyota Hilux 2WD Ute
Rolleston Prison	2010	Toyota Landcruiser Ute
Rolleston Prison	2010	Toyota Landcruiser Ute
Rolleston Prison	2003	Trailer Tipping
Rotorua Community Corrections	2010	Holden Cruze Sedan
Rotorua Community Corrections	2010	Holden Cruze Sedan
Rotorua Community Corrections	2009	Hyundai I30 Hatch
Rotorua Community Corrections	2009	Hyundai I30 Hatch
Rotorua Community Corrections	2014	Hyundai I30 Hatch
Rotorua Community Corrections	2014	Hyundai I30 Hatch
Rotorua Community Corrections	2016	Toyota Corolla GX Hatch CVT
Rotorua Community Corrections	2016	Toyota Corolla GX Hatch CVT
Rotorua Community Corrections	2011	Toyota Corolla Hatch
Rotorua Community Corrections	2011	Toyota Hiace Van
Rotorua Community Corrections	2011	Toyota Hiace Van
Rotorua Community Corrections	2010	Toyota Hiace Van
Rotorua Community Corrections	1999	Toyota Hiace ZL Van
Rotorua Community Corrections	1999	Toyota Hiace ZL Van
Rotorua Community Corrections	1999	Toyota Hiace ZL Van
Rotorua Community Corrections	1999	Toyota Hiace ZL Van
Rotorua Community Corrections	2016	Toyota Hiace ZX KMPG Minibus
Rotorua Community Corrections	2016	Toyota Hiace ZX KMPG Minibus
Rotorua Community Corrections	2017	Toyota Hiace ZX Minibus
Rotorua Community Corrections	2017	Toyota Hiace ZX Minibus
Rotorua Community Corrections	2017	Toyota Hiace ZX Minibus
Ruatoria Community Corrections (Waiomatatini Rd)	2008	Toyota Hiace TD ZL Van
Ruatoria Community Corrections (Waiomatatini Rd)	2010	Toyota Hiace Van
Southern Regional Office	2010	Holden Cruze Sedan
Southern Regional Office	2010	Holden Cruze Sedan

Appendix 4: Department vehicles by location, year, and model

Location	Year	Model
Southern Regional Office	2015	Hyundai I40 Sedan
Southern Regional Office	2016	Hyundai I40 Sedan
Southern Regional Office	2014	Toyota Corolla Hatch
Southern Regional Office	2016	Toyota Corolla ZREXX
Spring Hill Corrections Facility	2010	Fiat Ducato 4 Cell Van
Spring Hill Corrections Facility	2007	Ford Transit Van
Spring Hill Corrections Facility	2010	Ford Transit Van
Spring Hill Corrections Facility	2011	Ford Transit Van
Spring Hill Corrections Facility	2012	Holden Colorado Crew Cab
Spring Hill Corrections Facility	2012	Holden Colorado Ute
Spring Hill Corrections Facility	2011	Holden JG Cruze 1.8 Sedan
Spring Hill Corrections Facility	2014	Hyundai I30 Hatch
Spring Hill Corrections Facility	2014	Hyundai I30 Hatch
Spring Hill Corrections Facility	2014	Hyundai I30 Hatch
Spring Hill Corrections Facility	2014	Hyundai I30 Hatch
Spring Hill Corrections Facility	2014	Hyundai I30 Wagon
Spring Hill Corrections Facility	2012	Isuzu Escort Vehicle 7 Cell Truck
Spring Hill Corrections Facility	2013	Isuzu N Series 6 Cell Van
Spring Hill Corrections Facility	2014	Isuzu S-Series 22 Cell Bus
Spring Hill Corrections Facility	2007	Mitsubishi Canter Truck
Spring Hill Corrections Facility	2008	Mitsubishi Triton Ute
Spring Hill Corrections Facility	2010	Mitsubishi Triton Ute
Spring Hill Corrections Facility	2010	Nissan Atlas Truck
Spring Hill Corrections Facility	2003	Nissan Navara Ute
Spring Hill Corrections Facility	2012	Suzuki Kizashi Sedan
Spring Hill Corrections Facility	2009	Toyota Hiace 3.0 TD Minibus
Spring Hill Corrections Facility	2014	Toyota Hiace Minibus
Spring Hill Corrections Facility	2014	Toyota Hiace Minibus
Spring Hill Corrections Facility	2014	Toyota Hiace Minibus
Spring Hill Corrections Facility	2009	Toyota Hiace TD ZL Van
Spring Hill Corrections Facility	2009	Toyota Hiace Van
Spring Hill Corrections Facility	2009	Toyota Hiace Van
Spring Hill Corrections Facility	2010	Toyota Hiace Van
Spring Hill Corrections Facility	2012	Toyota Hiace Van
Spring Hill Corrections Facility	2002	Toyota Hiace ZL Van
Spring Hill Corrections Facility	2016	Toyota Hiace ZX KMPG Minibus
Spring Hill Corrections Facility	2016	Toyota Hiace ZX Minibus
Spring Hill Corrections Facility	2016	Toyota Hiace ZX Minibus
Spring Hill Corrections Facility	2014	Toyota Hiace ZX Van
Spring Hill Corrections Facility	2014	Toyota Hiace ZX Van
Spring Hill Corrections Facility	2007	Toyota Hilux Ute
Taumaranui Community Corrections	2014	Hilux Double Cab 4WD Ute
Taumaranui Community Corrections	2012	Hyundai I35 2.0 Litre
Taumaranui Community Corrections	2012	Toyota Corolla Hatch
Taumaranui Community Corrections	2010	Toyota Hiace Van
Taumaranui Community Corrections	2011	Toyota Hiace Van
Taupo Community Corrections	2010	Holden Cruze Sedan
Taupo Community Corrections	2014	Hyundai I30 Hatch
Taupo Community Corrections	2011	Toyota Hiace Van
Taupo Community Corrections	2011	Toyota Hiace Van
Taupo Community Corrections	2011	Toyota Hiace Van
Taupo Community Corrections	2009	Toyota Hiace Van
Taupo Community Corrections	1999	Toyota Hiace ZL Van
Taupo Community Corrections	2016	Toyota Hiace ZX KMPG Minibus
Taupo Community Corrections	2017	Toyota Hiace ZX Minibus
Tauranga Community Corrections (Central)	2010	Holden Cruze Sedan
Tauranga Community Corrections (Central)	2010	Holden Cruze Sedan
Tauranga Community Corrections (Central)	2009	Hyundai I30 Hatch
Tauranga Community Corrections (Central)	2014	Hyundai I30 Hatch
Tauranga Community Corrections (Central)	2012	Toyota Camry Sedan
Tauranga Community Corrections (Central)	2016	Toyota Corolla GX Hatch CVT
Tauranga Community Corrections (Central)	2016	Toyota Corolla GX Hatch CVT

Appendix 4: Department vehicles by location, year, and model

Location	Year	Model
Tauranga Community Corrections (Central)	2016	Toyota Corolla GX Hatch CVT
Tauranga Community Corrections (Central)	2016	Toyota Corolla GX Hatch CVT
Tauranga Community Corrections (Central)	2016	Toyota Corolla GX Hatch CVT
Tauranga Community Corrections (Central)	2011	Toyota Corolla Hatch
Tauranga Community Corrections (Central)	2014	Toyota Corolla Hatch
Tauranga Community Corrections (Central)	2017	Toyota Hiace ZX Minibus
Te Awamutu Community Corrections	2009	Hyundai Manual
Te Awamutu Community Corrections (Walton St)	2010	Holden Cruze Sedan
Te Awamutu Community Corrections (Walton St)	2011	Toyota Corolla Hatch
Te Awamutu Community Corrections (Walton St)	2009	Toyota Hiace Van
Te Awamutu Community Corrections (Walton St)	2016	Toyota Hiace ZX KMPG Minibus
Te Awamutu Community Corrections (Walton St)	2016	Toyota Hiace ZX Minibus
Te Kuiti Community Corrections	2014	Hyundai I30 Hatch
Te Kuiti Community Corrections	2016	Toyota Corolla GX Hatch CVT
Te Kuiti Community Corrections	2011	Toyota Hiace Van
Te Puke Community Corrections	2010	Holden Cruze Sedan
Te Puke Community Corrections	2011	Toyota Corolla Hatch
Te Puke Community Corrections	2011	Toyota Corolla Hatch
Te Puke Community Corrections	2010	Toyota Hiace Van
Te Puke Community Corrections	2010	Toyota Hiace Van
Te Puke Community Corrections	2016	Toyota Hiace ZX Minibus
Te Puke Community Corrections	2016	Toyota Hiace ZX Minibus
Thames/Coromandel Community Corrections	2012	Toyota Corolla Hatch
Thames/Coromandel Community Corrections	2012	Toyota Corolla Hatch
Thames/Coromandel Community Corrections	2010	Toyota Hiace Van
Thames/Coromandel Community Corrections	2010	Toyota Hiace Van
Thames/Coromandel Community Corrections	2016	Toyota Hiace ZX Minibus
Timaru Community Corrections	2014	Hyundai Accent Hatch
Timaru Community Corrections	2014	Hyundai I30 Hatch
Timaru Community Corrections	2009	Hyundai I30 Wagon
Timaru Community Corrections	2010	Hyundai I30 Wagon
Timaru Community Corrections	2016	Toyota Corolla GX Hatch CVT
Timaru Community Corrections	2011	Toyota Corolla Hatch
Timaru Community Corrections	2011	Toyota Hiace Van
Timaru Community Corrections	2009	Toyota Hiace Van
Tokoroa Community Corrections	2009	Hyundai I30 Wagon
Tokoroa Community Corrections	2016	Toyota Corolla GX Hatch CVT
Tokoroa Community Corrections	2012	Toyota Corolla Hatch
Tokoroa Community Corrections	2016	Toyota Corolla Hatch
Tokoroa Community Corrections	2011	Toyota Hiace Van
Tokoroa Community Corrections	2011	Toyota Hiace Van
Tokoroa Community Corrections	2010	Toyota Hiace Van
Tokoroa Community Corrections	2010	Toyota Hiace Van
Tokoroa Community Corrections	2012	Toyota Hiace Van
Tokoroa Community Corrections	2009	Toyota Hiace ZL Van
Tongariro Prison	1976	Bedford TK Truck
Tongariro Prison	2010	Ford Transit 2 Cells Van
Tongariro Prison	2008	Ford Transit Van
Tongariro Prison	2009	Holden Astra Hatch
Tongariro Prison	2001	Holden Rodeo D/Cab
Tongariro Prison	2015	Hyundai Accent Hatch
Tongariro Prison	2014	Hyundai I30 Hatch
Tongariro Prison	2014	Hyundai I30 Hatch
Tongariro Prison	2014	Hyundai I30 Hatch
Tongariro Prison	2014	Hyundai I30 Wagon
Tongariro Prison	2015	Hyundai I40 Wagon
Tongariro Prison	2012	Hyundai I45 Sedan
Tongariro Prison	2007	Isuzu FRR Truck
Tongariro Prison	2004	Mazda Bounty Ute
Tongariro Prison	2004	Mazda Bounty Ute
Tongariro Prison	2005	Mazda Bounty Ute
Tongariro Prison	2012	Mitsubishi Ute
Tongariro Prison	2001	Nissan Silver Bullet Ute

Appendix 4: Department vehicles by location, year, and model

Location	Year	Model
Tongariro Prison	2014	Toyota Corolla Hatch
Tongariro Prison	2014	Toyota Corolla Hatch
Tongariro Prison	2014	Toyota Corolla Hatch
Tongariro Prison	2001	Toyota Hiace Van
Tongariro Prison	2012	Toyota Hiace Van
Tongariro Prison	2011	Toyota Hiace Van + Cage
Tongariro Prison	2011	Toyota Hiace Van + Cage
Tongariro Prison	2011	Toyota Hiace Van + Cage
Tongariro Prison	2011	Toyota Hiace Van + Cage
Tongariro Prison	2001	Toyota Hiace ZL Van
Tongariro Prison	2016	Toyota Hiace ZX Minibus
Tongariro Prison	2008	Toyota Hilux 2WD Ute
Tongariro Prison	2010	Toyota Hilux Ute
Tongariro Prison	2012	Toyota Hilux Ute
Tongariro Prison	2012	Toyota Hilux Ute
Tongariro Prison	2007	Toyota Landcruiser Wagon
Tongariro Prison	2007	Toyota Landcruiser Wagon
Tongariro Prison	2002	Toyota Landcruiser Wagon Ute
Tongariro Prison	2006	Toyota Landcruiser Wagon Ute
Tongariro Prison	2006	Toyota Landcruiser Wagon Ute
Tongariro Prison	2007	Toyota Landcruiser Wagon Ute
Tongariro Prison	2012	Toyota RAV4 Wagon
Upper Hutt Community Corrections (Railway Ave)	2008	Holden Cruze Sedan
Upper Hutt Community Corrections (Railway Ave)	2010	Holden Cruze Sedan
Upper Hutt Community Corrections (Railway Ave)	2014	Hyundai I30 Hatch
Upper Hutt Community Corrections (Railway Ave)	2011	Toyota Corolla Hatch
Upper Hutt Community Corrections (Railway Ave)	2012	Toyota Corolla Hatch
Upper Hutt Community Corrections (Railway Ave)	2010	Toyota Hiace Van
Upper Hutt Community Corrections (Railway Ave)	2011	Toyota Hiace Van
Upper Hutt Community Corrections (Railway Ave)	2011	Toyota Hiace Van
Upper Hutt Community Corrections (Railway Ave)	2007	Trailer Shuttle Type
Waikeria Prison	2014	Escort 22 Cell Bus
Waikeria Prison	2010	Escort Vehicle 8 Cell Prototype
Waikeria Prison	2010	Hino 8 Cell Truck
Waikeria Prison	2012	Holden Colorado Ute
Waikeria Prison	2012	Holden Colorado Ute
Waikeria Prison	2003	Holden Rodeo Ute
Waikeria Prison	2004	Holden Rodeo Ute
Waikeria Prison	2014	Hyundai Accent Hatch
Waikeria Prison	2010	Hyundai HL740-7 Loader
Waikeria Prison	2009	Hyundai I30 Wagon
Waikeria Prison	2015	Hyundai I40 Wagon
Waikeria Prison	2010	Hyundai IX35 2.4L
Waikeria Prison	2008	Isuzu F Series Truck
Waikeria Prison	2015	Isuzu NLR250M AMT Truck
Waikeria Prison	2015	Isuzu NLR250M AMT Truck
Waikeria Prison	2017	Isuzu NPR 8 Cell Escort Truck
Waikeria Prison	2008	Mitsubishi Canter Truck
Waikeria Prison	2010	Mitsubishi Canter Truck
Waikeria Prison	2008	Mitsubishi Triton Ute
Waikeria Prison	2009	Mitsubishi Triton Ute
Waikeria Prison	2016	Toyota Corolla GX Hatch CVT
Waikeria Prison	2016	Toyota Corolla GX Hatch CVT
Waikeria Prison	2016	Toyota Corolla GX Hatch CVT
Waikeria Prison	2014	Toyota Corolla Hatch
Waikeria Prison	2000	Toyota Hiace Van
Waikeria Prison	2004	Toyota Hiace Van
Waikeria Prison	2007	Toyota Hiace Van
Waikeria Prison	2012	Toyota Hiace Van
Waikeria Prison	2012	Toyota Hiace Van + Cage
Waikeria Prison	2012	Toyota Hiace Van + Cage
Waikeria Prison	2012	Toyota Hiace Van + Cage
Waikeria Prison	2003	Toyota Hiace ZL Van

Appendix 4: Department vehicles by location, year, and model

Location	Year	Model
Waikeria Prison	2003	Toyota Hiace ZL Van
Waikeria Prison	2004	Toyota Hiace ZL Van
Waikeria Prison	2006	Toyota Hiace ZL Van
Waikeria Prison	2016	Toyota Hiace ZX Minibus
Waikeria Prison	2016	Toyota Hiace ZX Minibus
Waikeria Prison	2016	Toyota Hiace ZX Minibus
Waikeria Prison	2017	Toyota Hiace ZX Minibus
Waikeria Prison	2014	Toyota Hiace ZX Van
Waikeria Prison	2008	Toyota Hilux Ute
Waikeria Prison	2008	Toyota Landcruiser Ute
Waikeria Prison	2001	Toyota Landcruiser Wagon
Waikeria Prison	2002	Toyota Landcruiser Wagon Ute
Waikeria Prison	2006	Toyota Landcruiser Wagon Ute
Waikeria Prison	2012	Toyota Ute
Waikeria Prison	1996	Trailer
Waikeria Prison	1999	Trailer Coombridge Alexander 8 Ton
Waikeria Prison	2016	Ute
Waikeria Prison	2011	Volkswagen Crafter Van
Wairoa Community Corrections	2011	Toyota Corolla Hatch
Wairoa Community Corrections	2010	Toyota Hiace Van
Waitakere District Court	2010	Holden Cruze Sedan
Waitakere District Court	2009	Hyundai I30 Wagon
Waitakere District Court	2011	Toyota Corolla Hatch
Waitakere District Court	2011	Toyota Corolla Hatch
Waitakere District Court	2011	Toyota Hiace Van
Waitakere District Court	2011	Toyota Hiace Van
Waitakere District Court	2011	Toyota Hiace Van
Waitakere District Court	2011	Toyota Hiace Van
Waitakere District Court	2012	Toyota Hiace Van
Waitakere District Court	2012	Toyota Hiace Van
Waitakere District Court	2012	Toyota Hiace Van
Waitakere District Court	2012	Toyota Hiace Van
Waitakere District Court	2002	Toyota Hiace ZL Van
Waitakere Railside Avenue Community Corrections	2010	Holden Cruze Sedan
Waitakere Railside Avenue Community Corrections	2014	Hyundai Accent Hatch
Waitakere Railside Avenue Community Corrections	2014	Hyundai Accent Hatch
Waitakere Railside Avenue Community Corrections	2008	Suzuki Sx4 Hatch
Waitakere Railside Avenue Community Corrections	2016	Toyota Corolla GX Hatch CVT
Waitakere Railside Avenue Community Corrections	2011	Toyota Corolla Hatch
Waitakere Railside Avenue Community Corrections	2011	Toyota Corolla Hatch
Waitakere Railside Avenue Community Corrections	2014	Toyota Corolla Hatch
Waitakere Railside Avenue Community Corrections	1999	Toyota Hiace Van
Waitakere Railside Avenue Community Corrections	2017	Toyota Hiace ZX Minibus
Wanganui Community Corrections (Maria Place)	2011	Hyundai I30 Hatch
Wanganui Community Corrections (Maria Place)	2010	Hyundai I45 Sedan
Wanganui Community Corrections (Maria Place)	2012	Toyota Corolla Hatch
Wanganui Community Corrections (Maria Place)	2014	Toyota Corolla Hatch
Wanganui Prison	2010	Fiat Ducato 4 Cell Van
Wanganui Prison	2010	Fiat Ducato 4 Cell Van
Wanganui Prison	2006	Ford Courier Ute
Wanganui Prison	2006	Ford Fiesta
Wanganui Prison	2010	Ford Transit 2 Cells Van
Wanganui Prison	2003	Ford Transit Van
Wanganui Prison	2010	Hino 8 Cell Truck
Wanganui Prison	2012	Holden Colorado Ute
Wanganui Prison	2011	Holden Cruze Sedan
Wanganui Prison	2012	Honda Odyssey Wagon
Wanganui Prison	2014	Hyundai Accent Hatch
Wanganui Prison	2011	Hyundai H1 Van
Wanganui Prison	2011	Hyundai I30 Hatch
Wanganui Prison	2014	Hyundai I30 Hatch
Wanganui Prison	2012	Isuzu N Series Cab Chassis Van
Wanganui Prison	2016	Isuzu NPR Truck
Wanganui Prison	2012	Kubota Pivot Steer Loader

Appendix 4: Department vehicles by location, year, and model

Location	Year	Model
Wanganui Prison	2007	Mitsubishi Canter Truck
Wanganui Prison	2008	Mitsubishi Fighter Truck
Wanganui Prison	2006	Mitsubishi L200 Ute
Wanganui Prison	2008	Mitsubishi L300 Van
Wanganui Prison	2001	Nissan Ute
Wanganui Prison	2014	Toyota Corolla Hatch
Wanganui Prison	2014	Toyota Corolla Hatch
Wanganui Prison	2012	Toyota Corolla Sedan
Wanganui Prison	2012	Toyota Corolla Sedan
Wanganui Prison	2014	Toyota Corolla Sedan
Wanganui Prison	2010	Toyota Hiace Van
Wanganui Prison	2012	Toyota Hiace Van
Wanganui Prison	2012	Toyota Hiace Van
Wanganui Prison	2011	Toyota Hiace Van + Cage
Wanganui Prison	2004	Toyota Hiace ZL Van
Wanganui Prison	2014	Toyota Hiace ZX Van
Wanganui Prison	2010	Toyota Hilux Ute
Wanganui Prison	2001	Trailer 2.4Mx1.3M Canopy
Wanganui Prison	2003	Trailer Tandem
Wanganui Prison	2011	Volkswagon Amarok Ute
Wellington Community Corrections	2008	Holden Cruze Sedan
Wellington Community Corrections	2010	Hyundai I30 Wagon
Wellington Community Corrections	2016	Toyota Corolla GX Hatch CVT
Wellington Community Corrections	2011	Toyota Corolla Hatch
Wellington Community Corrections	2011	Toyota Corolla Hatch
Wellington Community Corrections	2012	Toyota Hiace Van
Wellington Community Corrections	2002	Toyota Hiace ZL Van
Whakatane Community Corrections	2016	Toyota Corolla GX Hatch CVT
Whakatane Community Corrections	2016	Toyota Corolla GX Hatch CVT
Whakatane Community Corrections	2016	Toyota Corolla GX Hatch CVT
Whakatane Community Corrections	2016	Toyota Corolla GX Hatch CVT
Whakatane Community Corrections	2010	Toyota Hiace Van
Whakatane Community Corrections	2010	Toyota Hiace Van
Whakatane Community Corrections (Louvain St)	2016	Toyota Hiace ZX Minibus
Whakatane Community Corrections (Louvain St)	2016	Toyota Hiace ZX Minibus
Whanganui Community Corrections	2014	Hyundai Accent Hatch
Whanganui Community Corrections	2009	Hyundai I30 Wagon
Whanganui Community Corrections	2012	Toyota Corolla Hatch
Whanganui Community Corrections	2014	Toyota Corolla Hatch
Whanganui Community Corrections	2010	Toyota Hiace Van
Whanganui Community Corrections	2010	Toyota Hiace Van
Whanganui Community Corrections	2010	Toyota Hiace Van
Whanganui Community Corrections	2010	Toyota Hiace Van
Whanganui Community Corrections	2012	Toyota Hiace Van
Whangarei Community Corrections (Walton St)	2010	Holden Cruze Sedan
Whangarei Community Corrections (Walton St)	2014	Hyundai I30 Hatch
Whangarei Community Corrections (Walton St)	2014	Hyundai I30 Hatch
Whangarei Community Corrections (Walton St)	2014	Hyundai I30 Wagon
Whangarei Community Corrections (Walton St)	2012	Hyundai I45 Sedan
Whangarei Community Corrections (Walton St)	2016	Toyota Corolla GX Hatch CVT
Whangarei Community Corrections (Walton St)	2016	Toyota Corolla GX Hatch CVT
Whangarei Community Corrections (Walton St)	2016	Toyota Corolla GX Hatch CVT
Whangarei Community Corrections (Walton St)	2011	Toyota Corolla Hatch
Whangarei Community Corrections (Walton St)	2011	Toyota Corolla Hatch
Whangarei Community Corrections (Walton St)	2012	Toyota Corolla Hatch
Whangarei Community Corrections (Walton St)	2015	Toyota Corolla Hatch
Whangarei Community Corrections (Walton St)	2011	Toyota Hiace Van
Whangarei Community Corrections (Walton St)	1999	Toyota Hiace ZL Van
Whangarei Community Corrections (Walton St)	2008	Toyota Hiace ZL Van
Whangarei Community Corrections (Walton St)	2016	Toyota Hiace ZX KMPG Minibus
Whangarei Community Corrections (Walton St)	2016	Toyota Hiace ZX KMPG Minibus
Whangarei Community Corrections (Walton St)	2016	Toyota Hiace ZX KMPG Minibus
Whangarei Community Corrections (Walton St)	2016	Toyota Hiace ZX Minibus

Appendix 4: Department vehicles by location, year, and model

Location	Year	Model
Whangarei Poto Street Community Corrections	2014	Hyundai I30 Hatch

Appendix 5: Department vehicles purchased in 2016/17

Question 21

What was the total amount spent on purchasing vehicles during the 2016/17 financial year and to what office were each of these vehicles assigned by vehicle year and vehicle model? How much was spent during each of the previous five financial years and to what office are each of these vehicles assigned by vehicle year and vehicle model?

Location	Year	Model
Auckland Prison	2016	Mitsubishi Ute
Auckland Regional Women's Corrections Facility	2016	Toyota Hiace ZL Van
Christchurch Community Corrections (Asaph St)	2016	Toyota Corolla
Christchurch Community Corrections (Kingsley St)	2017	Toyota Hiace ZX Minibus
Christchurch Community Corrections (Winston Ave)	2017	Toyota Hiace ZX Minibus
Christchurch Community Corrections (Winston Ave)	2017	Toyota Hiace ZX Minibus
Christchurch Men's Prison	2016	Mitsubishi Ute
Christchurch Men's Prison	2017	Toyota Hiace ZX Minibus
Dunedin Central Community Corrections (King Edward St)	2017	Toyota Hiace ZX Minibus
Dunedin Community Corrections (Percy St)	2017	Toyota Hiace ZX Minibus
Gore Community Corrections	2017	Toyota Hiace ZX Minibus
Greerton Community Corrections	2017	Toyota Corolla Hatchback
Hamilton Community Corrections	2017	Hyundai I40 2 A6 Wagon
Hamilton Community Corrections (Te Rapa)	2017	Toyota Hiace ZX Minibus
Hamilton Community Corrections (Tristram St)	2017	Toyota Hiace ZX Minibus
Hastings Community Corrections	2017	Toyota Hiace ZX Minibus
Hawera Community Corrections	2017	Toyota Hiace ZX Minibus
Hawkes Bay Regional Prison	2017	Toyota Hiace ZX Minibus
Hawkes Bay Regional Prison	2017	Toyota Hiace ZX Minibus
Hawkes Bay Regional Prison	2017	Toyota Hiace ZX Minibus
Huntly Community Corrections (Glasgow St)	2017	Toyota Hiace ZX Minibus
Invercargill Community Corrections	2017	Toyota Hiace ZX Minibus
Invercargill Community Corrections	2017	Toyota Hiace ZX Minibus
Kaikohe Community Corrections	2016	Toyota Hiace ZX Minibus
Kaikohe Community Corrections	2016	Toyota Hiace ZX Minibus
Kaitia Community Corrections	2017	Toyota Hiace ZX Minibus
Kapiti Community Corrections	2017	Toyota Hiace ZX Minibus
Lower Hutt Community Corrections	2017	Toyota Hiace ZX Minibus
Mangere Community Corrections	2017	Toyota Hiace ZX Minibus
Manurewa Community Corrections	2017	Toyota Hiace ZX Minibus
Mt Eden Community Corrections	2016	Toyota Corolla GX Hatch CVT
Mt Eden Community Corrections	2016	Toyota Corolla GX Hatch CVT
Mt Eden Corrections Facility	2017	Hyundai I40 Sedan
Mt Eden Corrections Facility	2016	Toyota Hiace ZX Minibus
Mt Eden Corrections Facility	2016	Toyota Hiace ZX Minibus
Mt Eden Corrections Facility	2017	Toyota Hiace ZX Minibus
Napier Community Corrections	2017	Toyota Hiace ZX Minibus
National Office	2017	Hyundai I40 2 A6 Sedan
New Lynn Community Corrections	2016	Toyota Hiace ZX Minibus
New Lynn Community Corrections	2016	Toyota Hiace ZX Minibus
New Plymouth Community Corrections	2017	Toyota Hiace ZX Minibus
North Shore Community Corrections	2017	Toyota Hiace ZX Minibus
North Shore Community Corrections	2017	Toyota Hiace ZX Minibus
North Shore Community Corrections	2017	Toyota Hiace ZX Minibus
North Shore Community Corrections	2017	Toyota Hiace ZX Minibus
Northern Regional Office	2017	Toyota Corolla Hatchback
Northland Region Corrections Facility	2016	Isuzu 8 Cell Escort Truck
Northland Region Corrections Facility	2016	Toyota Hiace ZX Minibus
Northland Region Corrections Facility	2016	Toyota Hiace ZX Minibus
Northland Region Corrections Facility	2017	Toyota Hiace ZX Minibus
Oamaru Community Corrections (Coquet St)	2017	Toyota Hiace ZX Minibus
Otara Community Corrections	2016	Toyota Hiace ZX Minibus
Otara Community Corrections	2017	Toyota Hiace ZX Minibus
Panmure Community Corrections	2016	Toyota Hiace ZX Minibus
Pukekohe Community Corrections (Austen Place)	2017	Toyota Hiace ZX Minibus

Appendix 5: Department vehicles purchased in 2016/17

Location	Year	Model
Pukekohe Community Corrections (Austen Place)	2017	Toyota Hiace ZX Minibus
Rimutaka Prison	2016	Mitsubishi Ute
Rimutaka Prison	2017	Toyota Corolla Hatchback
Rimutaka Prison	2017	Toyota Hiace ZX Minibus
Rimutaka Prison	2017	Toyota Hiace ZX Minibus
Rimutaka Prison	2017	Toyota Hiace ZX Minibus
Rimutaka Prison	2017	Toyota Hiace ZX Minibus
Rimutaka Prison	2017	Toyota Hiace ZX Van
Rimutaka Prison	2017	Toyota Hiace ZX Van
Rolleston Prison	2017	Toyota Corolla Hatchback
Rotorua Community Corrections	2017	Toyota Hiace ZX Minibus
Rotorua Community Corrections	2017	Toyota Hiace ZX Minibus
Rotorua Community Corrections	2017	Toyota Hiace ZX Minibus
Spring Hill Corrections Facility	2016	Toyota Hiace ZX Minibus
Taupo Community Corrections	2017	Toyota Hiace ZX Minibus
Tauranga Community Corrections (Central)	2017	Toyota Hiace ZX Minibus
Waikeria Prison	2017	Isuzu 8 Cell Escort Truck
Waikeria Prison	2016	Toyota Hiace ZX Minibus
Waikeria Prison	2016	Toyota Hiace ZX Minibus
Waikeria Prison	2016	Toyota Hiace ZX Minibus
Waikeria Prison	2017	Toyota Hiace ZX Minibus
Waikeria Prison	2016	Ute
Waitakere Railside Avenue Community Corrections	2017	Toyota Hiace ZX Minibus
Whakatane Community Corrections (Louvain St)	2016	Toyota Hiace ZX Minibus
Whakatane Community Corrections (Louvain St)	2016	Toyota Hiace ZX Minibus
Whanganui Prison	2016	Isuzu NPR Truck
Whangarei Community Corrections(Walton St)	2016	Toyota Hiace ZX Minibus

Appendix 6: IT projects completed or underway 2016/17 year

Question 25

What IT projects, if any, were completed or under way in the 2016/17 year? For each project, please provide the following details:

- Name of project
- Initial estimated budget
- Initial estimated time frame
- Start date
- Completion date of estimated completion date
- Total cost at completion or estimated total cost at completion.

Projects Completed					
Project Name	Initial Estimated Budget (\$000's)	Cost at Completion (\$000's as at July 2017)	Initial Estimated Timeframe	Actual Start Date	Completion Date
Extended Supervision Order and Public Protection Order Database Replacement	\$132	\$60	4 months	March 2016	July 2016
Exadata Expansion	\$1,150	\$809	8 months	October 2015	August 2016
Web Content Management System Upgrade	\$368	\$373	10 months	January 2015	September 2016
Enterprise Mobile Management Of Smartphones	\$817	\$728	12 months	January 2015	September 2016
Reintegration Services	\$715	\$703	10 months	May 2015	October 2016
Returning Offenders	\$1,138	\$1,103	10 months	May 2016	November 2017
Child Protection Order Register	\$752	\$566	15 months	April 2015	February 2017
Unmanaged Hubs Replacement	\$480	\$417	5 months	December 2015	February 2017
SAP ClickRoster	\$404	\$404	1 month	January 2017	February 2017
Frontline Monitor Replacement	\$1,015	\$1,277	5 months	July 2016	March 2017
Mt Eden Corrections Facility Transition	Withheld	Withheld	15 months	January 2016	April 2017
SAP Mandatory Infrastructure and Software Upgrade - Tranche 2	\$1,577	\$1,523	18 months	August 2015	June 2017
Task & Coordination Application	\$49	\$57	4 months	February 2016	June 2017
Secure Online Learning Stage 2	\$1,486	\$1,401	15 months	March 2016	June 2017
Tuxedo Replacement Tranche 1	\$2,231	\$2,407	8 months	September 2015	January 2018
COBRA3	\$2,678	\$2,740	12 months	May 2016	January 2018
Christchurch Justice & Emergency Service Precinct	\$461	\$428	8 months	December 2016	January 2018
Drug & Alcohol Testing	\$1,000	\$1,098	8 months	December 2015	February 2018

Projects Underway					
Project Name	Initial Estimated Budget (\$000's)	Estimated Cost at Completion (\$000's as at July 2017)	Initial Estimated Timeframe	Actual Start Date	Estimated Completion Date
Integrated Offender Management System User Interface (UI) Migration	\$12,916	\$12,838	16 months	November 2014	February 2018
Secure Intelligence Database (SiD) Upgrade	\$390	\$315	12 months	March 2016	February 2018
Prisoner Personalised Self Service Application National Roll Out	\$6,436	\$6,075	17 months	November 2016	February 2018
High & Complex Needs Digital Solution	\$83	\$45	5 months	April 2017	February 2018
SAP Business Planning & Consolidation	\$3,201	\$3,095	7 months	May 2017	February 2018
SAP Portal Enhancements	\$1,867	\$1,743	12 months	May 2017	May 2018
Safer Child Visits	\$2,106	\$2,132	14 months	March 2016	October 2018
SAP Disaster Recovery	\$777	\$775	7 months	September 2016	TBC
Information Management Programme	\$2,500 – \$5,000	\$970 (define stage)	TBC	November 2016	TBC
Prisoner Communication Foundation	\$3,000 - \$8,100	\$375 (define stage)	18 months	April 2017	TBC

Appendix 7: Declared conflicts of interest by the Executive Leadership Team

Question 40

What potential conflicts of interest were identified regarding the board, management or senior staff in 2016/17? For each, please provide the following details:

- Conflict identified.
- Whether or not any contract, policy, consent or other consideration has been entered into with any entity identified in any conflict in the last five financial years.
- Value of any contract, policy, consent or other consideration has been entered into with any entity identified in any conflict in each of the previous five financial years.
- Steps taken to mitigate any possible conflict in granting any contract, policy, consent or other consideration which has been entered into with any entity identified in any conflict in each of the previous five financial years.

Declared conflicts of interest by the Executive Leadership Team							
Conflict Declared	Category	Contract, policy or consideration entered into in last four years	Value of Corrections' business relationship ¹	Risk	Review Period (months)	Tier of Management	Notes
A member of the Executive Leadership Team has identified a family member is a Partner of a legal firm the Department has had a business relationship with for the past decade.	Financial/ Business	Yes	2013/14: \$2,991 2014/15: \$27,535 2015/16: \$7,021 2016/17: \$7,081	Low	12	2	The ELT member does not have any influence over the nature of any transactions between the interest declared and the Department of Corrections.
Two members of ELT hold shares in Fletcher Building. The Department has contracts with partners with whom Fletcher Building holds sub-contracts or has a financial interest.	Financial/ Business	Yes	2016/17: Approx. \$93 million ²	Low	12	2	The ELT members do not have decision-making authority with regard to transactions between the Department and the declared interest.
A member of ELT holds shares in Precinct Properties NZ Ltd, a provider of premium office space, which is a landlord of the Department of Corrections.	Financial/ Business	Yes	2016/17: \$3,681,531	Low	12	2	The ELT member does not have decision-making authority with regard to transactions between the Department and the declared interest.

¹ These amounts include GST.

² Includes contracts with SecureFuture, Next Step Partners and Fletcher Construction.

Appendix 8 - Permanent staff by location and role

Question 59

How many permanent staff were employed within your department, agency or organisation during the last financial year? How does this compare to each of the previous five financial years? Please breakdown by:

- Role (e.g. policy/admin/operational)
- Classification (full and part-time)
- Office (e.g. geographical location)

Please provide detailed explanations for any fluctuations in staff numbers of plus or minus 10%

Service Group	Location	Role	Jun-17		30/06/2017 Total	Jun-16		30/06/2016 Total	Jun-15		30/06/2015 Total	Jun-14		30/06/2014 Total	Jun-13		30/06/2013 Total	Jun-12		30/06/2012 Total	
			Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		
Community Probation Service	Auckland	Administration Officer																23.00	0.53	23.53	
		Area Manager																	3.00		3.00
		Community Work Supervisor / Senior																	23.00	6.40	29.40
		LWOP / Special Leave																	2.00		2.00
		Practice Leader																	5.00		5.00
		Probation Officer / Senior																	87.00	7.75	94.75
		Regional Manager																	1.00		1.00
	Service Manager																	19.00		19.00	
	Auckland Total																		163.00	14.68	177.68
	Central Regional		Executive Assistant / PA																	1.00	
Other																			2.00		2.00
Regional Manager																			1.00		1.00
Central Regional Total																		4.00		4.00	
Christchurch		Administration Officer																	22.00	3.45	25.45
		Area Manager																	4.00	0.50	4.50
		Community Work Supervisor / Senior																	16.00	11.73	27.73
		LWOP / Special Leave																	4.00		4.00
		Practice Leader																	3.00		3.00
		Probation Officer / Senior																	76.00	13.41	89.41
		Service Manager																	16.00		16.00
Christchurch Total																		141.00	29.09	170.09	
Dunedin / Invercargill		Administration Officer																	17.00	4.82	21.82
		Area Manager																	4.00		4.00
		Community Work Supervisor / Senior																	11.00	15.58	26.58
		LWOP / Special Leave																	3.00		3.00
		Practice Leader																	2.00		2.00
		Probation Officer / Senior																	79.00	8.16	87.16
		Service Manager																	14.00		14.00
Dunedin / Invercargill Total																		130.00	28.56	158.56	
Hamilton Admin Office		Administration Officer																	27.00	3.09	30.09
		Area Manager																	5.00		5.00
		Community Work Supervisor / Senior																	17.00	15.08	32.08
		LWOP / Special Leave																	2.00	1.65	3.65
		Manager																	1.00		1.00
		Practice Leader																	5.00		5.00
		Probation Officer / Senior																	103.00	6.25	109.25
Service Manager																	19.00		19.00		
Hamilton Admin Office Total																		179.00	26.07	205.07	
Hawkes Bay / Gisborne		Administration Officer																	13.00	3.35	16.35
		Area Manager																	3.00		3.00
		Community Work Supervisor / Senior																	9.00	11.93	20.93
		LWOP / Special Leave																	1.00		1.00
		Practice Leader																	2.00		2.00
		Probation Officer / Senior																	56.00	5.34	61.34
		Service Manager																	10.00		10.00

Appendix 8 - Permanent staff by location and role

Service Group	Location	Role	Jun-17		30/06/2017 Total	Jun-16		30/06/2016 Total	Jun-15		30/06/2015 Total	Jun-14		30/06/2014 Total	Jun-13		30/06/2013 Total	Jun-12		30/06/2012 Total	
			Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		
	Hawkes Bay / Gisborne Total																	94.00	20.62	114.62	
	Head Office Community Probation Service	Adviser																28.00	0.38	28.38	
		Clerical																1.00		1.00	
		Deputy Chief Executive																2.00		2.00	
		Executive Assistant / PA																2.00		2.00	
		LWOP / Special Leave																1.00		1.00	
		Manager																6.00		6.00	
		Other																9.00		9.00	
		Team Leader																3.00		3.00	
	Head Office Community Probation Service Total																	52.00	0.38	52.38	
	Manukau Admin Office	Administration Officer																36.00	2.11	38.11	
		Area Manager																4.00		4.00	
		Community Work Supervisor / Senior																35.00	13.05	48.05	
		LWOP / Special Leave																2.00		2.00	
		Other																1.00		1.00	
		Practice Leader																5.00		5.00	
		Probation Officer / Senior Service Manager																123.00	2.21	125.21	
	Manukau Admin Office Total																	227.00	17.37	244.37	
	Marlborough / Nelson / West Coast	Administration Officer																9.00	2.36	11.36	
		Area Manager																2.00		2.00	
		Community Work Supervisor / Senior																7.00	7.74	14.74	
		LWOP / Special Leave																	0.90		0.90
		Practice Leader																1.00	0.60	1.60	
		Probation Officer / Senior Service Manager																46.00	1.50	47.50	
	Marlborough / Nelson / West Coast Total																	73.00	13.10	86.10	
	Northern Regional	Area Manager																1.00		1.00	
		Executive Assistant / PA																1.00		1.00	
		Other																1.00		1.00	
	Northern Regional Total																	3.00		3.00	
	Southern Regional	Executive Assistant / PA																		0.81	0.81
		Manager																1.00		1.00	
		Other																		0.50	0.50
		Regional Manager																1.00		1.00	
	Southern Regional Total																	2.00	1.31	3.31	
	Tai Tokerau	Administration Officer																20.00		20.00	
		Area Manager																3.00		3.00	
		Community Work Supervisor / Senior																13.00	12.50	25.50	
		LWOP / Special Leave																2.00		2.00	
		Practice Leader																3.00		3.00	
		Probation Officer / Senior																76.00	1.55	77.55	
		Service Manager																13.00		13.00	
	Tai Tokerau Total																	130.00	14.05	144.05	
	Taranaki / Whanganui / Tararua	Administration Officer																26.00	0.63	26.63	
		Area Manager																4.00		4.00	
		Community Work Supervisor / Senior																13.00	20.25	33.25	
		LWOP / Special Leave																1.00	0.75	1.75	
		Practice Leader																2.00		2.00	
		Probation Officer / Senior																95.00	1.55	96.55	
		Service Manager																15.00		15.00	
	Taranaki / Whanganui / Tararua Total																	156.00	23.18	179.18	
	Waiairiki	Administration Officer																24.00	6.44	30.44	
		Area Manager																4.00		4.00	
		Community Work Supervisor / Senior																13.00	17.66	30.66	

Appendix 8 - Permanent staff by location and role

Service Group	Location	Role	Jun-17		30/06/2017 Total	Jun-16		30/06/2016 Total	Jun-15		30/06/2015 Total	Jun-14		30/06/2014 Total	Jun-13		30/06/2013 Total	Jun-12		30/06/2012 Total
			Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		Full Time	Part Time	
		Probation Officer / Senior Psychologist / Principal Psychologist	10.00	1.54	11.54	8.00	0.67	8.67	8.00	1.54	9.54	17.00	1.37	18.37	16.00	1.37	17.37			
		Service Manager	1.00		1.00	3.00		3.00	2.00		2.00	4.00		4.00	3.00		3.00			
		Hagley Street Service Centre Total	17.00	1.54	18.54	14.00	2.15	16.15	15.00	1.54	16.54	29.00	1.99	30.99	27.00	1.99	28.99			
	Hamilton Admin Office	Administration Officer				2.00		2.00	1.00		1.00	3.00	0.88	3.88	3.00	0.88	3.88			
		Adviser				2.00		2.00	1.00		1.00	1.00		1.00	1.00		1.00			
		Facilitator / Principal Facilitator				26.00		26.00	24.00		24.00	31.00	0.50	31.50	23.00		23.00			
		LWOP / Special Leave													2.00		2.00			
		Manager				1.00		1.00	2.00		2.00	1.00		1.00	2.00		2.00			
		Other							1.00		1.00	2.00		2.00			2.00			
		Probation Officer / Senior Psychologist / Principal Psychologist										7.00	1.70	8.70	4.00	1.40	5.40			
		Hamilton Admin Office Total				31.00		31.00	29.00		29.00	45.00	3.08	48.08	36.00	2.28	38.28			
	Hamilton Hub	Administration Officer	17.00	1.30	18.30															
		Adviser	2.00		2.00															
		Clerical	2.00		2.00															
		Community Work Supervisor / Senior	7.00	3.15	10.15															
		Facilitator / Principal Facilitator	35.00	1.31	36.31															
		Manager	4.00		4.00															
		Probation Officer / Senior Psychologist / Principal Psychologist	62.00	6.05	68.05															
		Service Manager	26.00	0.90	26.90															
		Service Manager	10.00		10.00															
		Hamilton Hub Total	165.00	12.71	177.71															
	Hamilton Psychology Office	Administration Officer	1.00		1.00	1.00	0.50	1.50	1.00	0.50	1.50	1.00	0.50	1.50	1.00	0.50	1.50			
		Clerical				1.00		1.00	1.00		1.00	1.00		1.00	1.00		1.00			
		Facilitator / Principal Facilitator				2.00		2.00	1.00		1.00	1.00		1.00	1.00		1.00			
		Manager	1.00		1.00	1.00		1.00	1.00		1.00	1.00		1.00	1.00		1.00			
		Other	8.00	0.50	8.50	8.00		8.00	8.00	0.50	8.50	8.00		8.00	10.00		10.00			
		Psychologist / Principal Psychologist				16.00	2.40	18.40	16.00	3.70	19.70	8.00	1.30	9.30	4.00	0.90	4.90			
		Hamilton Psychology Office Total	10.00	0.50	10.50	29.00	2.90	31.90	28.00	4.70	32.70	20.00	1.80	21.80	18.00	1.40	19.40			
	Hastings Psychology Office	Administration Officer		0.60	0.60															
		Clerical		0.90	0.90															
		Psychologist / Principal Psychologist	7.00	1.20	8.20															
		Hastings Psychology Office Total	7.00	2.70	9.70															
	Hastings Service Centre	Administration Officer	2.00	2.30	4.30	2.00	2.30	4.30	2.00	2.30	4.30	3.00	2.30	5.30	4.00	2.30	6.30			
		Community Work Supervisor / Senior		1.80	1.80		1.80	1.80		2.25	2.25		3.38	3.38		3.38	3.38			
		Practice Leader				1.00		1.00												
		Probation Officer / Senior Psychologist / Principal Psychologist	16.00	2.73	18.73	16.00	3.03	19.03	17.00	1.33	18.33	16.00	1.34	17.34	19.00	2.21	21.21			
		Service Manager	3.00		3.00	2.00		2.00	2.00		2.00	1.00		1.00	1.00		1.00			
		Service Manager	3.00	0.85	3.85	2.00	0.85	2.85	3.00		3.00	3.00		3.00	3.00		3.00			
		Hastings Service Centre Total	24.00	7.68	31.68	23.00	7.98	30.98	24.00	5.88	29.88	23.00	7.02	30.02	27.00	7.89	34.89			
	Hauraki-Piako Service Centre	Administration Officer					0.90	0.90		1.71	1.71	3.00	1.64	4.64	4.00	0.81	4.81			
		Community Work Supervisor / Senior				1.00	1.35	2.35	2.00	2.03	4.03	3.00	2.03	5.03	3.00	3.83	6.83			
		Probation Officer / Senior				6.00		6.00	9.00		9.00	16.00	1.78	17.78	16.00	0.88	16.88			
		Service Manager				1.00		1.00	2.00		2.00	3.00		3.00	3.00		3.00			
		Hauraki-Piako Service Centre Total				8.00	2.25	10.25	13.00	3.73	16.73	25.00	5.44	30.44	26.00	5.51	31.51			
	Hawera Service Centre	Administration Officer	2.00		2.00	2.00		2.00	2.00		2.00	2.00		2.00	2.00		2.00			
		Community Work Supervisor / Senior		1.58	1.58		0.90	0.90		1.80	1.80		2.70	2.70		3.15	3.15			
		Probation Officer / Senior Psychologist / Principal Psychologist	5.00		5.00	5.00	0.80	5.80	5.00	0.80	5.80	6.00		6.00	7.00		7.00			
		Service Manager	2.00		2.00	1.00		1.00			1.00	1.00		1.00	1.00		1.00			
		Service Manager	1.00		1.00	1.00		1.00	2.00		2.00	1.00		1.00	1.00		1.00			
		Hawera Service Centre Total	10.00	1.58	11.58	9.00	1.70	10.70	9.00	2.60	11.60	10.00	2.70	12.70	11.00	3.15	14.15			
	Hawkes Bay Admin Office	Administration Officer	3.00		3.00	3.00		3.00	2.00		2.00	6.00	0.74	6.74	7.00	1.03	8.03			

Appendix 8 - Permanent staff by location and role

Service Group	Location	Role	Jun-17		30/06/2017 Total	Jun-16		30/06/2016 Total	Jun-15		30/06/2015 Total	Jun-14		30/06/2014 Total	Jun-13		30/06/2013 Total	Jun-12		30/06/2012 Total
			Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		Full Time	Part Time	
		Practice Leader	1.00		1.00	1.00		1.00												
		Probation Officer / Senior Psychologist / Principal Psychologist	7.00		7.00	7.00	0.80	7.80	7.00	0.80	7.80	7.00	0.70	7.70	5.00	0.70	5.70			
		Service Manager	2.00		2.00	2.00		2.00	2.00		2.00	2.00		2.00	2.00		2.00			
		Masterton Service Centre Total	13.00	1.80	14.80	14.00	2.60	16.60	14.00	2.60	16.60	14.00	2.50	16.50	13.00	2.50	15.50			
	Mt Eden Corrections Facility	Administration Officer	1.00		1.00															
		Administration Support Officer	19.00		19.00	8.00		8.00												
		Case Manager / Senior / Principal	14.00		14.00															
		Corrections Officer - PCO/SCO/CO	354.00		354.00	55.00		55.00												
		Executive Assistant / PA	1.00		1.00	1.00		1.00												
		Instructor / Principal Instructor	8.00		8.00	3.00		3.00												
		Manager	10.00		10.00	5.00		5.00												
		Nurse	18.00	0.61	18.61															
		Other	15.00	0.60	15.60	2.00		2.00												
		Regional Manager				1.00		1.00												
		Residential Manager	5.00		5.00	5.00		5.00												
		Team Leader	2.00		2.00															
		Mt Eden Corrections Facility Total	447.00	1.21	448.21	80.00		80.00												
	Mt Eden Service Centre	Administration Officer				4.00		4.00	4.00		4.00	7.00		7.00	8.00		8.00			
		Community Work Supervisor / Senior				4.00		4.00	6.00	0.23	6.23	5.00	0.23	5.23	5.00	0.23	5.23			
		Other										1.00		1.00	1.00		1.00			
		Practice Leader	2.00	1.40	3.40	3.00	0.80	3.80												
		Probation Officer / Senior	17.00	0.75	17.75	22.00	0.50	22.50	18.00		18.00	22.00	0.80	22.80	26.00	1.75	27.75			
		Psychologist / Principal Psychologist	6.00		6.00	3.00		3.00	3.00		3.00	3.00		3.00	1.00		1.00			
		Service Manager	3.00		3.00	4.00		4.00	5.00		5.00	5.00		5.00	5.00		5.00			
		Mt Eden Service Centre Total	28.00	2.15	30.15	40.00	1.30	41.30	36.00	0.23	36.23	43.00	1.03	44.03	46.00	1.98	47.98			
	Napier Service Centre / Community Work Centre	Administration Officer	3.00	1.64	4.64	3.00	1.64	4.64	4.00	0.84	4.84									
		Community Work Supervisor / Senior		3.38	3.38		2.70	2.70	1.00	3.38	4.38	1.00	3.15	4.15	1.00	3.15	4.15			
		Facilitator / Principal Facilitator	9.00	0.60	9.60	9.00		9.00	9.00		9.00	8.00		8.00	1.00		1.00			
		Manager										1.00		1.00	1.00		1.00			
		Other										2.00		2.00		0.90	0.90			
		Practice Leader	1.00		1.00				2.00		2.00									
		Probation Officer / Senior	15.00	2.28	17.28	18.00		18.00	18.00	0.80	18.80									
		Psychologist / Principal Psychologist					0.80	0.80												
		Service Manager	3.00		3.00	3.00		3.00	3.00		3.00									
		Napier SC/CWC Total	31.00	7.89	38.89	33.00	5.14	38.14	37.00	5.02	42.02	12.00	3.15	15.15	2.00	4.05	6.05			
	National Office	Administration Officer	3.00		3.00	3.00		3.00	1.00		1.00	3.00		3.00	9.00		9.00			
		Adviser	78.00	1.60	79.60	32.00	0.80	32.80	27.00	0.80	27.80	31.00	1.55	32.55	29.00	1.00	30.00			
		Clerical	4.00		4.00	2.00		2.00	4.00		4.00	3.00	0.60	3.60		0.80	0.80			
		Deputy Chief Executive	1.00		1.00	1.00		1.00	1.00		1.00	2.00		2.00	1.00		1.00			
		Executive Assistant / PA							2.00		2.00	2.00	0.40	2.40	3.00		3.00			
		Facilitator / Principal Facilitator	5.00		5.00	3.00		3.00												
		LWOP / Special Leave													6.60	2.20	8.80			
		Manager	13.00		13.00	11.00		11.00	8.00		8.00	18.00		18.00	18.00		18.00			
		Other	14.00	0.85	14.85	19.00	0.85	19.85	24.00	1.55	25.55	6.00	0.75	6.75	11.00	0.65	11.65			
		Practice Leader	2.00		2.00							1.00		1.00	1.00		1.00			
		Regional Manager										4.00		4.00	4.00		4.00			
		Team Leader	3.00		3.00	1.00		1.00	3.00		3.00	4.00		4.00	7.00		7.00			
		National Office Total	123.00	2.45	125.45	72.00	1.65	73.65	70.00	2.35	72.35	74.00	3.30	77.30	89.60	4.65	94.25			
	Nelson Service Centre	Administration Officer	4.00	0.75	4.75	6.00	0.75	6.75	5.00	0.85	5.85	6.00	1.23	7.23	6.00	0.88	6.88			
		Community Work Supervisor / Senior	2.00	2.45	4.45	2.00	2.45	4.45	3.00	2.34	5.34	2.00	2.34	4.34	2.00	2.56	4.56			
		Facilitator / Principal Facilitator	3.00		3.00	2.00		2.00												
		LWOP / Special Leave													1.00	0.50	1.50			
		Manager				1.00		1.00	1.00		1.00	1.00		1.00						
		Other	1.00		1.00							1.00	0.60	1.60						

Appendix 8 - Permanent staff by location and role

			Jun-17		30/06/2017 Total	Jun-16		30/06/2016 Total	Jun-15		30/06/2015 Total	Jun-14		30/06/2014 Total	Jun-13		30/06/2013 Total	Jun-12		30/06/2012 Total	
Service Group	Location	Role	Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		
		Psychologist / Principal Psychologist Service Manager	1.00 2.00		1.00 2.00	1.00 2.00		1.00 2.00	1.00 2.00		1.00 2.00	1.00 3.00		1.00 3.00		1.00		1.00			
	Otago Service Centre Total		20.00	1.53	21.53	16.00	1.98	17.98	20.00	2.20	22.20	18.00	2.95	20.95	16.00	2.23	18.23				
	Otago Service Centre	Administration Officer Community Work Supervisor / Senior Other Practice Leader Probation Officer / Senior Psychologist / Principal Psychologist Service Manager	4.00 5.00 1.00 23.00 3.00 4.00	0.90	4.00 5.90 1.00 23.00 3.00 4.00	6.00 5.00 2.00 20.00 2.00 3.00	0.75 2.48	6.75 7.48 2.00 20.00 2.00 3.00	7.00 4.00 1.00 25.00 2.00 3.00	0.75 3.38	7.75 7.38 1.00 25.00 2.00 3.00	5.00 4.00 1.00 26.00 2.00 2.00	0.75 2.48	5.75 6.48 1.00 26.00 2.00 2.00	6.00 6.00 1.00 21.00 1.00 3.00	3.38	6.00 9.38 1.00 21.00 1.00 3.00				
	Otago Service Centre Total		40.00	0.90	40.90	38.00	3.23	41.23	42.00	4.13	46.13	40.00	3.23	43.23	38.00	3.38	41.38				
	Paeroa Service Centre	Administration Officer Community Work Supervisor / Senior Probation Officer / Senior Service Manager	1.00 6.00 1.00	0.89 1.35	0.89 2.35 1.00																
	Paeroa Service Centre Total		8.00	2.24	10.24																
	Palmerston North Psychology Office	Administration Officer Clerical Psychologist / Principal Psychologist	1.00 6.00	0.50 3.24	0.50 9.24	1.00 6.00		1.00 9.09	1.00 4.00	0.50 3.69	0.50 7.69	1.00 6.00	0.50 2.89	0.50 8.89	1.00 7.00	0.50 1.30	0.50 8.30				
	Palmerston North Psychology Office Total		7.00	3.74	10.74	8.00	3.09	11.09	5.00	4.19	9.19	7.00	3.39	10.39	8.00	1.80	9.80				
	Palmerston North Service Centre	Administration Officer Community Work Supervisor / Senior Facilitator / Principal Facilitator Other Practice Leader Probation Officer / Senior Psychologist / Principal Psychologist Service Manager	7.00 1.00 10.00 1.00 29.00 4.00 5.00		7.00 1.00 10.00 1.00 29.00 4.00 5.00	6.00 3.00 9.00 2.00 28.00 1.00 6.00	0.80	6.80 3.00 9.93 2.00 28.00 1.00 6.00	8.00 4.00 7.00 3.00 29.00 1.00 5.00		8.00 4.00 7.00 3.00 29.00 1.00 5.00	8.00 5.00 6.00 1.00 29.00 2.00 6.00		8.00 5.00 6.00 1.00 29.00 2.00 6.00	8.00 5.00 6.00 2.00 30.00 3.00 5.00		8.00 5.00 6.00 2.00 30.00 3.00 5.00				
	Palmerston North Service Centre Total		57.00		57.00	55.00	1.73	56.73	57.00		57.00	57.00		57.00	53.00		53.00				
	Panmure Service Centre	Administration Officer Community Work Supervisor / Senior Manager Practice Leader Probation Officer / Senior Psychologist / Principal Psychologist Service Manager	5.00 5.00 1.00 21.00 3.00 3.00	0.45	5.00 5.45 1.00 21.00 3.00 3.00	4.00 4.00 1.00 21.00 2.00 3.00	0.80 0.45 0.93	4.80 4.45 1.00 21.00 2.00 3.00	3.00 6.00 2.00 16.00 2.00 3.00	0.45	3.00 6.45 2.00 16.00 2.00 3.00	4.00 7.00 2.00 15.00 4.00	0.45	4.00 7.45 2.00 15.00 4.00	3.00 7.00 1.00 16.00 2.00 2.00	0.45	3.00 7.45 1.00 16.00 2.00 2.00				
	Panmure Service Centre Total		38.00	0.45	38.45	35.00	2.18	37.18	33.00	0.45	33.45	30.00	0.45	30.45	31.00	0.45	31.45				
	Papakura Service Centre	Administration Officer Community Work Supervisor / Senior Manager Practice Leader Probation Officer / Senior Psychologist / Principal Psychologist Service Manager	3.00 7.00 1.00 9.00 2.00	0.90	3.00 7.90 1.00 9.00 2.00	4.00 6.00 1.00 8.00 1.00	1.13	7.13 1.00 1.00 8.80 1.00	2.00 6.00 1.00 8.00 1.00	1.63	7.63 1.00 2.00 9.70 1.00	3.00 7.00 2.00 15.00 1.00	2.03	9.03 1.00 2.00 15.00 2.00	6.00 8.00 1.00 16.00 1.00	2.03	10.03 1.00 2.00 16.00 2.00				
	Papakura Service Centre Total		22.00	0.90	22.90	22.00	1.93	23.93	21.00	3.33	24.33	28.00	2.03	30.03	33.00	2.03	35.03				
	Papanui Service Centre	Administration Officer Community Work Supervisor / Senior Probation Officer / Senior				2.00	0.45	2.45	2.00	0.23	2.23	4.00	0.68	4.68	1.00	0.63	1.63				
	Papanui Service Centre Total					2.00	0.45	2.45	2.00	0.23	2.23	4.00	0.68	4.68	9.00	2.20	11.20				
	Prosser Street Service Centre	Administration Officer Community Work Supervisor / Senior Probation Officer / Senior Psychologist / Principal	2.00 6.00	1.80	3.80 6.00	2.00 5.00	1.80	3.80 5.00	4.00 7.00	1.80	5.80 7.88	2.00 9.00	2.70	4.70 9.00	3.00 8.00	2.25	4.25 8.00				
	Prosser Street Service Centre Total																				

Appendix 8 - Permanent staff by location and role

			Jun-17	30/06/2017 Total	Jun-16	30/06/2016 Total	Jun-15	30/06/2015 Total	Jun-14	30/06/2014 Total	Jun-13	30/06/2013 Total	Jun-12	30/06/2012 Total
Service Group	Location	Role	Full Time	Part Time	Full Time	Part Time	Full Time	Part Time	Full Time	Part Time	Full Time	Part Time	Full Time	Part Time
		Manager	7.00		7.00	6.00	6.00	5.00	5.00	6.00	6.00	4.00	4.00	
		Nurse	10.90	1.40	12.30	8.90	1.40	10.30	8.90	0.60	9.50	8.80	0.60	10.40
		Other	8.00		8.00	10.00		10.00	8.00		8.00	7.00		6.00
		Residential Manager	3.00		3.00	4.00		4.00	4.00		4.00	4.00		5.00
		Team Leader	2.00		2.00	2.00		2.00	2.00		2.00	1.00		1.00
		Whanganui Prison Total	314.90	4.00	318.90	291.90	4.00	295.90	281.90	4.20	286.10	283.80	3.40	287.20
	Whanganui Service Centre	Administration Officer	5.00		5.00	5.00		5.00	6.00		6.00	6.00		7.00
		Adviser	1.00		1.00									
		Community Work Supervisor / Senior	3.00	3.60	6.60	3.00	3.60	6.60	3.00	3.60	6.60	3.00	4.50	7.50
		Other									1.00	1.00	0.88	1.88
		Practice Leader	1.00		1.00	1.00		1.00	1.00		1.00			
		Probation Officer / Senior	20.00	0.80	20.80	17.00	2.21	19.21	16.00	0.80	16.80	20.00	1.30	21.30
		Psychologist / Principal	1.00		1.00	1.00		1.00	1.00		1.00	1.00		1.00
		Psychologist												
		Service Manager	3.00		3.00	3.00		3.00	3.00		3.00	3.00		5.00
		Whanganui Service Centre Total	34.00	4.40	38.40	30.00	5.81	35.81	30.00	4.40	34.40	34.00	4.90	38.90
	Whangarei Service Centre	Administration Officer	9.00		9.00	9.00		9.00	10.00		10.00	8.00		10.00
		Community Work Supervisor / Senior	4.00	3.60	7.60	3.00	3.60	6.60	5.00	3.38	8.38	5.00	4.50	10.95
		Facilitator / Principal Facilitator	4.00		4.00	3.00		3.00	1.00		1.00	3.00	2.00	2.00
		Probation Officer / Senior	30.00	3.20	33.20	28.00	2.50	30.50	30.00	0.80	30.80	34.00	0.80	34.80
		Psychologist / Principal	2.00		2.00	3.00		3.00	3.00		3.00	1.00		1.00
		Psychologist												
		Service Manager	4.00		4.00	5.00		5.00	6.00		6.00	5.00		5.00
		Whangarei Service Centre Total	53.00	6.80	59.80	51.00	6.10	57.10	55.00	4.18	59.18	56.00	5.30	61.30
	Winston Avenue Service Centre	Administration Officer	3.00	1.16	4.16	1.00	0.63	1.63	1.00	0.63	1.63	1.00	0.63	2.63
		Community Work Supervisor / Senior	3.00		3.00	1.00		1.00	1.00		1.00	2.00		1.00
		Probation Officer / Senior	17.00	2.13	19.13	7.00	0.63	7.63	7.00	1.23	8.23	5.00	1.23	6.23
		Psychologist / Principal	1.00		1.00		0.75	0.75				1.00		2.00
		Psychologist												
		Service Manager	3.00		3.00	1.00		1.00	2.00		2.00	1.00		3.00
		Winston Ave Service Centre Total	27.00	3.28	30.28	10.00	2.01	12.01	11.00	1.86	12.86	10.00	1.86	11.86
Corrections Services Total			7,439.60	324.42	7,764.02	6,551.40	320.66	6,872.06	6,537.00	313.82	6,850.82	6,548.30	319.09	6,867.39
Prison Services	Arohata Prison	Administration Support Officer												1.00
		Corrections Officer - PCO/SCO/CO												64.00
		Executive Assistant / PA												2.00
		Manager												2.00
		Nurse												2.00
		Residential Manager												0.60
														2.60
														1.00
		Arohata Prison Total												72.00
	Auckland Region Women's Corrections Facility	Administration Support Officer												5.00
		Corrections Officer - PCO/SCO/CO												170.00
		Executive Assistant / PA												1.00
		LWOP / Special Leave												2.00
		Manager												4.00
		Nurse												13.00
		Other												2.00
		Residential Manager												3.00
		Team Leader												1.00
		Auckland Region Women's Corrections Facility Total												201.00
	Auckland Prison	Administration Support Officer												1.00
		Adviser												0.80
		Corrections Officer - PCO/SCO/CO												225.00
		Executive Assistant / PA												3.00
		LWOP / Special Leave												2.00
		Manager												11.00
		Nurse												8.60
		Other												1.70
														10.30
														6.00

Appendix 8 - Permanent staff by location and role

Service Group	Location	Role	Jun-17		30/06/2017 Total	Jun-16		30/06/2016 Total	Jun-15		30/06/2015 Total	Jun-14		30/06/2014 Total	Jun-13		30/06/2013 Total	Jun-12		30/06/2012 Total	
			Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		
		Regional Manager																	2.00		2.00
		Residential Manager																	7.00		7.00
		Team Leader																	2.00		2.00
	Auckland Prison Total																		268.60	2.50	271.10
	Christchurch Men's Prison	Administration Officer																	3.00		3.00
		Administration Support Officer																	1.00	0.60	1.60
		Clerical																	3.00		3.00
		Corrections Officer - PCO/SCO/CO																	300.00	1.00	301.00
		Executive Assistant / PA																	3.00		3.00
		LWOP / Special Leave																	3.00		3.00
		Manager																	7.00		7.00
		Nurse																	13.40	1.80	15.20
		Other																	10.00		10.00
		Regional Manager																	1.00		1.00
		Residential Manager																	7.00		7.00
		Team Leader																	3.00		3.00
	Christchurch Men's Prison Total																		354.40	3.40	357.80
	Christchurch Women's Prison	Administration Officer																		0.63	0.63
		Administration Support Officer																		0.50	0.50
		Corrections Officer - PCO/SCO/CO																	52.00		52.00
		LWOP / Special Leave																	1.00		1.00
		Manager																	2.00		2.00
		Nurse																	1.80	2.80	4.60
		Residential Manager																	1.00		1.00
	Christchurch Women's Prison Total																		57.80	3.93	61.73
	Hawkes Bay Prison	Administration Support Officer																	1.00		1.00
		Adviser																	1.00		1.00
		Clerical																	1.00	0.50	1.50
		Corrections Officer - PCO/SCO/CO																	245.00		245.00
		Executive Assistant / PA																	1.00		1.00
		LWOP / Special Leave																	3.00		3.00
		Manager																	6.00		6.00
		Nurse																	9.80	0.60	10.40
		Other																	7.00		7.00
		Residential Manager																	4.00		4.00
	Hawkes Bay Prison Total																		278.80	1.10	279.90
	Invercargill Prison	Administration Officer																		0.50	0.50
		Corrections Officer - PCO/SCO/CO																	70.00		70.00
		Executive Assistant / PA																		0.75	0.75
		Manager																	2.00		2.00
		Nurse																	1.86	0.40	2.26
		Other																	1.00	0.50	1.50
		Residential Manager																	2.00		2.00
	Invercargill Prison Total																		76.86	2.15	79.01
	Manawatu Prison	Administration Support Officer																	1.00	0.75	1.75
		Clerical																	1.00		1.00
		Corrections Officer - PCO/SCO/CO																	110.00		110.00
		Manager																	3.00		3.00
		Nurse																	4.60	0.70	5.30
		Other																	1.00		1.00
		Residential Manager																	2.00		2.00
	Manawatu Prison Total																		122.60	1.45	124.05
	Mt Eden Prison	Corrections Officer - PCO/SCO/CO																	1.00		1.00
	Mt Eden Prison Total																		1.00		1.00
	New Plymouth Prison	Administration Support Officer																		0.50	0.50
		Corrections Officer - PCO/SCO/CO																	39.00		39.00
		Executive Assistant / PA																		0.75	0.75
		Manager																	1.00		1.00

Appendix 8 - Permanent staff by location and role

Service Group	Location	Role	Jun-17		30/06/2017 Total	Jun-16		30/06/2016 Total	Jun-15		30/06/2015 Total	Jun-14		30/06/2014 Total	Jun-13		30/06/2013 Total	Jun-12		30/06/2012 Total	
			Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		
		Nurse																	2.00		2.00
		Residential Manager																	1.00		1.00
		Team Leader																	1.00		1.00
		New Plymouth Prison Total																	44.00	1.25	45.25
	Northland Region Corrections Facility	Administration Officer																	4.00		4.00
		Administration Support Officer																	2.00		2.00
		Corrections Officer - PCO/SCO/CO																	192.00		192.00
		Executive Assistant / PA																	1.00		1.00
		LWOP / Special Leave																	2.00		2.00
		Manager																	5.00		5.00
		Nurse																	6.80	1.00	7.80
		Other																	5.00		5.00
		Residential Manager																	4.00		4.00
		Northland Region Corrections Facility Total																	221.80	1.00	222.80
	Otago Corrections Facility	Administration Support Officer																	7.00		7.00
		Corrections Officer - PCO/SCO/CO																	187.00		187.00
		Executive Assistant / PA																	1.00		1.00
		LWOP / Special Leave																	3.00		3.00
		Manager																	3.00		3.00
		Nurse																	7.00	1.20	8.20
		Other																	3.00		3.00
		Regional Manager																	1.00		1.00
		Residential Manager																	4.00		4.00
		Team Leader																	1.00		1.00
		Otago Corrections Facility Total																	217.00	1.20	218.20
	Public Prison Services Head Office	Adviser																	20.00	0.63	20.63
		Clerical																		0.60	0.60
		Deputy Chief Executive																	3.00		3.00
		External Secondment																	1.00		1.00
		LWOP / Special Leave																	3.80	0.20	4.00
		Manager																	13.00		13.00
		Other																	22.00	0.50	22.50
		Team Leader																	1.00		1.00
		Public Prison Services Head Office Total																	63.80	1.93	65.73
	Rimutaka Prison	Administration Support Officer																	10.00	1.60	11.60
		Adviser																	1.00		1.00
		Corrections Officer - PCO/SCO/CO																	375.00		375.00
		Executive Assistant / PA																	1.00		1.00
		LWOP / Special Leave																	1.00		1.00
		Manager																	5.00		5.00
		Nurse																	15.50	0.90	16.40
		Other																	9.00		9.00
		Regional Manager																	1.00		1.00
		Residential Manager																	8.00		8.00
		Team Leader																	2.00		2.00
		Rimutaka Prison Total																	428.50	2.50	431.00
	Rolleston Prison	Administration Officer																		0.50	0.50
		Corrections Officer - PCO/SCO/CO																	83.00		83.00
		Executive Assistant / PA																		0.75	0.75
		Manager																	4.00		4.00
		Nurse																	3.00	0.40	3.40
		Residential Manager																	2.00		2.00
		Team Leader																	1.00		1.00
		Rolleston Prison Total																	93.00	1.65	94.65
	Spring Hill Corrections Facility	Administration Support Officer																	8.00	0.50	8.50
		Corrections Officer - PCO/SCO/CO																	287.00		287.00
		Executive Assistant / PA																	1.00		1.00
		LWOP / Special Leave																	1.00		1.00

Appendix 8 - Permanent staff by location and role

Service Group	Location	Role	Jun-17		30/06/2017 Total	Jun-16		30/06/2016 Total	Jun-15		30/06/2015 Total	Jun-14		30/06/2014 Total	Jun-13		30/06/2013 Total	Jun-12		30/06/2012 Total	
			Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		
		Manager																	8.00		8.00
		Nurse																	13.80	1.30	15.10
		Other																	11.00		11.00
		Residential Manager																	6.00		6.00
		Team Leader																	2.00		2.00
		Spring Hill Corrections Facility Total																	337.80	1.80	339.60
	Tongariro / Rangipo Prison	Administration Support Officer																	3.00		3.00
		Corrections Officer - PCO/SCO/CO																	144.00		144.00
		Executive Assistant / PA																	2.00		2.00
		Manager																	4.00		4.00
		Nurse																	6.60		6.60
		Other																	4.00		4.00
		Regional Manager																	1.00		1.00
		Residential Manager																	3.00		3.00
		Tongariro / Rangipo Prison Total																	167.60		167.60
	Waikeria Prison	Administration Support Officer																	6.00		6.00
		Corrections Officer - PCO/SCO/CO																	294.00		294.00
		Executive Assistant / PA																	5.00		5.00
		LWOP / Special Leave																	8.00		8.00
		Manager																	12.00		12.00
		Nurse																	14.60	1.20	15.80
		Other																	14.00		14.00
		Regional Manager																	2.00		2.00
		Residential Manager																	6.00		6.00
		Team Leader																	3.00		3.00
		Waikeria Prison Total																	364.60	1.20	365.80
	Wellington Prison	Corrections Officer - PCO/SCO/CO																	32.00		32.00
		External Secondment																	1.00		1.00
		Manager																	1.00		1.00
		Nurse																		0.60	0.60
		Wellington Prison Total																	34.00	0.60	34.60
	Whanganui Prison	Administration Support Officer																	3.00		3.00
		Clerical																		1.80	1.80
		Corrections Officer - PCO/SCO/CO																	185.00		185.00
		LWOP / Special Leave																	1.00		1.00
		Manager																	4.00		4.00
		Nurse																	8.90	0.60	9.50
		Other																	2.00		2.00
		Regional Manager																	1.00		1.00
		Residential Manager																	4.00		4.00
		Whanganui Prison Total																	208.90	2.40	211.30
		Prison Services Total																	3,614.06	31.25	3,645.31
Rehabilitation and Reintegration Services	Central Region	Administration Officer																		2.38	2.38
		Administration Support Officer																	2.00		2.00
		Adviser																	4.00		4.00
		Case Manager / Senior / Principal																	70.00	0.80	70.80
		Clerical																	8.00		8.00
		Facilitator / Principal Facilitator																	27.00	0.60	27.60
		Instructor / Principal Instructor																	119.00		119.00
		LWOP / Special Leave																	3.00	0.80	3.80
		Manager																	17.00		17.00
		Other																	15.00	1.40	16.40
		Psychologist / Principal Psychologist																	25.00	3.70	28.70
		Regional Manager																	1.00		1.00
		Central Region Total																	291.00	9.68	300.68
	National Office	Administration Officer																		0.63	0.63
		Adviser																	17.00	2.60	19.60
		Deputy Chief Executive																	1.00		1.00

Appendix 8 - Permanent staff by location and role

			Jun-17		30/06/2017 Total	Jun-16		30/06/2016 Total	Jun-15		30/06/2015 Total	Jun-14		30/06/2014 Total	Jun-13		30/06/2013 Total	Jun-12		30/06/2012 Total
Service Group	Location	Role	Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		Full Time	Part Time	
		Executive Assistant / PA																3.00		3.00
		Manager																20.00		20.00
		Other																4.00		4.00
	National Office Total																	45.00	3.23	48.23
	Northern Region	Administration Officer																2.00	2.73	4.73
		Adviser																5.00		5.00
		Case Manager / Senior / Principal																70.00		70.00
		Clerical																6.00		6.00
		Executive Assistant / PA																1.00		1.00
		Facilitator / Principal Facilitator																76.00	0.20	76.20
		Instructor / Principal Instructor																80.00		80.00
		LWOP / Special Leave																4.00	1.01	5.01
		Manager																16.00		16.00
		Other																23.00	3.85	26.85
		Psychologist / Principal																40.00	1.50	41.50
		Psychologist																1.00		1.00
		Regional Manager																1.00		1.00
		Reintegration Caseworker																2.00		2.00
	Northern Region Total																	327.00	9.30	336.30
	Southern Region	Administration Officer																	1.90	1.90
		Administration Support Officer																1.00		1.00
		Adviser																4.00		4.00
		Case Manager / Senior / Principal																72.00		72.00
		Clerical																6.00	0.60	6.60
		Deputy Chief Executive																1.00		1.00
		Executive Assistant / PA																1.00	0.80	1.80
		Facilitator / Principal Facilitator																51.00		51.00
		Instructor / Principal Instructor																103.00	0.40	103.40
		LWOP / Special Leave																8.00	3.35	11.35
		Manager																16.00		16.00
		Other																27.00	0.50	27.50
		Psychologist / Principal																38.00	4.90	42.90
		Psychologist																1.00		1.00
		Regional Manager																2.00		2.00
	Southern Region Total																	331.00	12.45	343.45
	Rehabilitation and Reintegration Services Total																	994.00	34.65	1,028.65
Commercial Services	Auckland Prison	Manager	2.00		2.00															
		Other	4.00		4.00															
	Auckland Prison Total		6.00		6.00															
	Mt Eden Corrections Facility	Adviser	1.00		1.00															
		Other	2.00		2.00															
	Mt Eden Corrections Facility Total		3.00		3.00															
	National Office	Administration Officer	1.00		1.00															
		Adviser	3.00		3.00															
		Deputy Chief Executive	1.00		1.00															
		Executive Assistant / PA	1.00		1.00															
		Manager	8.00		8.00															
		Other	11.00		11.00															
		Team Leader	1.00		1.00															
	National Office Total		26.00		26.00															
	Commercial Services Total		35.00		35.00															
Corporate Services	Auckland Parole Board	Other	3.00		3.00	3.00		3.00	3.00		3.00	3.00		3.00						
	Auckland Parole Board Total		3.00		3.00	3.00		3.00	3.00		3.00	3.00		3.00						
	Auckland Prison	Administration Officer	1.00		1.00	1.00		1.00	1.00		1.00	1.00		1.00						
		Adviser	6.00		6.00	7.00		7.00	7.00		7.00	6.00		6.00						
		Facilitator / Principal Facilitator	3.00		3.00	2.00		2.00	3.00		3.00	3.00		3.00						
		Manager	1.00		1.00	1.00		1.00	1.00		1.00	1.00		1.00						

Appendix 8 - Permanent staff by location and role

Service Group	Location	Role	Jun-17		30/06/2017 Total	Jun-16		30/06/2016 Total	Jun-15		30/06/2015 Total	Jun-14		30/06/2014 Total	Jun-13		30/06/2013 Total	Jun-12		30/06/2012 Total		
			Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		Full Time	Part Time			
		External Secondment	1.00		1.00																	
		Manager	35.00		35.00																	
		Other	94.00	5.41	99.41																	
		Team Leader	8.00		8.00																	
		National Office Total	174.00	5.41	179.41																	
	Nelson/Marlborough/West Coast Admin Office	Adviser	1.00		1.00																	
		Nelson/Marlborough/West Coast Admin Office Total	1.00		1.00																	
	Northern Regional Office	Adviser	1.00		1.00																	
		Other	1.00		1.00																	
		Regional Manager	1.00		1.00																	
		Northern Regional Office Total	3.00		3.00																	
	Palmerston North Service Centre	Adviser	1.00		1.00																	
		Palmerston North Service Centre Total	1.00		1.00																	
	Rotorua Service Centre	Adviser	2.00		2.00																	
		Other	1.00		1.00																	
		Rotorua Service Centre Total	3.00		3.00																	
	Southern Regional Office	Adviser	4.00		4.00																	
		Regional Manager	1.00		1.00																	
		Southern Regional Office Total	5.00		5.00																	
	Whangarei Service Centre	Adviser	1.00		1.00																	
		Whangarei Service Centre Total	1.00		1.00																	
		Finance, Property and Technology Total	193.00	6.21	199.21																	
Finance Systems and Infrastructure	Central Region	Administration Officer																	2.00	2.00		
		Administration Support Officer																	27.00	0.60	27.60	
		Adviser																	1.00		1.00	
		Manager																	3.00		3.00	
		Other																	4.00		4.00	
		Team Leader																	4.00		4.00	
		Central Region Total																	41.00	0.60	41.60	
	National Office	Administration Officer																		8.00	8.00	
		Administration Support Officer																		4.00	4.00	
		Adviser																	20.00		20.00	
		Clerical																	5.00	0.80	5.80	
		Deputy Chief Executive																	1.00		1.00	
		Executive Assistant / PA																	4.00		4.00	
		LWOP / Special Leave																	1.00		1.00	
		Manager																	34.00	1.30	35.30	
		Other																	68.00	2.73	70.73	
		Team Leader																	3.00		3.00	
		National Office Total																	149.00	4.83	153.83	
	Northern Region	Administration Officer																		5.00	2.30	7.30
		Administration Support Officer																		16.00	1.75	17.75
Adviser																		6.00		6.00		
Manager																		7.00		7.00		
Other																		5.00	0.80	5.80		
Team Leader																	3.00		3.00			
	Northern Region Total																	42.00	4.86	46.86		
Southern Region	Administration Officer																		2.00		2.00	
	Administration Support Officer																		21.00	4.41	25.41	
	Adviser																	1.00		1.00		
	Clerical																			0.50	0.50	
	Manager																	6.00		6.00		
	Other																	2.00		2.00		
Team Leader																	2.00		2.00			
	Southern Region Total																	34.00	4.91	38.91		
	Finance, Systems and Infrastructure Total																	266.00	15.19	281.19		

Appendix 8 - Permanent staff by location and role

Service Group	Location	Role	Jun-17		30/06/2017 Total	Jun-16		30/06/2016 Total	Jun-15		30/06/2015 Total	Jun-14		30/06/2014 Total	Jun-13		30/06/2013 Total	Jun-12		30/06/2012 Total	
			Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		
Human Resources	Auckland Prison	Administration Officer													1.00	0.69	1.69				
		Adviser														5.00		5.00			
		Facilitator / Principal Facilitator														4.00		4.00			
		Manager														1.00		1.00			
		Other														2.00		2.00			
	Auckland Prison Total														13.00	0.69	13.69				
	Auckland Region Women's Corrections Facility	Adviser														2.00		2.00			
		Facilitator / Principal Facilitator														1.00		1.00			
		Other														1.00		1.00			
	Auckland Region Women's Corrections Facility Total														4.00		4.00				
	Central Regional Office	Facilitator / Principal Facilitator														4.00		4.00			
	Central Regional Office Total															4.00		4.00			
	Christchurch Admin Office / Southern Region Office	Adviser															0.40	0.40			
	Christchurch Admin Office / Southern Region Office Total																0.40	0.40			
	Christchurch Men's Prison	Administration Officer														1.00		1.00			
		Adviser														2.00	2.50	4.50			
		Facilitator / Principal Facilitator														5.00		5.00			
		Manager														1.00		1.00			
		Other														3.00		3.00			
	Christchurch Men's Prison Total															12.00	2.50	14.50			
	Hamilton Admin Office	Adviser														1.00	0.50	1.50			
	Hamilton Admin Office Total															1.00	0.50	1.50			
	Hamilton Psychology Office	Manager														1.00		1.00			
	Hamilton Psychology Office Total															1.00		1.00			
	Hawkes Bay Prison	Adviser														2.00		2.00			
		Facilitator / Principal Facilitator														2.00		2.00			
		Other														2.00		2.00			
	Hawkes Bay Prison Total															6.00		6.00			
	Manawatu Prison	Facilitator / Principal Facilitator														1.00		1.00			
	Manawatu Prison Total															1.00		1.00			
Manukau Admin Office	Adviser														1.00		1.00				
Manukau Admin Office Total															1.00		1.00				
National Office	Administration Officer														1.00		1.00				
	Adviser														23.00	3.58	26.58				
	Clerical														9.00	0.94	9.94				
	Corrections Officer - PCO/SCO/CO														1.00		1.00				
	Deputy Chief Executive														1.00		1.00				
	Executive Assistant / PA														1.00		1.00				
	External Secondment															0.50	0.50				
	Facilitator / Principal Facilitator														1.00		1.00				
	LWOP / Special Leave														2.00		2.00				
	Manager														15.00	0.80	15.80				
	Other														24.00	2.73	26.73				
	Regional Manager														1.00		1.00				
	Team Leader														2.00		2.00				
	National Office Total															81.00	8.54	89.54			
Nelson/Richmond Service Centre	Adviser														1.00		1.00				
Nelson/Richmond Service Centre Total															1.00		1.00				
Northern Regional Corrections Facility	Facilitator / Principal Facilitator														3.00		3.00				
	Other														1.00		1.00				
Northern Regional Corrections Facility Total															4.00		4.00				
Northern Regional Office	Adviser														3.00		3.00				
	Facilitator / Principal Facilitator														1.00		1.00				
	Other														1.00		1.00				
	Regional Manager														1.00		1.00				
Northern Regional Office Total															6.00		6.00				

Appendix 8 - Permanent staff by location and role

Service Group	Location	Role	Jun-17		30/06/2017 Total	Jun-16		30/06/2016 Total	Jun-15		30/06/2015 Total	Jun-14		30/06/2014 Total	Jun-13		30/06/2013 Total	Jun-12		30/06/2012 Total	
			Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		Full Time	Part Time		
	Otago Corrections Facility	Adviser													1.00		1.00				
		Facilitator / Principal Facilitator													2.00		2.00				
		Other													2.00		2.00				
	Otago Corrections Facility Total														5.00		5.00				
	Rimutaka Prison	Administration Officer													1.00		1.00				
		Adviser													3.00	1.75	4.75				
		Facilitator / Principal Facilitator													3.00		3.00				
		Other													8.00		8.00				
	Rimutaka Prison Total														15.00	1.75	16.75				
	Rolleston Prison	Adviser													2.00		2.00				
	Rolleston Prison Total														2.00		2.00				
	Southern Regional Office	Regional Manager													1.00		1.00				
	Southern Regional Office Total														1.00		1.00				
	Spring Hill Corrections Facility	Adviser													1.00		1.00				
		Facilitator / Principal Facilitator													1.00		1.00				
	Spring Hill Corrections Facility Total														2.00		2.00				
	Waikeria Prison	Administration Officer													1.00		1.00				
		Adviser													5.00		5.00				
		Facilitator / Principal Facilitator													2.00		2.00				
		Other													2.00		2.00				
		Regional Manager													1.00		1.00				
	Waikeria Prison Total														11.00		11.00				
	Whanganui Prison	Adviser													4.00		4.00				
		Other													1.00		1.00				
	Whanganui Prison Total														5.00		5.00				
	Whanganui Service Centre	Facilitator / Principal Facilitator													1.00		1.00				
	Whanganui Service Centre Total														1.00		1.00				
	Human Resources Total														177.00	14.38	191.38				
Office of the Chief Executive	National Office	Adviser																	12.00	2.30	14.30
		Deputy Chief Executive																	2.00		2.00
		Executive Assistant / PA																	4.00	0.75	4.75
		External Secondment																	2.00		2.00
		LWOP / Special Leave																	1.00		1.00
		Manager																	12.00		12.00
		Other																	31.00	0.80	31.80
	National Office Total																		64.00	3.85	67.85
	Office of the Chief Executive Total																		64.00	3.85	67.85
Organisational Development	Central Region	Administration Officer																	2.00		2.00
		Adviser																	13.00	0.80	13.80
		Manager																	2.00		2.00
		Other																	7.00		7.00
	Central Region Total																		24.00	0.80	24.80
	National Office	Administration Officer																	3.00		3.00
		Adviser																	33.00	4.51	37.51
		Clerical																	7.00	0.94	7.94
		Deputy Chief Executive																	1.00		1.00
		Executive Assistant / PA																	1.00		1.00
		LWOP / Special Leave																	3.00		3.00
		Manager																	13.00		13.00
		Other																	16.00	0.80	16.80
		Team Leader																	7.00	0.80	7.80
	National Office Total																		84.00	7.05	91.05
	Northern Region	Administration Officer																	2.00		2.00
		Adviser																	18.00		18.00
		Manager																	2.00		2.00
		Other																	11.00		11.00

Appendix 9: Staff by role, age and gender

Question 60

Please provide a breakdown by role (e.g. policy/administration/operational) and location of the agency or organisation's staff numbers in 2016/17 and each of the previous five financial years, by age and gender.

Role	Age Group	30 June 2017			30 June 2016			30 June 2015			30 June 2014			30 June 2013			30 June 2012		
		Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total
Community Probation Service																			
Administration Officer	<25 yrs																31.42	2	33.42
	25 to 30 yrs																28.53	2	30.53
	30 to 35 yrs																24.13	1	25.13
	35 to 40 yrs																26.29	1.53	27.82
	40 to 45 yrs																42.61	2	44.61
	45 to 50 yrs																41.29	2	43.29
	50 to 55 yrs																30.91	1	31.91
	55 to 60 yrs																34.99		34.99
	60 to 65 yrs																15.97	3	18.97
	>65 yrs																9.22		9.22
	Not Recorded																26.21	4	30.21
Administration Officer Total																	311.57	18.53	330.1
Adviser	25 to 30 yrs																1	2	3
	30 to 35 yrs																9.38	3	12.38
	35 to 40 yrs																2	1	3
	40 to 45 yrs																1	1	2
	45 to 50 yrs																	3	3
	50 to 55 yrs																1	2	3
	60 to 65 yrs																	1	1
	Not Recorded																3.5	1	4.5
Adviser Total																	17.88	14	31.88
Area Manager	30 to 35 yrs																2	2	4
	35 to 40 yrs																3.5	2	5.5
	40 to 45 yrs																2	3	5
	45 to 50 yrs																6	4	10
	50 to 55 yrs																5	5	10
	55 to 60 yrs																1	5	6
	60 to 65 yrs																2		2
	Not Recorded																1		1
Area Manager Total																	22.5	21	43.5
Clerical	<25 yrs																1		1
	35 to 40 yrs																1		1
Clerical Total																	2		2
Community Work Supervisor / Senior	<25 yrs																3		3
	25 to 30 yrs																2.8	2.9	5.7
	30 to 35 yrs																4.45	7.9	12.35

Appendix 9: Staff by role, age and gender

Role	Age Group	30 June 2017			30 June 2016			30 June 2015			30 June 2014			30 June 2013			30 June 2012		
		Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total
	35 to 40 yrs																8.03	8.5	16.53
	40 to 45 yrs																9.38	24.45	33.83
	45 to 50 yrs																10.28	21.98	32.25
	50 to 55 yrs																23	29.49	52.49
	55 to 60 yrs																10.15	43.93	54.08
	60 to 65 yrs																11.71	35.63	47.34
	>65 yrs																3.46	36.36	39.82
	Not Recorded																13.03	41.19	54.21
Community Work Supervisor / Senior Total																	99.28	252.32	351.59
Deputy Chief Executive	45 to 50 yrs																1		1
	Not Recorded																1		1
Deputy Chief Executive Total																	2		2
Executive Assistant / PA	<25 yrs																1		1
	25 to 30 yrs																1		1
	45 to 50 yrs																1		1
	50 to 55 yrs																1.81		1.81
	55 to 60 yrs																1		1
	Not Recorded																1		1
Executive Assistant / PA Total																	6.81		6.81
LWOP / Special Leave	<25 yrs																2		2
	25 to 30 yrs																6		6
	30 to 35 yrs																6.75		6.75
	35 to 40 yrs																3		3
	40 to 45 yrs																1.75		1.75
	45 to 50 yrs																1		1
	50 to 55 yrs																1	2	3
	55 to 60 yrs																1	0.9	1.9
	>65 yrs																	1	1
	Not Recorded																3.9	1	4.9
LWOP / Special Leave Total																	26.4	4.9	31.3
Manager	30 to 35 yrs																1		1
	35 to 40 yrs																1		1
	40 to 45 yrs																	2	2
	45 to 50 yrs																1	1	2
	55 to 60 yrs																1		1
	Not Recorded																	3	3
Manager Total																	4	6	10
Other	25 to 30 yrs																2		2
	30 to 35 yrs																2	1	3
	35 to 40 yrs																1		1
	40 to 45 yrs																3.5		3.5

Appendix 9: Staff by role, age and gender

Role	Age Group	30 June 2017			30 June 2016			30 June 2015			30 June 2014			30 June 2013			30 June 2012		
		Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total
	45 to 50 yrs																2		2
	50 to 55 yrs																2		2
	55 to 60 yrs																2		2
	60 to 65 yrs																	1	1
	Not Recorded																3	2	5
Other Total																	17.5	4	21.5
Practice Leader	<25 yrs																	1	1
	25 to 30 yrs																1.63	1	2.63
	30 to 35 yrs																4	3	7
	35 to 40 yrs																3		3
	40 to 45 yrs																3.6	3	6.6
	45 to 50 yrs																2	2	4
	50 to 55 yrs																7	2	9
	55 to 60 yrs																2		2
	60 to 65 yrs																1		1
	>65 yrs																	1	1
	Not Recorded																2	2	4
Practice Leader Total																	26.23	15	41.23
Probation Officer / Senior	<25 yrs																39	7	46
	25 to 30 yrs																64.51	32	96.51
	30 to 35 yrs																71.67	34	105.67
	35 to 40 yrs																93.43	51.2	144.63
	40 to 45 yrs																97.51	41	138.51
	45 to 50 yrs																85.01	57	142.01
	50 to 55 yrs																77.41	54.8	132.21
	55 to 60 yrs																57.17	43.6	100.77
	60 to 65 yrs																26.8	45.6	72.4
	>65 yrs																8.5	16.5	25
	Not Recorded																58.14	32.7	90.84
Probation Officer / Senior Total																	679.15	415.4	1,094.55
Regional Manager	50 to 55 yrs																	1	1
	55 to 60 yrs																1	1	2
Regional Manager Total																	1	2	3
Service Manager	25 to 30 yrs																2	4	6
	30 to 35 yrs																12.25	4	16.25
	35 to 40 yrs																19	11	30
	40 to 45 yrs																17	7	24
	45 to 50 yrs																19	22	41
	50 to 55 yrs																13	13	26
	55 to 60 yrs																9	10	19
	60 to 65 yrs																6	5	11

Appendix 9: Staff by role, age and gender

Role	Age Group	30 June 2017			30 June 2016			30 June 2015			30 June 2014			30 June 2013			30 June 2012		
		Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total
	>65 yrs																1		1
	Not Recorded																10	5	15
Service Manager Total																	108.25	81	189.25
Team Leader	35 to 40 yrs																1	2	3
Team Leader Total																	1	2	3
Community Probation Service Total																	1,325.56	836.14	2,161.70
Corrections Services																			
Administration Officer	<25 yrs	17.75	4	21.75	9.63	1	10.63	13.6		13.6	25.9	1	26.9	23.5	1	24.5			
	25 to 30 yrs	22.5	3	25.5	23.04	3	26.04	28.19		28.19	29.75	2	31.75	23.9	3	26.9			
	30 to 35 yrs	24.05	1	25.05	21	1	22	17	1	18	17.75		17.75	23.96	1	24.96			
	35 to 40 yrs	19.48		19.48	14.86		14.86	16.71	1	17.71	23.91		23.91	27.9	1	28.9			
	40 to 45 yrs	29.77	1	30.77	35.09	2	37.09	43.9	2	45.9	41.37	2	43.37	52.99	5	57.99			
	45 to 50 yrs	41.16	2	43.16	38.76	3	41.76	44.4	3	47.4	44.39	4.5	48.89	44.21	2.5	46.71			
	50 to 55 yrs	39.54	1.5	41.04	39.82	0.5	40.32	31.52	1.5	33.02	38.32		38.32	45.85		45.85			
	55 to 60 yrs	42.82	2	44.82	39.19	2	41.19	39.26	2	41.26	48.65	2	50.65	40.13	4	44.13			
	60 to 65 yrs	30.51	1	31.51	33.01	3	36.01	30.49	3	33.49	20.49	2	22.49	19.34	3	22.34			
	>65 yrs	12.36	3	15.36	12.36	1	13.36	12.63	1	13.63	11.83	1	12.83	13.9	1	14.9			
	Not Recorded	31.77	3	34.77	35.67	3	38.67	55.52	4.75	60.27	45.35	3	48.35	33.1	4	37.1			
Administration Officer Total		311.7	21.5	333.2	302.43	19.5	321.93	333.22	19.25	352.47	347.71	17.5	365.21	348.77	25.5	374.27			
Administration Support Officer	<25 yrs	8	1	9	3	1	4	1		1			1.4		1.4				
	25 to 30 yrs	4.75		4.75	3		3	5		5	4.4	1	5.4	3	1	4			
	30 to 35 yrs	3	2	5	2	1	3	7.88	1	8.88	8.75		8.75	6	1	7			
	35 to 40 yrs	9	1	10	12.75		12.75	9.5		9.5	11.1		11.1	9.25		9.25			
	40 to 45 yrs	12		12	12.28	1	13.28	14.81		14.81	15.69		15.69	18.31		18.31			
	45 to 50 yrs	18.29	2	20.29	15.89	2	17.89	15.2	1	16.2	17.75	1	18.75	14.15	1	15.15			
	50 to 55 yrs	15		15	19.7	1	20.7	21.8	1	22.8	21	2	23	18	4	22			
	55 to 60 yrs	13	7	20	13	5	18	9.2	4	13.2	10	3	13	10.5	2	12.5			
	60 to 65 yrs	10.94	4.5	15.44	9.44	2.5	11.94	9.04	2.5	11.54	10.04	4.5	14.54	14.34	5.5	19.84			
	>65 yrs	15.21	1	16.21	16.61	1	17.61	14.41	5.5	19.91	10.41	3.5	13.91	8.81	3.5	12.31			
	Not Recorded	21.85	3	24.85	22.55	3	25.55	25.9	3	28.9	26.8	4	30.8	19.4	5	24.4			
Administration Support Officer Total		131.04	21.5	152.54	130.21	17.5	147.71	133.74	18	151.74	135.94	19	154.94	123.16	23	146.16			
Adviser	<25 yrs	19	4.5	23.5	4	3	7	3		3	1	1	2		1	1			
	25 to 30 yrs	11	16	27	9	12	21	2	6	8	3	3	6	1	2	3			
	30 to 35 yrs	12.6	11	23.6	7.8	7	14.8	6	5	11	3	1	4	3	1	4			
	35 to 40 yrs	4.88	5	9.88	6	3	9	7	2	9	9.65	1	10.65	7.9	2	9.9			
	40 to 45 yrs	16.8	7	23.8	15	9	24	7	5	12	8	6	14	6	2	8			
	45 to 50 yrs	17	12	29	12	6	18	10	3	13	8	3	11	5	5	10			
	50 to 55 yrs	9	10	19	6	7	13	6	5	11	6	6	12	5	6	11			
	55 to 60 yrs	5	17	22	6	10	16	4	8	12	5	8	13	4	8	12			
	60 to 65 yrs	5	8	13	4	4	8	4	2	6	3	3	6	2	2	4			
	>65 yrs		2	2		2	2	1	2	3		2	2		2	2			

Appendix 9: Staff by role, age and gender

Role	Age Group	30 June 2017			30 June 2016			30 June 2015			30 June 2014			30 June 2013			30 June 2012		
		Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total
	Not Recorded	9.8	6	15.8	10.8	7	17.8	7.8	4	11.8	3.8	4	7.8	2	4	6			
Adviser Total		110.08	98.5	208.58	80.6	70	150.6	57.8	42	99.8	50.45	38	88.45	35.9	35	70.9			
Case Manager / Senior / Principal	<25 yrs	4		4				1		1		2	2	2	2	4			
	25 to 30 yrs	13	2.6	15.6	6	3	9	4	4	8	6	4	10	8	1	9			
	30 to 35 yrs	20	8	28	12	6	18	9.98	5	14.98	11	6	17	5	6	11			
	35 to 40 yrs	11.5	9	20.5	6	10	16	9	11	20	10	10	20	14	9	23			
	40 to 45 yrs	18	17	35	18.8	13	31.8	20	14	34	21	10	31	23	10	33			
	45 to 50 yrs	19	18	37	21	15	36	23	10	33	19	10	29	17	12	29			
	50 to 55 yrs	25	18	43	20	14	34	18	16	34	23	15	38	25	11	36			
	55 to 60 yrs	25	13	38	19	13	32	17	15	32	17.6	13	30.6	15	11	26			
	60 to 65 yrs	13	9	22	10.6	5	15.6	8	7	15	6	4	10	4	8	12			
	>65 yrs	2		2	3	1	4	4	2	6	2	2	4	2	1	3			
	Not Recorded	28.6	16	44.6	20	12	32	16	13	29	20.8	9	29.8	21.8	9	30.8			
Case Manager / Senior / Principal Total		179.1	110.6	289.7	136.4	92	228.4	129.98	97	226.98	136.4	85	221.4	136.8	80	216.8			
Clerical	<25 yrs	1	0.75	1.75	2	1	3	1		1	2		2	3		3			
	25 to 30 yrs	3		3	1		1	3		3	1.6		1.6	0.6		0.6			
	30 to 35 yrs	6	1	7	3.5		3.5	3.6		3.6	5		5	2		2			
	35 to 40 yrs				2		2	1		1									
	40 to 45 yrs	2		2	1		1	2		2	2.1	1	3.1	0.8		0.8			
	45 to 50 yrs	5.9		5.9	5	2	7	3	2	5	3	1	4	5		5			
	50 to 55 yrs	7	1	8	5		5	3		3	3	1	4	2.9	1	3.9			
	55 to 60 yrs	3.8	1	4.8	2.8	1	3.8	1.9	1	2.9	2.9	1	3.9	2.5	1	3.5			
	60 to 65 yrs	1	2	3	2.5	2	4.5	3.5	2	5.5	1.5	2	3.5	1.5	2	3.5			
	>65 yrs	2		2	1		1	1	0.9	1.9	1	0.9	1.9		0.9	0.9			
	Not Recorded	7.3	1	8.3	8.8	2	10.8	11.1	2	13.1	10	2	12	9.5	2	11.5			
Clerical Total		39	6.75	45.75	34.6	8	42.6	34.1	7.9	42	32.1	8.9	41	27.8	6.9	34.7			
Community Work Supervisor / Senior	<25 yrs				1	2	3	3	1	4	1		1	4	1	5			
	25 to 30 yrs	2.68	2	4.68	2.88		2.88	4.88	2	6.88	2.88	1	3.88	1.88	0.9	2.78			
	30 to 35 yrs	1.88	1	2.88	3		3	5	3	8	4	5	9	4	7	11			
	35 to 40 yrs	2.9	3.9	6.8	2.9	5.89	8.79	2	3.89	5.89	2	5.7	7.7	4.45	8.7	13.15			
	40 to 45 yrs	1.45	4.34	5.79	4.7	5.8	10.5	10.58	12.05	22.63	8.48	15.38	23.85	6.38	20	26.38			
	45 to 50 yrs	7.8	23.2	31	6.23	17.43	23.65	7.9	12.73	20.63	3.9	15.74	19.64	8.8	19.05	27.85			
	50 to 55 yrs	10.6	17.1	27.7	14.18	18.88	33.05	10.16	22.49	32.65	18.85	27.25	46.1	19	25.25	44.25			
	55 to 60 yrs	12.85	25.38	38.23	9.05	22.86	31.91	14.3	27.14	41.44	11.63	28.36	39.98	10.93	36.78	47.71			
	60 to 65 yrs	6.25	30.6	36.85	7.13	32.21	39.34	7.8	37.88	45.68	12.28	45.34	57.61	11.99	42.46	54.45			
	>65 yrs	8.93	37.41	46.34	6.93	37.38	44.3	5.86	40.69	46.55	4.29	37.76	42.05	5.14	38.79	43.93			
	Not Recorded	11.23	25.78	37	12.45	29.95	42.4	13.35	33.6	46.95	11.58	36.05	47.63	12.38	35.63	48			
Community Work Supervisor / Senior Total		66.55	170.7	237.25	70.43	172.39	242.82	84.83	196.45	281.28	80.86	217.57	298.43	88.93	235.56	324.49			
Corrections Officer - PCO/SCO/CO	<25 yrs	44	69	113	15	38	53	11	33	44	6	28	34	7	26	33			
	25 to 30 yrs	70	177	247	29	102	131	27	77	104	22	83	105	22	85	107			
	30 to 35 yrs	70	229	299	43	148	191	32	141	173	38	144	182	33	154	187			

Appendix 9: Staff by role, age and gender

Role	Age Group	30 June 2017			30 June 2016			30 June 2015			30 June 2014			30 June 2013			30 June 2012		
		Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total
	35 to 40 yrs	87.25	215.5	302.75	52.25	187	239.25	53	196	249	53	217.4	270.4	72	236	308			
	40 to 45 yrs	122	287.5	409.5	104	249.5	353.5	114	278	392	122	329	451	129	340.75	469.75			
	45 to 50 yrs	158.5	387.75	546.25	135.4	351.75	487.15	148.4	351.75	500.15	154.4	363.75	518.15	155.4	377	532.4			
	50 to 55 yrs	156.4	406.75	563.15	133	375.15	508.15	131	390.4	521.4	127	398	525	122	403	525			
	55 to 60 yrs	118.5	378.9	497.4	99.5	365.5	465	94.5	379	473.5	91	377	468	78	354	432			
	60 to 65 yrs	57	292.8	349.8	59	256	315	60	242.75	302.75	52.6	227.63	280.23	50.6	198.98	249.58			
	>65 yrs	29	108.6	137.6	16	101.6	117.6	7	93.6	100.6	6	75	81	7	67	74			
	Not Recorded	71.5	160	231.5	70.5	159	229.5	70	177	247	65	136	201	61	121	182			
Corrections Officer - PCO/SCO/CO Total		984.15	2,712.80	3,696.95	756.65	2,333.50	3,090.15	747.9	2,359.50	3,107.40	737	2,378.78	3,115.78	737	2,362.73	3,099.73			
Deputy Chief Executive	40 to 45 yrs	1		1		1	1		1	1		1	1						
	50 to 55 yrs										1		1						
	Not Recorded													1		1			
Deputy Chief Executive Total		1		1		1	1		1	1	1	1	2	1		1			
Executive Assistant / PA	25 to 30 yrs										1		1						
	30 to 35 yrs	1		1	2		2	1		1	1		1	1		1			
	35 to 40 yrs	1		1	2		2	1		1	2		2			2			
	40 to 45 yrs							2		2	4		4	4		4			
	45 to 50 yrs	3		3	4		4	4.75		4.75	5.5		5.5	7.5		7.5			
	50 to 55 yrs	3.75		3.75	2.75		2.75	6		6	4		4	3		3			
	55 to 60 yrs	4		4	3		3	2		2	2		2	1		1			
	60 to 65 yrs	1		1	2		2	1		1	1		1	2		2			
	>65 yrs				1		1												
	Not Recorded	5.5		5.5	4.5		4.5	2		2	2.9		2.9	3.5		3.5			
Executive Assistant / PA Total		19.25		19.25	21.25		21.25	19.75		19.75	23.4		23.4	22		22			
External Secondment	30 to 35 yrs	1		1															
	35 to 40 yrs	1		1	1		1				1		1						
	40 to 45 yrs	1		1	1		1												
	45 to 50 yrs	1		1															
	50 to 55 yrs	2		2		1	1												
	55 to 60 yrs		1	1															
	60 to 65 yrs	1		1															
	Not Recorded	1		1															
External Secondment Total		8	1	9	2	1	3				1		1						
Facilitator / Principal Facilitator	<25 yrs	11	2	13	8.8	1	9.8	6	2	8	3	1	4	2	1	3			
	25 to 30 yrs	20	7	27	21	7	28	14.6	3	17.6	17.75	2.5	20.25	14	3	17			
	30 to 35 yrs	21.55	8	29.55	24.65	4	28.65	23.75	7	30.75	18	9.8	27.8	11.6	8.8	20.4			
	35 to 40 yrs	22.95	11	33.95	19.8	12	31.8	15.6	7.8	23.4	11.4	7	18.4	9.6	7	16.6			
	40 to 45 yrs	14.5	12.61	27.11	15.8	11.8	27.6	12.4	11	23.4	9.4	9	18.4	9	8	17			
	45 to 50 yrs	10	11	21	13.8	8	21.8	10	6	16	7.8	11	18.8	9	8	17			
	50 to 55 yrs	20.6	12	32.6	16.6	14	30.6	16	10	26	12	5	17	10	3	13			
	55 to 60 yrs	8	3	11	9.6	3	12.6	10	2	12	7	3	10	5	4	9			

Appendix 9: Staff by role, age and gender

Role	Age Group	30 June 2017			30 June 2016			30 June 2015			30 June 2014			30 June 2013			30 June 2012		
		Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total
	60 to 65 yrs	6	2	8	5.8	1	6.8	5	1	6	5	2	7	2	1	3			
	>65 yrs	2.8		2.8	0.8		0.8	0.8		0.8	1	1	2	1		1			
	Not Recorded	41.4	11.8	53.2	51.28	16.6	67.88	44.15	15.4	59.55	53.7	15.6	69.3	52.55	18.35	70.9			
Facilitator / Principal Facilitator Total		178.8	80.41	259.21	187.93	78.4	266.33	158.3	65.2	223.5	146.05	66.9	212.95	125.75	62.15	187.9			
Instructor / Principal Instructor	25 to 30 yrs	1	3	4		1	1												
	30 to 35 yrs	2	8	10		8	8	3	7	10	4	7	11	4	7	11			
	35 to 40 yrs	4	17	21	4	13	17	4	12	16	2	12	14	2	17	19			
	40 to 45 yrs	6	17	23	5	17	22	6	25	31	6	20	26	6	20	26			
	45 to 50 yrs	10	34	44	8	35	43	11	42	53	10	51	61	7	56	63			
	50 to 55 yrs	9	54	63	13	58	71	9	51	60	8	55	63	7	53	60			
	55 to 60 yrs	10.75	58	68.75	6	53	59	6	56	62	5	56	61	4	47	51			
	60 to 65 yrs	3	47	50	2	43	45	4.4	38	42.4	3.4	33	36.4	2.4	30	32.4			
	>65 yrs	2.4	16	18.4	2.4	13	15.4	1	12	13	1	10.5	11.5	1	10.5	11.5			
	Not Recorded	4	17	21	3	15	18	4	16	20	5	24	29	5	19	24			
Instructor / Principal Instructor Total		52.15	271	323.15	43.4	256	299.4	48.4	259	307.4	44.4	268.5	312.9	38.4	259.5	297.9			
LWOP / Special Leave	<25 yrs													3		3			
	25 to 30 yrs													10.8	1	11.8			
	30 to 35 yrs													14.6	2	16.6			
	35 to 40 yrs													11.93	3	14.93			
	40 to 45 yrs													2	2.23	4.23			
	45 to 50 yrs													4	5	9			
	50 to 55 yrs													4	4	8			
	55 to 60 yrs													2.5	3	5.5			
	60 to 65 yrs														2	2			
	Not Recorded													5	2	7			
LWOP / Special Leave Total														57.83	24.23	82.06			
Manager	25 to 30 yrs	1		1		1	1	2	1	3	1	1	2	1		1			
	30 to 35 yrs	2		2	2.5	3	5.5	3	1	4	5		5	4		4			
	35 to 40 yrs	11	12	23	8.9	9	17.9	10.25	5	15.25	9.65	6	15.65	4	5	9			
	40 to 45 yrs	8.9	13	21.9	8.78	14	22.78	8.75	10	18.75	7.88	7	14.88	5	8	13			
	45 to 50 yrs	12.4	13	25.4	8.4	8	16.4	10	12	22	11	13	24	14	12	26			
	50 to 55 yrs	21	22	43	20	25	45	18	25	43	19	18	37	16	18	34			
	55 to 60 yrs	14	23	37	11	22	33	10	18	28	12	22	34	10	24	34			
	60 to 65 yrs	10	18	28	12	12	24	11	10	21	11	5	16	10	6	16			
	>65 yrs	2	1	3	3	2	5	4	3	7	4	3	7	3	2	5			
	Not Recorded	14	7	21	10.6	7	17.6	7	6	13	9	6	15	8	8	16			
Manager Total		96.3	109	205.3	85.18	103	188.18	84	91	175	89.53	81	170.53	75	83	158			
Nurse	<25 yrs	3		3	2		2	2		2	1		1	1.5	1	2.5			
	25 to 30 yrs	8.8	7.75	16.55	5	8	13	7.8	12	19.8	10.8	10	20.8	6.8	9	15.8			
	30 to 35 yrs	23.41	29	52.41	13.8	14.6	28.4	11.4	8	19.4	9.2	7	16.2	6.6	2	8.6			
	35 to 40 yrs	11.8	2	13.8	9.4	3	12.4	4.4	2	6.4	5.2	1	6.2	5.1	3	8.1			

Appendix 9: Staff by role, age and gender

Role	Age Group	30 June 2017			30 June 2016			30 June 2015			30 June 2014			30 June 2013			30 June 2012		
		Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total
	40 to 45 yrs	8.5	4.8	13.3	7.75	2	9.75	10.7	1	11.7	12.2	1	13.2	11.6	1	12.6			
	45 to 50 yrs	9.4	1	10.4	8.6	1	9.6	9.3	2	11.3	10.7	2	12.7	11.8	3	14.8			
	50 to 55 yrs	15.7	1	16.7	14.3	2.8	17.1	13.9	1	14.9	17	3	20	21.96	2	23.96			
	55 to 60 yrs	17.4	3	20.4	14.2	2	16.2	14.5	2	16.5	11.3	2	13.3	11.6	3	14.6			
	60 to 65 yrs	8.6	1	9.6	9.5	2	11.5	7.3	2	9.3	9.6		9.6	9.9		9.9			
	>65 yrs	7.8		7.8	7.2		7.2	7.2		7.2	4.8		4.8	4		4			
	Not Recorded	23.55	10	33.55	29.2	12	41.2	27.9	11.4	39.3	29.9	11.4	41.3	28.8	10.6	39.4			
Nurse Total		137.96	59.55	197.51	120.95	47.4	168.35	116.4	41.4	157.8	121.7	37.4	159.1	119.66	34.6	154.26			
Other	<25 yrs	7	2	9	5.45	1	6.45	4	1.4	5.4	4	2	6		3	3			
	25 to 30 yrs	15.5	4	19.5	10.51	3	13.51	4.7	4	8.7	4	3	7	6	6	12			
	30 to 35 yrs	6.9	4	10.9	8	3	11	7.75	4	11.75	13.75	8	21.75	12.2	7	19.2			
	35 to 40 yrs	9.95	9	18.95	10.45	6.8	17.25	15.55	5	20.55	15.9	3	18.9	18.58	6	24.58			
	40 to 45 yrs	22.78	7	29.78	18.94	7	25.94	17.6	12	29.6	17.4	17	34.4	20.5	18	38.5			
	45 to 50 yrs	28.99	17	45.99	32.3	15	47.3	23.3	20	43.3	26.1	12	38.1	23.23	19	42.23			
	50 to 55 yrs	29.93	16	45.93	17.23	15	32.23	18.98	14	32.98	24.58	15	39.58	21.8	24	45.8			
	55 to 60 yrs	20.1	9	29.1	20	12	32	13.95	12	25.95	14.75	9.5	24.25	17.75	19	36.75			
	60 to 65 yrs	9.75	11	20.75	6.75	11.19	17.94	5.6	6	11.6	4.6	4	8.6	4	7	11			
	>65 yrs	0.61	8	8.61	0.61	4.69	5.3		3	3		7	7		8	8			
	Not Recorded	20.5	9	29.5	21.29	12	33.29	23	10	33	26.25	14.4	40.65	31.05	15.8	46.85			
Other Total		172	96	268	151.53	90.68	242.2	134.43	91.4	225.83	151.33	94.9	246.23	155.1	132.8	287.9			
Practice Leader	25 to 30 yrs	3	2	5	2	1	3	4.6	2	6.6									
	30 to 35 yrs	2.33	1	3.33	8.2		8.2	6.75	2	8.75					1	1			
	35 to 40 yrs	11.83		11.83	6.35		6.35	8.35		8.35	1	1	2						
	40 to 45 yrs	8.88	1	9.88	9.28	6	15.28	9.2	3	12.2				1		1			
	45 to 50 yrs	2.75	3	5.75	2	5	7	3	4	7	2		2	1		1			
	50 to 55 yrs	5	3	8	6	4	10	5	4	9		2	2		2	2			
	55 to 60 yrs	6	5	11	7	4	11	7	3	10									
	60 to 65 yrs	5	3	8	4	3	7	1	1	2									
	>65 yrs				1	1	2												
	Not Recorded	3.6	4	7.6	5.5	2	7.5	2.6	4	6.6									
Practice Leader Total		48.38	22	70.38	51.33	26	77.33	47.5	23	70.5	3	3	6	2	3	5			
Probation Officer / Senior	<25 yrs	37.98	2	39.98	29	11	40	20	11	31	23.8	12	35.8	35	12	47			
	25 to 30 yrs	69.8	16	85.8	59.24	13	72.24	58.28	14	72.28	71.45	23	94.45	74.01	34.8	108.81			
	30 to 35 yrs	63.39	36.8	100.19	61.38	34.8	96.18	65.74	39.55	105.29	69.76	33.8	103.56	62.38	32	94.38			
	35 to 40 yrs	57.4	31.43	88.83	65.45	33	98.45	76.35	32.9	109.25	77.98	43.9	121.88	81.15	48	129.15			
	40 to 45 yrs	93.08	38.9	131.98	82	40	122	88.08	41.9	129.98	93.28	38	131.28	89.69	39	128.69			
	45 to 50 yrs	103.33	38	141.33	89.36	38	127.36	86.64	39	125.64	76.39	47	123.39	77.51	53	130.51			
	50 to 55 yrs	69.1	40.7	109.8	63.2	42	105.2	67.75	47	114.75	78	45	123	78	46	124			
	55 to 60 yrs	85.3	43.08	128.38	75.3	39.3	114.6	67.58	36.8	104.38	64.21	41.8	106.01	55.08	38.8	93.88			
	60 to 65 yrs	44.79	33.5	78.29	42.29	34.6	76.89	37.17	42.4	79.57	28.97	39.6	68.57	27.3	44.9	72.2			
	>65 yrs	14.38	28.45	42.83	11.6	25.25	36.85	11.2	21.1	32.3	14.05	21.45	35.5	9.9	14.05	23.95			

Appendix 9: Staff by role, age and gender

Role	Age Group	30 June 2017			30 June 2016			30 June 2015			30 June 2014			30 June 2013			30 June 2012		
		Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total
	Not Recorded	79.58	41.7	121.28	90.85	47.7	138.55	77.63	45.1	122.73	67.35	35.3	102.65	57.35	30.7	88.05			
Probation Officer / Senior Total		718.1	350.55	1,068.65	669.67	358.65	1,028.32	656.39	370.75	1,027.14	665.23	380.85	1,046.08	647.37	393.25	1,040.62			
Psychologist / Principal Psychologist	<25 yrs	2		2				2		2	1	1	2	1		1			
	25 to 30 yrs	32.7	7	39.7	31.8	6	37.8	21.8	6	27.8	19.4	5	24.4	13.6	4	17.6			
	30 to 35 yrs	21.3	9	30.3	17.08	8	25.08	18.4	4	22.4	18.8	6	24.8	17.48	5.2	22.68			
	35 to 40 yrs	24	8.8	32.8	20.1	5	25.1	21.8	6	27.8	27.11	10	37.11	21.44	9	30.44			
	40 to 45 yrs	24.29	16	40.29	27.36	10	37.36	25.64	8	33.64	20.7	12.4	33.1	16.41	14.4	30.81			
	45 to 50 yrs	18.46	8	26.46	16.51	7	23.51	15.8	10.6	26.4	9.6	10	19.6	14.6	6	20.6			
	50 to 55 yrs	16	9	25	15	12	27	11.9	11	22.9	11.75	10	21.75	13	6	19			
	55 to 60 yrs	6	6.6	12.6	8.75	5	13.75	10	6	16	11	5	16	8	4	12			
	60 to 65 yrs	5.4	2	7.4	2	3.5	5.5	2	3.5	5.5	2	5.5	7.5	3	6.8	9.8			
	>65 yrs		2.1	2.1	1	1.6	2.6	1.5	5.4	6.9	2	5.2	7.2	1	3.6	4.6			
	Not Recorded	25.2	10	35.2	27.7	10	37.7	36.7	7	43.7	32.6	5	37.6	28.4	4	32.4			
Psychologist / Principal Psychologist Total		175.35	78.5	253.85	167.3	68.1	235.4	167.54	67.5	235.04	155.96	75.1	231.06	137.93	63	200.93			
Regional Manager	30 to 35 yrs	2		2	0.8		0.8				1		1	1		1			
	35 to 40 yrs	1		1				1		1	1	1	1	1		1			
	40 to 45 yrs	1	1	2	1	2	3		3	3	1	1							
	45 to 50 yrs	1	1	2	1	2	3		1	1	2	2	2	2	1	3			
	50 to 55 yrs				2	2	2	1	3	4	1	4	5	1	6	7			
	55 to 60 yrs	1	2	3	1	3	4	1	4	5	3	3		1	1				
	60 to 65 yrs		1	1	1	1	1		1	1	1	1		1	1				
	Not Recorded		1	1	1	1	1		1	1	1	1	2	1	1	2			
Regional Manager Total		6	6	12	3.8	11	14.8	3	13	16	3	13	16	5	11	16			
Reintegration Caseworker	45 to 50 yrs													1		1			
Reintegration Caseworker Total														1		1			
Residential Manager	25 to 30 yrs		1	1															
	30 to 35 yrs		1	1	1	1	1				1	1		1	1				
	35 to 40 yrs	1	3	4	3	3	3		4	4	5	5		2	2				
	40 to 45 yrs	2	3	5	1	1	1	2	2	4	2	2	4	3	1	4			
	45 to 50 yrs	3	5	8	3	8	11	4	6	10	2	4	6	1	6	7			
	50 to 55 yrs	5	15	20	6	10	16	3	11	14	3	12	15	4	13	17			
	55 to 60 yrs	1	12	13	2	13	15	3	13	16	2	12	14	1	13	14			
	60 to 65 yrs		7	7	1	9	10	1	8	9	2	12	14	4	10	14			
	>65 yrs	1	3	4	2	2	2	1	3	4	1	1		1	1				
	Not Recorded		1	1	1	1	1	1	1	2	1	1	1	1	1	1			
Residential Manager Total		13	51	64	13	47	60	15	48	63	11	50	61	13	48	61			
Service Manager	25 to 30 yrs	5	1	6	4	1	5	6	1	7	4	2	6	2	2	4			
	30 to 35 yrs	12	6	18	10	6	16	7	7	14	5	9	14	11	6	17			
	35 to 40 yrs	10.88	9	19.88	7	7	14	13.6	7	20.6	17.9	7	24.9	18	9	27			
	40 to 45 yrs	18	12	30	20	10	30	19	9	28	15	7	22	10.5	6	16.5			
	45 to 50 yrs	9	8	17	14	5	19	17	6	23	21	12	33	20	15	35			

Appendix 9: Staff by role, age and gender

Role	Age Group	30 June 2017			30 June 2016			30 June 2015			30 June 2014			30 June 2013			30 June 2012		
		Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total
	50 to 55 yrs	16	11	27	14	18	32	14	16	30	9	15	24	12	13	25			
	55 to 60 yrs	9	4	13	11	4	15	13	4	17	10	6	16	8	6	14			
	60 to 65 yrs	9	7	16	6	12	18	7	8	15	3	9	12	8	8	16			
	>65 yrs	1.85	2	3.85	1.85	3	4.85	3	3	6	3	2	5		1	1			
	Not Recorded	12.8	4	16.8	12	4	16	8.25	5	13.25	7	7	14	6	5	11			
Service Manager Total		103.53	64	167.53	99.85	70	169.85	107.85	66	173.85	94.9	76	170.9	95.5	71	166.5			
Team Leader	<25 yrs				1		1												
	25 to 30 yrs	2		2															
	30 to 35 yrs				1		1	1		1	3		3	3	1	4			
	35 to 40 yrs	4		4	2		2	1		1	1		1	1	1	2			
	40 to 45 yrs	3		3	1		1				1		1	2	2	4			
	45 to 50 yrs	1	1	2	2		2	3	1	4	3		3	3	1	4			
	50 to 55 yrs	1	2	3	2	3	5	3	3	6	4	3	7	5	2	7			
	55 to 60 yrs	7	2	9	5	1	6	4	1	5	6	1	7	3	1	4			
	60 to 65 yrs	1	1	2	2	1	3	4	2	6	2	2	4	3	3	6			
	>65 yrs		1	1	1	2.8	3.8	1	1.8	2.8		1	1	1		1			
	Not Recorded	9	1	10	6		6	6	2	8	3.8	1	4.8	3	1	4			
Team Leader Total		28	8	36	23	7.8	30.8	23	10.8	33.8	23.8	8	31.8	24	12	36			
Corrections Services Total		3,579.43	4,339.36	7,918.79	3,151.49	3,878.92	7,030.40	3,103.12	3,888.15	6,991.27	3,055.75	3,920.39	6,976.14	3,018.90	3,966.21	6,985.10			
Prison Services																			
Administration Officer	25 to 30 yrs																1		1
	35 to 40 yrs																1		1
	45 to 50 yrs																1		1
	50 to 55 yrs																3.63		3.63
	55 to 60 yrs																1		1
	Not Recorded																1		1
Administration Officer Total																	8.63		8.63
Administration Support Officer	<25 yrs																0.4		0.4
	30 to 35 yrs																4		4
	35 to 40 yrs																3.5		3.5
	40 to 45 yrs																7.5		7.5
	45 to 50 yrs																6.8	1	7.8
	50 to 55 yrs																6.75	1	7.75
	55 to 60 yrs																6	1	7
	60 to 65 yrs																3.6	1	4.6
	>65 yrs																1	1	2
	Not Recorded																9.3	1	10.3
Administration Support Officer Total																	48.85	6	54.85
Adviser	<25 yrs																	1	1
	30 to 35 yrs																2		2
	35 to 40 yrs																1	2	3

Appendix 9: Staff by role, age and gender

Role	Age Group	30 June 2017			30 June 2016			30 June 2015			30 June 2014			30 June 2013			30 June 2012		
		Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total
	40 to 45 yrs																	2	2
	45 to 50 yrs																2	3	5
	50 to 55 yrs																1	3	4
	55 to 60 yrs																	4	4
	60 to 65 yrs																1		1
	>65 yrs																	0.63	0.63
	Not Recorded																3		3
Adviser Total																	10	15.63	25.63
Clerical	40 to 45 yrs																1.6		1.6
	50 to 55 yrs																0.9	1	1.9
	55 to 60 yrs																0.5	1	1.5
	60 to 65 yrs																	1	1
	>65 yrs																	0.9	0.9
	Not Recorded																1		1
Clerical Total																	4	3.9	7.9
Corrections Officer - PCO/SCO/CO	<25 yrs																4	36	40
	25 to 30 yrs																14	94	108
	30 to 35 yrs																32	171	203
	35 to 40 yrs																70	268	338
	40 to 45 yrs																134	359	493
	45 to 50 yrs																141.4	393	534.4
	50 to 55 yrs																118	383	501
	55 to 60 yrs																76	351	427
	60 to 65 yrs																46.6	195	241.6
	>65 yrs																6	50	56
	Not Recorded																38	77	115
Corrections Officer - PCO/SCO/CO Total																	680	2,377.00	3,057.00
Deputy Chief Executive	35 to 40 yrs																1		1
	50 to 55 yrs																1		1
	60 to 65 yrs																	1	1
Deputy Chief Executive Total																	2	1	3
Executive Assistant / PA	40 to 45 yrs																9		9
	45 to 50 yrs																4.25		4.25
	50 to 55 yrs																5		5
	55 to 60 yrs																2		2
	60 to 65 yrs																3		3
	Not Recorded																2		2
Executive Assistant / PA Total																	25.25		25.25
External Secondment	50 to 55 yrs																1		1
	55 to 60 yrs																	1	1
External Secondment Total																	1	1	2

Appendix 9: Staff by role, age and gender

Role	Age Group	30 June 2017			30 June 2016			30 June 2015			30 June 2014			30 June 2013			30 June 2012		
		Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total
LWOP / Special Leave	25 to 30 yrs																1	1	2
	30 to 35 yrs																1.8	2	3.8
	35 to 40 yrs																4.2	1	5.2
	40 to 45 yrs																2	3	5
	45 to 50 yrs																1	2	3
	50 to 55 yrs																1	3	4
	55 to 60 yrs																	3	3
	Not Recorded																4	1	5
LWOP / Special Leave Total																15	16	31	
Manager	25 to 30 yrs																1		1
	30 to 35 yrs																	3	3
	35 to 40 yrs																	4	4
	40 to 45 yrs																5	3	8
	45 to 50 yrs																8	14	22
	50 to 55 yrs																3	21	24
	55 to 60 yrs																6	12	18
	60 to 65 yrs																7	7	14
Not Recorded																4	2	6	
Manager Total																34	66	100	
Nurse	<25 yrs																1	1	2
	25 to 30 yrs																8.7	7	15.7
	30 to 35 yrs																8.8	2	10.8
	35 to 40 yrs																4.8	2	6.8
	40 to 45 yrs																15		15
	45 to 50 yrs																19.76	3	22.76
	50 to 55 yrs																19.3	3	22.3
	55 to 60 yrs																11.9	3	14.9
	60 to 65 yrs																10.5		10.5
	>65 yrs																4.1		4.1
Not Recorded																21.1	6	27.1	
Nurse Total																124.96	27	151.96	
Other	25 to 30 yrs																2		2
	30 to 35 yrs																4.5	5	9.5
	35 to 40 yrs																3	7	10
	40 to 45 yrs																7	11	18
	45 to 50 yrs																9	9	18
	50 to 55 yrs																9	8	17
	55 to 60 yrs																3	8	11
	60 to 65 yrs																1	5	6
>65 yrs																	2.5	2.5	
Not Recorded																6	3	9	

Appendix 9: Staff by role, age and gender

Role	Age Group	30 June 2017			30 June 2016			30 June 2015			30 June 2014			30 June 2013			30 June 2012		
		Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total
Other Total																	44.5	58.5	103
Regional Manager	35 to 40 yrs																	1	1
	40 to 45 yrs																	1	1
	45 to 50 yrs																1		1
	50 to 55 yrs																1	2	3
	55 to 60 yrs																	1	1
	Not Recorded																	2	2
Regional Manager Total																	2	7	9
Residential Manager	35 to 40 yrs																1	2	3
	40 to 45 yrs																2	1	3
	45 to 50 yrs																2	10	12
	50 to 55 yrs																4	12	16
	55 to 60 yrs																2	16	18
	60 to 65 yrs																5	7	12
	Not Recorded																	1	1
Residential Manager Total																	16	49	65
Team Leader	40 to 45 yrs																2		2
	45 to 50 yrs																3		3
	50 to 55 yrs																2	1	3
	60 to 65 yrs																3	1	4
	>65 yrs																1		1
	Not Recorded																3	1	4
Team Leader Total																	14	3	17
Prison Services Total																	1,030.18	2,631.03	3,661.21
Rehabilitation and Reintegration Services																			
Administration Officer	<25 yrs																0.5		0.5
	25 to 30 yrs																1.5		1.5
	40 to 45 yrs																1.6		1.6
	45 to 50 yrs																4.38	0.5	4.88
	50 to 55 yrs																0.63		0.63
	60 to 65 yrs																0.21		0.21
	Not Recorded																4.32		4.32
Administration Officer Total																	13.13	0.5	13.63
Administration Support Officer	<25 yrs																1		1
	40 to 45 yrs																1		1
	60 to 65 yrs																2		2
Administration Support Officer Total																	4		4
Adviser	25 to 30 yrs																	2	2
	30 to 35 yrs																4	1	5
	35 to 40 yrs																3.6	2	5.6
	40 to 45 yrs																1	1	2

Appendix 9: Staff by role, age and gender

Role	Age Group	30 June 2017			30 June 2016			30 June 2015			30 June 2014			30 June 2013			30 June 2012		
		Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total
	45 to 50 yrs																2	2	4
	50 to 55 yrs																2	1	3
	55 to 60 yrs																2	4	6
	60 to 65 yrs																	1.9	1.9
	>65 yrs																0.5	1.5	2
	Not Recorded																4.6	3	7.6
Adviser Total																	19.7	19.4	39.1
Case Manager / Senior / Principal	<25 yrs																3	1	4
	25 to 30 yrs																9	1	10
	30 to 35 yrs																5	6	11
	35 to 40 yrs																17	13	30
	40 to 45 yrs																22	17	39
	45 to 50 yrs																18	11	29
	50 to 55 yrs																23.8	9	32.8
	55 to 60 yrs																14	9	23
	60 to 65 yrs																3	6	9
	>65 yrs																1		1
	Not Recorded																15	9	24
Case Manager / Senior / Principal Total																	130.8	82	212.8
Clerical	<25 yrs																1		1
	25 to 30 yrs																1		1
	30 to 35 yrs																3		3
	40 to 45 yrs																3		3
	45 to 50 yrs																2		2
	50 to 55 yrs																2		2
	55 to 60 yrs																4		4
	60 to 65 yrs																1	2	3
	Not Recorded																2.6		2.6
Clerical Total																	19.6	2	21.6
Deputy Chief Executive	50 to 55 yrs																1	1	2
Deputy Chief Executive Total																	1	1	2
Executive Assistant / PA	35 to 40 yrs																1.8		1.8
	40 to 45 yrs																1		1
	45 to 50 yrs																2		2
	50 to 55 yrs																1		1
	60 to 65 yrs																0.8		0.8
	Not Recorded																1		1
Executive Assistant / PA Total																	7.6		7.6
Facilitator / Principal Facilitator	<25 yrs																4		4
	25 to 30 yrs																11	4	15
	30 to 35 yrs																13.6	10.2	23.8

Appendix 9: Staff by role, age and gender

Role	Age Group	30 June 2017			30 June 2016			30 June 2015			30 June 2014			30 June 2013			30 June 2012		
		Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total
	35 to 40 yrs																10	5	15
	40 to 45 yrs																5	7	12
	45 to 50 yrs																9	11	20
	50 to 55 yrs																6	3	9
	55 to 60 yrs																8	3	11
	60 to 65 yrs																1	1	2
	>65 yrs																1		1
	Not Recorded																31	11	42
Facilitator / Principal Facilitator Total																	99.6	55.2	154.8
Instructor / Principal Instructor	25 to 30 yrs																	3	3
	30 to 35 yrs																1	8	9
	35 to 40 yrs																2	18	20
	40 to 45 yrs																8	25	33
	45 to 50 yrs																9	53	62
	50 to 55 yrs																7	56	63
	55 to 60 yrs																5	52	57
	60 to 65 yrs																2.4	27	29.4
	>65 yrs																	5	5
	Not Recorded																3	18	21
Instructor / Principal Instructor Total																	37.4	265	302.4
LWOP / Special Leave	<25 yrs																2		2
	25 to 30 yrs																1		1
	30 to 35 yrs																5.2		5.2
	35 to 40 yrs																3.56		3.56
	40 to 45 yrs																1.6	1	2.6
	45 to 50 yrs																	1	1
	50 to 55 yrs																	1	1
	55 to 60 yrs																2		2
	Not Recorded																2	0.8	2.8
LWOP / Special Leave Total																	17.36	3.8	21.16
Manager	30 to 35 yrs																2	1	3
	35 to 40 yrs																2		2
	40 to 45 yrs																1	3	4
	45 to 50 yrs																4	15	19
	50 to 55 yrs																6	13.8	19.8
	55 to 60 yrs																	13	13
	60 to 65 yrs																2	4	6
	>65 yrs																1	2	3
	Not Recorded																	4	4
Manager Total																	18	55.8	73.8
Other	30 to 35 yrs																4.8	2	6.8

Appendix 9: Staff by role, age and gender

Role	Age Group	30 June 2017			30 June 2016			30 June 2015			30 June 2014			30 June 2013			30 June 2012		
		Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total
	35 to 40 yrs																7.61	1	8.61
	40 to 45 yrs																9.35	4	13.35
	45 to 50 yrs																7.78	7.2	14.98
	50 to 55 yrs																8.5	5	13.5
	55 to 60 yrs																9.5	3	12.5
	60 to 65 yrs																1	2	3
	>65 yrs																1	1	2
	Not Recorded																9	8.5	17.5
Other Total																	58.54	33.7	92.24
Psychologist / Principal Psychologist	25 to 30 yrs																11	3	14
	30 to 35 yrs																9	2.4	11.4
	35 to 40 yrs																14.9	6	20.9
	40 to 45 yrs																9.4	9.8	19.2
	45 to 50 yrs																8	3	11
	50 to 55 yrs																5.2	3	8.2
	55 to 60 yrs																3	3	6
	60 to 65 yrs																2	3.5	5.5
	>65 yrs																	0.6	0.6
	Not Recorded																21.7	2	23.7
Psychologist / Principal Psychologist Total																	84.2	36.3	120.5
Regional Manager	45 to 50 yrs																	1	1
	50 to 55 yrs																1		1
	Not Recorded																1		1
Regional Manager Total																	2	1	3
Reintegration Caseworker	45 to 50 yrs																1		1
Reintegration Caseworker Total																	1		1
Team Leader	35 to 40 yrs																1		1
	50 to 55 yrs																2		2
	Not Recorded																1		1
Team Leader Total																	4		4
Rehabilitation and Reintegration Services Total																	517.93	555.7	1,073.63
Commercial Services																			
Administration Officer	30 to 35 yrs	1		1															
	Not Recorded	1		1															
Administration Officer Total		2		2															
Adviser	<25 yrs		1	1															
	25 to 30 yrs	1		1															
	30 to 35 yrs		1	1															
	35 to 40 yrs	1		1															
	40 to 45 yrs	0.6		0.6															
	45 to 50 yrs		1	1															

Appendix 9: Staff by role, age and gender

		30 June 2017			30 June 2016			30 June 2015			30 June 2014			30 June 2013			30 June 2012		
Role	Age Group	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total
Adviser Total		2.6	3	5.6															
Deputy Chief Executive	50 to 55 yrs		1	1															
Deputy Chief Executive Total			1	1															
Executive Assistant / PA	40 to 45 yrs	1		1															
Executive Assistant / PA Total		1		1															
Manager	25 to 30 yrs		1	1															
	30 to 35 yrs	1		1															
	35 to 40 yrs		1	1															
	40 to 45 yrs	1	2	3															
	50 to 55 yrs		1	1															
	55 to 60 yrs		1	1															
	60 to 65 yrs	2	1	3															
Manager Total		4	7	11															
Other	25 to 30 yrs	1		1															
	30 to 35 yrs	2		2															
	35 to 40 yrs	2	1	3															
	40 to 45 yrs	1.8	2	3.8															
	45 to 50 yrs	1	2	3															
	50 to 55 yrs	1	1	2															
	55 to 60 yrs		3	3															
	60 to 65 yrs		3	3															
	>65 yrs	1		1															
	Not Recorded	1		1															
Other Total		10.8	12	22.8															
Team Leader	30 to 35 yrs		1	1															
Team Leader Total			1	1															
Commercial Services Total		20.4	24	44.4															
Corporate Services																			
Administration Officer	<25 yrs	5	1	6	4		4	4	1	5	5		5						
	25 to 30 yrs	3.8	1	4.8	4		4	3		3	3		3						
	30 to 35 yrs	2.75		2.75	1	1	2	1		1									
	35 to 40 yrs	3.88		3.88	2		2	2		2	1		1						
	40 to 45 yrs				1		1	2		2	3		3						
	45 to 50 yrs	1		1	1		1	1		1	1		1						
	50 to 55 yrs	1		1	1		1	3		3	1		1						
	55 to 60 yrs	3		3	3		3	3		3	2		2						
	60 to 65 yrs	2		2	3		3	3		3	5		5						
	>65 yrs	1		1															
	Not Recorded	3		3	3		3	3		3	3		3						
Administration Officer Total		26.43	2	28.43	23	1	24	25	1	26	24		24						
Administration Support Officer	45 to 50 yrs	1		1															

Appendix 9: Staff by role, age and gender

Role	Age Group	30 June 2017			30 June 2016			30 June 2015			30 June 2014			30 June 2013			30 June 2012		
		Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total
Administration Support Officer Total		1		1															
Adviser	<25 yrs	2		2	3		3				1		1						
	25 to 30 yrs	4	3	7		7	7	6	2	8	7.3	1	8.3						
	30 to 35 yrs	11.5	3	14.5	8.38	2	10.38	6.15	2	8.15	5.65	1	6.65						
	35 to 40 yrs	5	3	8	3	1	4	4.5	1	5.5	5.5	1	6.5						
	40 to 45 yrs	8.78	1	9.78	12.68	3	15.68	11.93	5	16.93	10.1	3	13.1						
	45 to 50 yrs	13.98	3	16.98	13.38	2	15.38	15.48	3	18.48	12.83	4	16.83						
	50 to 55 yrs	8	1.9	9.9	11	0.9	11.9	8.8	1.9	10.7	8	2	10						
	55 to 60 yrs	4	6	10	2	5	7	3	4	7	3.8	4	7.8						
	60 to 65 yrs	1	3	4	2	2	4	1	3	4	1	2	3						
	>65 yrs							1		1	1	0.63	1.63						
	Not Recorded	3	4	7	5.7	3	8.7	8.6	4	12.6	5.5	2.8	8.3						
Adviser Total		61.25	27.9	89.15	61.13	25.9	87.03	66.45	25.9	92.35	61.68	21.43	83.1						
Clerical	<25 yrs				1		1				0.2		0.2						
	25 to 30 yrs				1		1	2		2	2		2						
	30 to 35 yrs	2		2	1		1	1		1	0.5		0.5						
	35 to 40 yrs	1		1	1		1	1		1			1						
	40 to 45 yrs	1	2	3		1	1		1	1	0.94	1	1.94						
	55 to 60 yrs	2		2	3		3	4		4	1.94		1.94						
	60 to 65 yrs	2		2	1		1												
	>65 yrs	1	1	2	1	1	2	1	1	2	1	1	2						
Clerical Total		9	3	12	9	2	11	9	2	11	6.38	2.2	8.58						
Deputy Chief Executive	50 to 55 yrs					1	1		1	1		2	2						
	55 to 60 yrs		1	1															
Deputy Chief Executive Total			1	1		1	1		1	1		2	2						
Executive Assistant / PA	55 to 60 yrs				1		1	1		1	1		1						
	60 to 65 yrs	1		1															
Executive Assistant / PA Total		1		1	1		1	1		1	1		1						
External Secondment	30 to 35 yrs							1		1									
	35 to 40 yrs								1	1		1	1						
	50 to 55 yrs					1	1												
	55 to 60 yrs	1		1															
	Not Recorded							1		1									
External Secondment Total		1		1		1	1	2	1	3		1	1						
Facilitator / Principal Facilitator	25 to 30 yrs		1	1		2	2		3	3		1	1						
	30 to 35 yrs		1	1	1		1				1.9		1.9						
	35 to 40 yrs	1	1	2	1	2	3		2	2	1	1	2						
	40 to 45 yrs		2	2	1	1	2	2	2	4		3	3						
	45 to 50 yrs	3	4	7	2	3	5	2	4	6	3	5	8						
	50 to 55 yrs	2	2	4	1	3	4	1	3	4	1	5	6						
	55 to 60 yrs	2	5	7		4	4	1	5	6	2	4	6						

Appendix 9: Staff by role, age and gender

Role	Age Group	30 June 2017			30 June 2016			30 June 2015			30 June 2014			30 June 2013			30 June 2012		
		Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total
	60 to 65 yrs		3	3		3	3	1	2	3	1	3	4						
	>65 yrs	1	1	2	1	1	2		2	2		1	1						
	Not Recorded	2	1.87	3.87		1	1		1	1		1	1						
Facilitator / Principal Facilitator Total		11	21.87	32.87	7	20	27	7	24	31	9.9	24	33.9						
Instructor / Principal Instructor	30 to 35 yrs	1		1															
	35 to 40 yrs		2	2															
	45 to 50 yrs				1	1	2												
	50 to 55 yrs	1	2	3															
Instructor / Principal Instructor Total		2	4	6	1	1	2												
Manager	<25 yrs											1	1						
	25 to 30 yrs	1		1															
	30 to 35 yrs		2	2		2	2		3	3	2		2						
	35 to 40 yrs	1		1		1	1					2	2						
	40 to 45 yrs	2	1	3	2	1	3	3		3	3	1	4						
	45 to 50 yrs	2	1.9	3.9	3	4	7	1	3	4	1	1	2						
	50 to 55 yrs	4	5	9	6	1	7	4	2	6	5	1	6						
	55 to 60 yrs	2	1	3	1	2	3	1	1	2	1	2	3						
	60 to 65 yrs	1	4	5	1	2	3	1	4	5	1	4	5						
	>65 yrs					1	1		1	1		1	1						
	Not Recorded	1		1	1		1	3	2	5	2		2						
Manager Total		14	14.9	28.9	14	14	28	13	16	29	15	13	28						
Other	<25 yrs	2.51	2	4.51	1.5	1	2.5	2.5		2.5									
	25 to 30 yrs	8	2	10	2	2	4	2		2	2	3	5						
	30 to 35 yrs	7.58	1	8.58	6		6	7	2	9	3.96	2	5.96						
	35 to 40 yrs	7.5	4.4	11.9	3.75	1	4.75	4.75	3	7.75	5.44	3	8.44						
	40 to 45 yrs	7	3	10	7	3	10	8	3	11	8	2	10						
	45 to 50 yrs	11	5	16	5	1	6	7	3	10	10.6	3	13.6						
	50 to 55 yrs	8	8	16	5	4	9	5	9	14	8	11	19						
	55 to 60 yrs	3.75	3	6.75	5.75	5	10.75	4.25	6	10.25	5.43	7	12.43						
	60 to 65 yrs	3.8	5	8.8	1.8	8	9.8	1.3	8	9.3	2.5	5	7.5						
	>65 yrs	0.5	3.8	4.3	0.5	2	2.5					2	2						
	Not Recorded	3	3	6	3	4	7	4	2	6	2	2	4						
Other Total		62.64	40.2	102.84	41.3	31	72.3	45.8	36	81.8	47.92	40	87.92						
Practice Leader	25 to 30 yrs										1		1						
	30 to 35 yrs							1		1									
Practice Leader Total								1		1	1		1						
Regional Manager	35 to 40 yrs				1		1	1		1	1		1						
	40 to 45 yrs	1		1				1		1	1		1						
	45 to 50 yrs	1		1	1		1												
	50 to 55 yrs	1		1		1	1	1	1	2		1	1						
	Not Recorded				1	1			1	1		1	1						

Appendix 9: Staff by role, age and gender

Role	Age Group	30 June 2017			30 June 2016			30 June 2015			30 June 2014			30 June 2013			30 June 2012		
		Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total
Regional Manager Total		3		3	2	2	4	3	2	5	2	2	4						
Team Leader	30 to 35 yrs	2		2	2		2				1		1						
	35 to 40 yrs							1		1	2		2						
	40 to 45 yrs	1		1	1		1	1		1	1		1						
	50 to 55 yrs	1		1							1		1						
Team Leader Total		4		4	3		3	2		2	5		5						
Corporate Services Total		196.31	114.87	311.18	162.43	98.9	261.33	175.25	108.9	284.15	173.87	105.63	279.49						
Finance, Property and Technology																			
Administration Officer	45 to 50 yrs	1		1															
	50 to 55 yrs	1		1															
Administration Officer Total		2		2															
Adviser	25 to 30 yrs	1	1	2															
	30 to 35 yrs	2	3	5															
	35 to 40 yrs		4	4															
	40 to 45 yrs	1	1	2															
	45 to 50 yrs	2	1	3															
	50 to 55 yrs	1	5	6															
	55 to 60 yrs	1	4	5															
	60 to 65 yrs	1.8		1.8															
	>65 yrs	1	1	2															
	Not Recorded	3	4	7															
Adviser Total		13.8	24	37.8															
Clerical	45 to 50 yrs	3		3															
	50 to 55 yrs	1		1															
	60 to 65 yrs	2		2															
Clerical Total		6		6															
Deputy Chief Executive	45 to 50 yrs		1	1															
Deputy Chief Executive Total			1	1															
Executive Assistant / PA	30 to 35 yrs	1		1															
	50 to 55 yrs	1		1															
	55 to 60 yrs	1		1															
	60 to 65 yrs	1		1															
Executive Assistant / PA Total		4		4															
External Secondment	55 to 60 yrs		1	1															
External Secondment Total			1	1															
Manager	<25 yrs	1		1															
	30 to 35 yrs		2	2															
	35 to 40 yrs		2	2															
	40 to 45 yrs	9	6	15															
	45 to 50 yrs	2	3	5															
	50 to 55 yrs	3	5	8															

Appendix 9: Staff by role, age and gender

Role	Age Group	30 June 2017			30 June 2016			30 June 2015			30 June 2014			30 June 2013			30 June 2012		
		Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total
	55 to 60 yrs		2	2															
	60 to 65 yrs		1	1															
	>65 yrs		1	1															
	Not Recorded		2	2															
Manager Total		15	24	39															
Other	<25 yrs	1		1															
	25 to 30 yrs	8	8	16															
	30 to 35 yrs	8	7	15															
	35 to 40 yrs	4.41	7	11.41															
	40 to 45 yrs	7.43	6	13.43															
	45 to 50 yrs	7.8	9	16.8															
	50 to 55 yrs	4	10	14															
	55 to 60 yrs	3.8	9	12.8															
	60 to 65 yrs	1	2.8	3.8															
	>65 yrs		1	1															
	Not Recorded	2	3.8	5.8															
Other Total		47.44	63.6	111.04															
Regional Manager	45 to 50 yrs	1		1															
	55 to 60 yrs		1	1															
	60 to 65 yrs		1	1															
	>65 yrs		1	1															
Regional Manager Total		1	3	4															
Team Leader	35 to 40 yrs	1	1	2															
	40 to 45 yrs		1	1															
	50 to 55 yrs	1	2	3															
	55 to 60 yrs		1	1															
	Not Recorded	1		1															
Team Leader Total		3	5	8															
Finance Property and Technology Total		92.24	121.6	213.84															
Finance, Systems and Infrastructure																			
Administration Officer	<25 yrs																	2	2
	25 to 30 yrs																	2	2
	30 to 35 yrs																	6	7
	35 to 40 yrs																	5.51	5.51
	40 to 45 yrs																	1.79	1.79
	45 to 50 yrs																	4	4
	50 to 55 yrs																	4	4
	55 to 60 yrs																	3.5	3.5
	60 to 65 yrs																	1	1
Administration Officer Total																		29.8	30.8
Administration Support Officer	25 to 30 yrs																	3	3

Appendix 9: Staff by role, age and gender

Role	Age Group	30 June 2017			30 June 2016			30 June 2015			30 June 2014			30 June 2013			30 June 2012		
		Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total
	30 to 35 yrs																4		4
	35 to 40 yrs																7.35		7.35
	40 to 45 yrs																8.54	1	9.54
	45 to 50 yrs																13	1	14
	50 to 55 yrs																10	2	12
	55 to 60 yrs																7.91	3	10.91
	60 to 65 yrs																10.8	5.9	16.7
	>65 yrs																5.56	4.8	10.36
	Not Recorded																4.31	3	7.31
Administration Support Officer Total																	74.48	20.7	95.18
Adviser	30 to 35 yrs																2		2
	35 to 40 yrs																3	2	5
	40 to 45 yrs																3	1	4
	45 to 50 yrs																1	2	3
	50 to 55 yrs																2	3	5
	55 to 60 yrs																5		5
	60 to 65 yrs																1	2	3
	Not Recorded																0.8	2	2.8
Adviser Total																	17.8	12	29.8
Clerical	35 to 40 yrs																2		2
	40 to 45 yrs																1.88		1.88
	45 to 50 yrs																1		1
	50 to 55 yrs																1		1
	55 to 60 yrs																1		1
	>65 yrs																0.8		0.8
	Not Recorded																0.5		0.5
Clerical Total																	8.18		8.18
Deputy Chief Executive	40 to 45 yrs																	1	1
	55 to 60 yrs																	1	1
Deputy Chief Executive Total																		2	2
Executive Assistant / PA	<25 yrs																1		1
	30 to 35 yrs																1		1
	40 to 45 yrs																2		2
	55 to 60 yrs																1		1
Executive Assistant / PA Total																	5		5
LWOP / Special Leave	35 to 40 yrs																1		1
	50 to 55 yrs																	1	1
LWOP / Special Leave Total																	1	1	2
Manager	25 to 30 yrs																1	2	3
	30 to 35 yrs																1	1	2
	35 to 40 yrs																5.55	4	9.55

Appendix 9: Staff by role, age and gender

Role	Age Group	30 June 2017			30 June 2016			30 June 2015			30 June 2014			30 June 2013			30 June 2012		
		Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total
	40 to 45 yrs																3	6	9
	45 to 50 yrs																7	5	12
	50 to 55 yrs																1	12	13
	55 to 60 yrs																2	4	6
	60 to 65 yrs																1	5	6
	Not Recorded																1.5	3	4.5
Manager Total																	23.05	42	65.05
Other	<25 yrs																1		1
	25 to 30 yrs																3	6	9
	30 to 35 yrs																5	8	13
	35 to 40 yrs																5	2	7
	40 to 45 yrs																8.6	11	19.6
	45 to 50 yrs																9	8	17
	50 to 55 yrs																1.5	11	12.5
	55 to 60 yrs																2	5	7
	60 to 65 yrs																3	3	6
	>65 yrs																0.63	1.8	2.43
	Not Recorded																5	3	8
Other Total																	43.73	58.8	102.53
Team Leader	40 to 45 yrs																2		2
	45 to 50 yrs																	1	1
	50 to 55 yrs																4	2	6
	55 to 60 yrs																	1	1
	60 to 65 yrs																	1	1
	Not Recorded																	2	2
Team Leader Total																	6	7	13
Finance, Systems and Infrastructure Total																	209.03	144.5	353.53
Finance, Technology and Commercial																			
Administration Officer	40 to 45 yrs				1		1	1		1									
	45 to 50 yrs				1		1	1		1	1		1						
	50 to 55 yrs				1		1	1		1	1.84		1.84	1.84		1.84			
Administration Officer Total					3		3	3		3	2.84		2.84	1.84		1.84			
Administration Support Officer	50 to 55 yrs													1		1			
Administration Support Officer Total														1		1			
Adviser	<25 yrs					1	1		1	1									
	25 to 30 yrs				1		1	1		1					3	3			
	30 to 35 yrs				2	1	3	1	2	3	1	2	3	2	1	3			
	35 to 40 yrs				1	3	4	1	2	3	1	3	4	2	5	7			
	40 to 45 yrs				2	1	3	5	3	8	3	2	5	1	1	2			
	45 to 50 yrs				2	2	4	2	1	3	2	2	4	4	4	8			
	50 to 55 yrs				2	4	6	2	4	6	3	6	9	3	7	10			

Appendix 9: Staff by role, age and gender

Role	Age Group	30 June 2017			30 June 2016			30 June 2015			30 June 2014			30 June 2013			30 June 2012		
		Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total
	55 to 60 yrs				1	5	6	2	5	7	1	2	3	3	2	5			
	60 to 65 yrs				1.8	1	2.8	0.9	1	1.9	1.8	1.6	3.4	1	1.6	2.6			
	>65 yrs				1		1		1	1		1	1						
	Not Recorded				3.75	5	8.75	2.75	5	7.75	3.75	4	7.75	4.8	6	10.8			
Adviser Total					17.55	23	40.55	17.65	25	42.65	16.55	23.6	40.15	20.8	30.6	51.4			
Clerical	<25 yrs				1		1	1		1									
	30 to 35 yrs							1		1	1		1	1		1			
	40 to 45 yrs				1		1	1		1	2.94		2.94	2.94		2.94			
	45 to 50 yrs				3		3	3		3	2		2	3		3			
	50 to 55 yrs							1		1	1		1	2		2			
	55 to 60 yrs							2		2	3		3	2		2			
	60 to 65 yrs				2		2	1		1				1		1			
	>65 yrs				1		1	1		1	2.8		2.8	1.8		1.8			
Clerical Total					8		8	11		11	12.74		12.74	13.74		13.74			
Deputy Chief Executive	40 to 45 yrs														1	1			
	45 to 50 yrs					1	1		1	1		1	1						
Deputy Chief Executive Total						1	1		1	1		1	1		1	1			
Executive Assistant / PA	<25 yrs													1		1			
	25 to 30 yrs				1		1	2		2				1		1			
	30 to 35 yrs							1		1	1		1	1		1			
	45 to 50 yrs							1		1									
	55 to 60 yrs				1		1	1		1	1		1	1		1			
	60 to 65 yrs													1		1			
Executive Assistant / PA Total					2		2	5		5	2		2	5		5			
External Secondment	45 to 50 yrs											1	1						
External Secondment Total												1	1						
Manager	<25 yrs											1	1						
	25 to 30 yrs				1	1	2		3	3	1		1		2	2			
	30 to 35 yrs					1	1		2	2	3	3	6	2	1	3			
	35 to 40 yrs				2	6	8	3	8	11	3	6	9	1.8	4	5.8			
	40 to 45 yrs				5	6	11	5	5	10	1	2	3	1	4	5			
	45 to 50 yrs				4	2	6	4	3	7	5	6	11	6	2	8			
	50 to 55 yrs				1.8	4.8	6.6	2	2	4	2	3	5	1	4	5			
	55 to 60 yrs					1	1				1	1	2	1	3	4			
	60 to 65 yrs					3	3	1	2	3	1	2	3	1	1	2			
	>65 yrs								1	1		1	1		1	1			
	Not Recorded					1	1					1	1		1	1			
Manager Total					13.8	25.8	39.6	15	26	41	17	26	43	13.8	23	36.8			
Other	<25 yrs				6	2	8	2	4	6	2	2	4	1	1	2			
	25 to 30 yrs				5	6	11	4.8	7	11.8	5	4	9	9	7	16			
	30 to 35 yrs				8	7	15	8	7	15	4.5	12	16.5	4	13	17			

Appendix 9: Staff by role, age and gender

Role	Age Group	30 June 2017			30 June 2016			30 June 2015			30 June 2014			30 June 2013			30 June 2012		
		Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total
	35 to 40 yrs				8.6	6	14.6	7.6	10	17.6	9	6	15	4	6	10			
	40 to 45 yrs				6.5	6	12.5	8.74	5	13.74	3.8	8	11.8	6.8	8	14.8			
	45 to 50 yrs				7	9	16	6	10	16	8	10	18	6	12	18			
	50 to 55 yrs				3	12	15	4	11	15	4	10	14	3	12	15			
	55 to 60 yrs				2.8	5	7.8	2.8	7	9.8	1	5	6	1	8	9			
	60 to 65 yrs					2	2	1	4	5		5	5	2	3	5			
	>65 yrs					1	1	2	1	3	2	1	3	1		1			
	Not Recorded				4	2.8	6.8	4	6.8	10.8	4	5.8	9.8	4	5.8	9.8			
Other Total					50.9	58.8	109.7	50.94	72.8	123.74	43.3	68.8	112.1	41.8	75.8	117.6			
Regional Manager	35 to 40 yrs													1		1			
	40 to 45 yrs								1	1		1	1						
	45 to 50 yrs				1		1	1		1	1	1	1	1		1			
	50 to 55 yrs					1	1		1	1		1	1						
	55 to 60 yrs					1	1		1	1		1	1		1	1			
	>65 yrs					1	1		1	1		1	1		1	1			
Regional Manager Total					1	3	4	1	4	5	1	4	5	2	2	4			
Team Leader	30 to 35 yrs					1	1	2		2	1		1	1		1			
	35 to 40 yrs				1		1	1		1	1		1		1	1			
	40 to 45 yrs					1	1	1	1	2	1	1	2	0.5	1	1.5			
	45 to 50 yrs				1		1				0.7	1	1.7	0.5	1	1.5			
	50 to 55 yrs					2	2	0.7	2	2.7		2	2		2	2			
	55 to 60 yrs					1	1	1	2	3		1	1		1	1			
	>65 yrs											1	1		1	1			
	Not Recorded				1		1							1		1			
Team Leader Total					3	5	8	5.7	5	10.7	3.7	6	9.7	3	7	10			
Finance, Technology and Commercial Total					99.25	117.6	216.85	109.29	134.8	244.09	99.13	130.4	229.53	102.98	140.4	243.38			
Governance and Assurance																			
Administration Officer	<25 yrs													2	1	3			
	25 to 30 yrs													2		2			
	30 to 35 yrs														2	2			
	35 to 40 yrs													1		1			
	40 to 45 yrs													1		1			
	45 to 50 yrs													1		1			
	50 to 55 yrs													1		1			
	55 to 60 yrs													2		2			
	60 to 65 yrs													2		2			
	Not Recorded													2		2			
Administration Officer Total														14	3	17			
Adviser	<25 yrs													1		1			
	25 to 30 yrs													3	2	5			

Appendix 9: Staff by role, age and gender

Role	Age Group	30 June 2017			30 June 2016			30 June 2015			30 June 2014			30 June 2013			30 June 2012		
		Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total
	30 to 35 yrs													1		1			
	40 to 45 yrs													3.9	2	5.9			
	45 to 50 yrs													1.6	1	2.6			
	50 to 55 yrs													3	1	4			
	55 to 60 yrs														1	1			
	>65 yrs														0.63	0.63			
	Not Recorded													3		3			
Adviser Total														16.5	7.63	24.13			
Clerical	30 to 35 yrs													0.5		0.5			
Clerical Total														0.5		0.5			
Deputy Chief Executive	50 to 55 yrs														1	1			
Deputy Chief Executive Total															1	1			
Executive Assistant / PA	50 to 55 yrs													2		2			
	55 to 60 yrs													1		1			
Executive Assistant / PA Total														3		3			
LWOP / Special Leave	25 to 30 yrs													1		1			
	35 to 40 yrs													0.5		0.5			
LWOP / Special Leave Total														1.5		1.5			
Manager	<25 yrs														1	1			
	30 to 35 yrs													1		1			
	35 to 40 yrs													1		1			
	45 to 50 yrs													2		2			
	55 to 60 yrs														3	3			
	60 to 65 yrs													1	1	2			
	Not Recorded													1		1			
Manager Total														6	5	11			
Other	25 to 30 yrs													2		2			
	30 to 35 yrs														1	1			
	35 to 40 yrs													3	1	4			
	40 to 45 yrs													4	1	5			
	45 to 50 yrs													3	1	4			
	50 to 55 yrs													4	2	6			
	55 to 60 yrs													2	5	7			
	60 to 65 yrs													1	2	3			
	>65 yrs														1	1			
	Not Recorded														1	1			
Other Total														19	15	34			
Practice Leader	25 to 30 yrs													1		1			
Practice Leader Total														1		1			

Appendix 9: Staff by role, age and gender

Role	Age Group	30 June 2017			30 June 2016			30 June 2015			30 June 2014			30 June 2013			30 June 2012		
		Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total
Governance and Assurance Total														61.5	31.63	93.13			
Human Resources																			
Administration Officer	30 to 35 yrs													0.69		0.69			
	40 to 45 yrs													1		1			
	45 to 50 yrs													1		1			
	50 to 55 yrs													2		2			
	Not Recorded													1		1			
Administration Officer Total														5.69		5.69			
Adviser	25 to 30 yrs													4		4			
	30 to 35 yrs													3.5	1	4.5			
	35 to 40 yrs													5.75		5.75			
	40 to 45 yrs													9.98	3	12.98			
	45 to 50 yrs													7.8	4	11.8			
	50 to 55 yrs													6.9	1	7.9			
	55 to 60 yrs													4.5	2	6.5			
	60 to 65 yrs														3	3			
	>65 yrs													1		1			
	Not Recorded													7.3	3.8	11.1			
Adviser Total														50.73	17.8	68.53			
Clerical	<25 yrs													2		2			
	25 to 30 yrs													2		2			
	40 to 45 yrs													0.94		0.94			
	50 to 55 yrs													1		1			
	55 to 60 yrs													2.94		2.94			
	60 to 65 yrs													1		1			
	>65 yrs														1	1			
	Not Recorded														1	1			
Clerical Total														9.88	2	11.88			
Corrections Officer - PCO/SCO/CO	40 to 45 yrs													1		1			
Corrections Officer - PCO/SCO/CO Total														1		1			
Deputy Chief Executive	35 to 40 yrs														1	1			
Deputy Chief Executive Total															1	1			
Executive Assistant / PA	30 to 35 yrs													1		1			
Executive Assistant / PA Total														1		1			
External Secondment	35 to 40 yrs													0.5		0.5			
External Secondment Total														0.5		0.5			
Facilitator / Principal Facilitator	25 to 30 yrs													0.9		0.9			
	30 to 35 yrs													3	2	5			
	35 to 40 yrs														1	1			

Appendix 9: Staff by role, age and gender

Role	Age Group	30 June 2017			30 June 2016			30 June 2015			30 June 2014			30 June 2013			30 June 2012		
		Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total
	40 to 45 yrs													1	3	4			
	45 to 50 yrs													1	2	3			
	50 to 55 yrs													2	6	8			
	55 to 60 yrs													1	3	4			
	60 to 65 yrs													1	4	5			
	Not Recorded														2	2			
Facilitator / Principal Facilitator Total														9.9	23	32.9			
LWOP / Special Leave	<25 yrs													1		1			
	40 to 45 yrs														1	1			
LWOP / Special Leave Total														1	1	2			
Manager	30 to 35 yrs													1		1			
	40 to 45 yrs													1	3	4			
	45 to 50 yrs													3	1	4			
	50 to 55 yrs													5	1	6			
	60 to 65 yrs														2	2			
	>65 yrs														1	1			
	Not Recorded													1.8		1.8			
Manager Total														11.8	8	19.8			
Other	<25 yrs														1.88	1.88			
	30 to 35 yrs													4.6	1	5.6			
	35 to 40 yrs													3	4	7			
	40 to 45 yrs													4.8		4.8			
	45 to 50 yrs													6	5	11			
	50 to 55 yrs													2	5	7			
	55 to 60 yrs													2.43	2	4.43			
	60 to 65 yrs													1.5	6	7.5			
	>65 yrs														1	1			
	Not Recorded													1	1	2			
Other Total														25.33	26.88	52.2			
Regional Manager	35 to 40 yrs													1		1			
	40 to 45 yrs													1		1			
	50 to 55 yrs														1	1			
	Not Recorded														1	1			
Regional Manager Total														2	2	4			
Team Leader	30 to 35 yrs													1		1			
	35 to 40 yrs													1		1			
Team Leader Total														2		2			
Human Resources Total														120.81	81.68	202.49			
Office of the Chief Executive																			

Appendix 9: Staff by role, age and gender

Role	Age Group	30 June 2017			30 June 2016			30 June 2015			30 June 2014			30 June 2013			30 June 2012		
		Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total
Adviser	<25 yrs															1	1	2	
	25 to 30 yrs															1	1	2	
	30 to 35 yrs																2	2	
	40 to 45 yrs															5.55	1	6.55	
	45 to 50 yrs																1	1	
	50 to 55 yrs															1	1	2	
	Not Recorded															3.13		3.13	
Adviser Total																11.68	7	18.68	
Deputy Chief Executive	Not Recorded															1	1	2	
Deputy Chief Executive Total																1	1	2	
Executive Assistant / PA	30 to 35 yrs															1		1	
	40 to 45 yrs															1.75		1.75	
	55 to 60 yrs															1		1	
	60 to 65 yrs															1		1	
Executive Assistant / PA Total																4.75		4.75	
External Secondment	30 to 35 yrs															1		1	
	50 to 55 yrs															1		1	
External Secondment Total																2		2	
LWOP / Special Leave	<25 yrs															1		1	
	35 to 40 yrs															1		1	
LWOP / Special Leave Total																2		2	
Manager	<25 yrs																1	1	
	35 to 40 yrs															3	2	5	
	40 to 45 yrs															2		2	
	45 to 50 yrs															2		2	
	50 to 55 yrs																2	2	
	55 to 60 yrs																2	2	
Manager Total																7	7	14	
Other	25 to 30 yrs															1	1	2	
	30 to 35 yrs																2	2	
	35 to 40 yrs															2	1	3	
	40 to 45 yrs															3	1	4	
	45 to 50 yrs															5.8	1	6.8	
	50 to 55 yrs															2	3	5	
	55 to 60 yrs															2	7	9	
	60 to 65 yrs																1	1	
	>65 yrs																1	1	
	Not Recorded																1	1	
Other Total																15.8	19	34.8	

Appendix 9: Staff by role, age and gender

Role	Age Group	30 June 2017			30 June 2016			30 June 2015			30 June 2014			30 June 2013			30 June 2012		
		Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total
Office of the Chief Executive Total																44.23	34	78.23	
Organisational Development																			
Administration Officer	30 to 35 yrs															1		1	
	35 to 40 yrs															1		1	
	40 to 45 yrs															2.5		2.5	
	45 to 50 yrs															2		2	
	50 to 55 yrs															1		1	
	60 to 65 yrs															1		1	
	Not Recorded															1		1	
Administration Officer Total																9.5		9.5	
Adviser	<25 yrs															1		1	
	25 to 30 yrs															6	1	7	
	30 to 35 yrs															4	4	8	
	35 to 40 yrs															11.73	2	13.73	
	40 to 45 yrs															10.53	5	15.53	
	45 to 50 yrs															12.8	5	17.8	
	50 to 55 yrs															7	9	16	
	55 to 60 yrs															6	6	12	
	60 to 65 yrs															2	4	6	
	>65 yrs															1		1	
	Not Recorded															9.6	0.5	10.1	
Adviser Total																71.65	36.5	108.15	
Clerical	<25 yrs															1		1	
	25 to 30 yrs															2		2	
	30 to 35 yrs															1		1	
	40 to 45 yrs															0.94		0.94	
	45 to 50 yrs															1		1	
	55 to 60 yrs															1.94		1.94	
	60 to 65 yrs															1		1	
	Not Recorded															2	1	3	
Clerical Total																10.88	1	11.88	
Deputy Chief Executive	50 to 55 yrs																1	1	
Deputy Chief Executive Total																	1	1	
Executive Assistant / PA	30 to 35 yrs															1		1	
Executive Assistant / PA Total																1		1	
Facilitator / Principal Facilitator	30 to 35 yrs															0.5		0.5	
	40 to 45 yrs															1		1	
	45 to 50 yrs															1	1	2	
Facilitator / Principal Facilitator Total																2.5	1	3.5	
LWOP / Special Leave	30 to 35 yrs															1		1	
	35 to 40 yrs															1		1	

Appendix 9: Staff by role, age and gender

Role	Age Group	30 June 2017			30 June 2016			30 June 2015			30 June 2014			30 June 2013			30 June 2012		
		Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total
	Not Recorded																1		1
LWOP / Special Leave Total																	3		3
Manager	30 to 35 yrs																1		1
	35 to 40 yrs																1	1	2
	40 to 45 yrs																3	5	8
	45 to 50 yrs																1		1
	50 to 55 yrs																4	2	6
	55 to 60 yrs																1		1
	60 to 65 yrs																	1	1
	Not Recorded																2	2	4
Manager Total																	13	11	24
Other	<25 yrs																1	1	2
	25 to 30 yrs																1	1	2
	30 to 35 yrs																3	2	5
	35 to 40 yrs																3		3
	40 to 45 yrs																3.8	2	5.8
	45 to 50 yrs																5	5	10
	50 to 55 yrs																6	2	8
	55 to 60 yrs																2	3	5
	60 to 65 yrs																	6	6
	>65 yrs																	1	1
	Not Recorded																4.5	0.8	5.3
Other Total																	29.3	23.8	53.1
Team Leader	30 to 35 yrs																0.8		0.8
	35 to 40 yrs																1	1	2
	40 to 45 yrs																1		1
	45 to 50 yrs																1		1
	50 to 55 yrs																2		2
	Not Recorded																	1	1
Team Leader Total																	5.8	2	7.8
Organisational Development Total																	146.63	76.3	222.93
Service Development																			
Administration Officer	<25 yrs								1	1				1	1	2			
	25 to 30 yrs				0.5		0.5					1	1						
	30 to 35 yrs							1		1		1	1	0.88	1	1.88			
	35 to 40 yrs	1		1	1		1												
	50 to 55 yrs													1		1			
	55 to 60 yrs	1		1															
Administration Officer Total		2		2	1.5		1.5	1	1	2		2	2	2.88	2	4.88			
Adviser	<25 yrs	2	1	3	2	1	3	1	1	2	1		1	1		1			
	25 to 30 yrs	11	4	15	9	2	11	6	4	10	2	2	4	1	3	4			

Appendix 9: Staff by role, age and gender

Role	Age Group	30 June 2017			30 June 2016			30 June 2015			30 June 2014			30 June 2013			30 June 2012		
		Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total
	30 to 35 yrs	12	3	15	3.5	4	7.5	2	3	5	4.9	6	10.9	4.55	7	11.55			
	35 to 40 yrs	7.65	4	11.65	6.8	3.4	10.2	7.8	2.63	10.43	6	5	11	6.6	3	9.6			
	40 to 45 yrs	5	6.8	11.8	1	5	6	1.68	3	4.68	1.6	1	2.6	3	1	4			
	45 to 50 yrs	3.8	2	5.8	1.5	1	2.5	4	2	6	3.63	3	6.63	2.8	4	6.8			
	50 to 55 yrs	6	1	7	4	3	7	5	1	6	4	1	5	3	4	7			
	55 to 60 yrs	1	3	4	1	2	3	1	4	5	1	5	6	4.8	3	7.8			
	60 to 65 yrs	4.8	2	6.8	3.8	1.8	5.6	3.8	3.9	7.7	1.8	1.9	3.7	2	1.9	3.9			
	>65 yrs		1	1	0.7	0.9	1.6	0.7		0.7	0.5		0.5	0.5		0.5			
	Not Recorded	4.6	2	6.6	3	3.8	6.8	3	3	6	4	4	8	4	2	6			
Adviser Total		57.85	29.8	87.65	36.3	27.9	64.2	35.98	27.53	63.5	30.43	28.9	59.33	33.25	28.9	62.15			
Clerical	45 to 50 yrs		1	1															
	60 to 65 yrs	1		1															
Clerical Total		1	1	2															
Deputy Chief Executive	35 to 40 yrs													1		1			
	50 to 55 yrs							1		1	1		1	1	1	2			
	55 to 60 yrs	1		1	1		1												
Deputy Chief Executive Total		1		1	1		1	1		1	1		1	2	1	3			
Executive Assistant / PA	25 to 30 yrs							1		1									
	45 to 50 yrs										1		1	1		1			
	50 to 55 yrs	1		1	1		1												
Executive Assistant / PA Total		1		1	1		1	1		1	1		1	1		1			
External Secondment	35 to 40 yrs		1	1															
	40 to 45 yrs				0.68		0.68	1		1									
	50 to 55 yrs										1		1						
External Secondment Total			1	1	0.68		0.68	1		1	1		1						
LWOP / Special Leave	30 to 35 yrs													1		1			
	35 to 40 yrs													1		1			
	Not Recorded														1	1			
LWOP / Special Leave Total														2	1	3			
Manager	30 to 35 yrs		2	2		1	1		3	3		3	3	1	2	3			
	35 to 40 yrs		3	3	0.8	3	3.8		2	2	1	3	4	3	1	4			
	40 to 45 yrs		1	1	2		2	1		1	2	2	4	2		2			
	45 to 50 yrs	4		4	3	1	4	3	2	5	1		1	1	2	3			
	50 to 55 yrs	2	1	3	3	1	4	2		2	1	1	2		2	2			
	55 to 60 yrs	1	1	2	1	4	5		4	4		5	5		3	3			
	60 to 65 yrs		1	1		1	1												
	>65 yrs		1	1		1	1												
	Not Recorded	6	4	10	6.5	4	10.5	3.4	2	5.4	4	4	8	4	4	8			
Manager Total		13	14	27	16.3	16	32.3	9.4	13	22.4	9	18	27	11	14	25			

Appendix 9: Staff by role, age and gender

Role	Age Group	30 June 2017			30 June 2016			30 June 2015			30 June 2014			30 June 2013			30 June 2012		
		Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total
Other	<25 yrs				1		1				1		1						
	25 to 30 yrs				3		3	2	1	3	7		7	6		6			
	30 to 35 yrs	3	2	5	2	1	3	2.6	3	5.6				5	2	7			
	35 to 40 yrs	5	2	7	3	2	5	2.53	4	6.53	3	5	8	1	3	4			
	40 to 45 yrs	1	2	3	2	3.8	5.8	2	6.8	8.8	1.75	4.7	6.45	2	4	6			
	45 to 50 yrs	4.88	4	8.88	3.58	5	8.58	5.8	3	8.8	3.8	2	5.8	3.43	2	5.43			
	50 to 55 yrs	1	2	3	2	2	4	2	2	4	1.63	3	4.63	5.43	4	9.43			
	55 to 60 yrs	1	3	4	1	2	3	2	3	5	1		1						
	60 to 65 yrs		1	1				1	3	4	1	4	5		1	1			
	>65 yrs					3	3		2	2		1	1		1	1			
Not Recorded	1	2	3	1	1	2	3	3	6	3	1	4	3	1	4				
Other Total		16.88	18	34.88	18.58	19.8	38.38	22.93	30.8	53.73	23.18	20.7	43.88	25.85	18	43.85			
Practice Leader	25 to 30 yrs	1	1	2										1	1				
	30 to 35 yrs					1	1		1	1									
	35 to 40 yrs		1	1	2.9		2.9	2.9	1	3.9	1		1						
	40 to 45 yrs	0.75		0.75		1	1												
	45 to 50 yrs		1	1								1	1		2	2			
	50 to 55 yrs	1		1															
	>65 yrs										1		1	1	1	1			
Practice Leader Total		2.75	3	5.75	2.9	3	5.9	2.9	3	5.9	2	1	3	2	2	4			
Psychologist / Principal Psychologist	60 to 65 yrs							1		1	1		1	1	1				
	>65 yrs	1		1	1		1												
Psychologist / Principal Psychologist Total		1		1	1		1	1		1	1		1	1	1				
Team Leader	50 to 55 yrs	1		1															
	Not Recorded														1	1			
Team Leader Total		1		1											1	1			
Service Development Total		97.48	66.8	164.28	79.25	66.7	145.95	76.2	75.33	151.53	67.6	71.6	139.2	80.98	67.9	148.88			
Strategy, Policy and Planning																			
Administration Officer	<25 yrs																1		1
	25 to 30 yrs																1		1
	30 to 35 yrs																	1	1
	35 to 40 yrs																1		1
	45 to 50 yrs																1		1
	50 to 55 yrs																1		1
	55 to 60 yrs																2		2
	60 to 65 yrs																1		1
Not Recorded																2		2	
Administration Officer Total																	10	1	11

Appendix 9: Staff by role, age and gender

Role	Age Group	30 June 2017			30 June 2016			30 June 2015			30 June 2014			30 June 2013			30 June 2012			
		Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	
Adviser	<25 yrs																	1	1	
	25 to 30 yrs																	3	2	5
	30 to 35 yrs																		4	4
	35 to 40 yrs																	3	1	4
	40 to 45 yrs																	1	1	2
	45 to 50 yrs																		1	1
	55 to 60 yrs																	1.8	1	2.8
	Not Recorded																	1	2	3
Adviser Total																		9.8	13	22.8
Clerical	35 to 40 yrs																	0.5		0.5
	50 to 55 yrs																	0.6		0.6
Clerical Total																		1.1		1.1
Deputy Chief Executive	Not Recorded																	1		1
Deputy Chief Executive Total																		1		1
Executive Assistant / PA	50 to 55 yrs																	1		1
	55 to 60 yrs																	2		2
	60 to 65 yrs																	1.8		1.8
Executive Assistant / PA Total																		4.8		4.8
LWOP / Special Leave	30 to 35 yrs																		1	1
	35 to 40 yrs																	1		1
LWOP / Special Leave Total																		1	1	2
Manager	35 to 40 yrs																		1	1
	40 to 45 yrs																	1		1
	45 to 50 yrs																	1		1
	55 to 60 yrs																	1	4	5
	Not Recorded																	2		2
Manager Total																		5	5	10
Other	50 to 55 yrs																		1	1
Other Total																			1	1
Strategy, Policy and Planning Total																		32.7	21	53.7
CE/DCE																				
Administration Officer	<25 yrs																	0.5		0.5
Administration Officer Total																		0.5		0.5
Adviser	45 to 50 yrs		1	1																
Adviser Total			1	1																
Deputy Chief Executive	Not Recorded	1		1	1		1	1		1	1		1	1		1	1			
Deputy Chief Executive Total		1		1	1		1	1		1	1		1	1		1	1			
Executive Assistant / PA	35 to 40 yrs	1		1	1		1													
	40 to 45 yrs				0.75		0.75	0.75		0.75	0.75		0.75	0.75		0.75				
	45 to 50 yrs	0.75		0.75																

Appendix 9: Staff by role, age and gender

		30 June 2017			30 June 2016			30 June 2015			30 June 2014			30 June 2013			30 June 2012		
Role	Age Group	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total
	55 to 60 yrs										1		1	1		1			
	60 to 65 yrs							1		1									
Executive Assistant / PA Total		1.75		1.75	1.75		1.75	1.75		1.75	1.75		1.75	1.75		1.75			
External Secondment	30 to 35 yrs											1	1		1	1			
	40 to 45 yrs		1	1															
External Secondment Total			1	1								1	1		1	1			
Manager	30 to 35 yrs					1	1												
	35 to 40 yrs														2	2			
	40 to 45 yrs													1	1	1			
	50 to 55 yrs				1		1												
Manager Total					1	1	2								3	3			
Other	40 to 45 yrs													0.75		0.75			
	Not Recorded													1	1	1			
Other Total														1.75		1.75			
CE/DCE Total		2.75	2	4.75	3.75	1	4.75	2.75		2.75	2.75	1	3.75	7	2	9			
Grand Total		3,988.61	4,668.63	8,657.24	3,496.16	4,163.12	7,659.28	3,466.60	4,207.18	7,673.78	3,399.09	4,229.02	7,628.11	3,392.16	4,289.81	7,681.97	3,306.26	4,298.67	7,604.92

Appendix 10: Contractors and consultants being engaged or employed in 2016/17

Question 63

How many contractors and consultants, including those providing services, were engaged or employed in 2016/17 and what was the estimated total cost? How did this compare to each of the previous five financial years, both in terms of the number engaged and the total cost? For each consultant or contractor that has been engaged in the previous five financial years please provide the following details:

- Name of consultant or contractor
- Type of service generally provided by the consultant or contractor
- Details of the specific consultancy or contract
- Budgeted and/or actual cost
- Maximum hourly and daily rates charged
- Date of the contract
- Date the work commenced
- Completion date
- Whether tenders were invited; if so, how many were received
- Whether there are proposals for further or following work from the original consultancy; if so, the details of this work?

Name of agency	Initial and surname of consultant	Project / Reason	Contract Start Date	Contract End Date	Why were internal resources not used?	Were tenders /quotes invited?	Reason for not inviting tenders	If the consultancy amount is over \$100k, how many tenders/quotes were received?	Are there proposals for further or following work from the original consultancy?	Rate type	Rate (excl. GST)	Estimated contract value	Grand total for year
Deloitte	R Engel, E Buxton, R Burgess, H Berkers, C Garchitorea	Assist Corrections with tendering for asset management and facilities management contract (AM/FM)	01/08/2016	31/12/2017	Specialist knowledge and skills required	No	Used professional services panel	Not tendered	No	Fixed fee	\$1,594,724	\$1,594,724	\$1,050,078
Boffa Miskell	Not specified	Resource Management Act advice on various submissions	05/06/2015	30/06/2017	Specialist knowledge and skills required	Yes	Tendered	10	Yes	Hourly	Various. Depends on the level of the person doing the work	\$875,000	\$354,813
Babbage Consultants Ltd	G Ball	Independent quality check and validation assessment on asset and condition data provided to market in regards to the asset management and facilities management procurement	24/03/2017	12/05/2017	Independent oversight/review	No	Subject matter experts in the field of asset data validation, collection and management	Not tendered	No	Per site	Various. Depends on the level of the person doing the work	\$322,000	\$285,323
Ministry of Business Innovation and Employment	Not specified	Review of Mayfair House lease	11/12/2015	11/12/2017	Specialist knowledge and skills required	No	Cabinet directive	Not tendered	No	Fixed fee	\$278,910	\$278,910	\$271,771
Boffa Miskell	Not specified	Prison Capacity Programme Phase 1 Resource Management Act advisory services	21/04/2016	30/06/2018	Specialist knowledge and skills required	Yes	Tendered	10	Yes	Daily	\$560-\$2200	\$700,000	\$192,899

Appendix 10: Contractors and consultants being engaged or employed in 2016/17

Name of agency	Initial and surname of consultant	Project / Reason	Contract Start Date	Contract End Date	Why were internal resources not used?	Were tenders /quotes invited?	Reason for not inviting tenders	If the consultancy amount is over \$100k, how many tenders/quotes were received?	Are there proposals for further or following work from the original consultancy?	Rate type	Rate (excl. GST)	Estimated contract value	Grand total for year
		for prison capacity planning											
Veronika Karashvili	V Karashvili	Mental Health and Reintegration Service Programme Manager	17/08/2016	05/05/2017	Internal resource not available	No	Standard interview process was followed Tender exemption received	Not tendered	No	Hourly	\$130	\$184,740	\$154,050
Deloitte	Not specified	Portfolio Management Uplift Programme. For improving investment management	08/05/2017	28/07/2017	Specialist knowledge and skills required	No	Used professional services panel	Not tendered	No	Fixed fee	\$172,000	\$172,000	\$151,693
Crux Consulting	A Jurke	Department's 2016/17 research and evaluation work programme	01/07/2016	30/06/2017	Specialist knowledge and skills required	No	Tender exemption received	Not tendered	Yes	Hourly	\$105	\$150,000	\$149,361
Quigley and Watts Ltd	Not specified	Auckland Region Women's Corrections Facility and Auckland South Corrections Facility social impact assessment	08/04/2016	30/06/2018	Specialist knowledge and skills required	Yes	Tendered	6	No	Daily	\$1,120 - \$1,440 per day	\$623,040	\$141,957
Resource Co-ordination Partnership	Not specified	Quality assurance and asset review services stage III quality assurance checks	15/09/2014	15/09/2016	Specialist knowledge and skills required	Yes	Tendered	6	Yes	Hourly	Various. Depends on the level of the person doing the work	\$600,000	\$133,582
Beca Group	Not specified	2016 asset revaluation	25/03/2014	30/06/2022	Specialist knowledge and skills required	Yes	Tendered	6	No	Fixed fee	\$305,600	\$305,600	\$115,800
Psychological Solutions Kapiti Ltd	N Trainor	Facilitator Pathway Programme 49,50,51	01/08/2016	28/04/2017	Specialist knowledge and skills required	No	Tender exemption received	Not tendered	No	Fixed fee	\$114,400	\$114,400	\$114,400
Ernst & Young	Not specified	Develop blueprint and implementation methodology for SAP Business Planning Consolidation	16/01/2017	24/03/2017	Specialist knowledge and skills required	No	Used professional services panel	Not tendered	No	Fixed fee	\$110,000	\$110,000	\$110,000
Deloitte	S Odhayoth and not specified	Prison Capacity Programme Phase 1 procurement advisors	13/02/2017	31/08/2017	Specialist knowledge and skills required	No	Used professional services panel	Not tendered	No	Fixed fee	\$240,000	\$240,000	\$109,379

Appendix 10: Contractors and consultants being engaged or employed in 2016/17

Name of agency	Initial and surname of consultant	Project / Reason	Contract Start Date	Contract End Date	Why were internal resources not used?	Were tenders /quotes invited?	Reason for not inviting tenders	If the consultancy amount is over \$100k, how many tenders/quotes were received?	Are there proposals for further or following work from the original consultancy?	Rate type	Rate (excl. GST)	Estimated contract value	Grand total for year
Ernst & Young	Not specified	Cyber security capability and maturity assessment	01/05/2017	30/06/2017	Independent oversight/review	No	Used professional services panel	Not tendered	Yes	Hourly	\$480	\$165,000	\$100,000
KPMG	D Sinkins	IT audit	01/09/2012	30/08/2017	Independent oversight/review	No	Used professional services panel	Not tendered	No	Fixed fee	\$97,046	\$101,000	\$97,046
Strateg Ease Ltd	Not specified	Old Mt Eden Prison feasibility study	09/01/2017	30/07/2017	Specialist knowledge and skills required	Yes	Tendered	5	No	Fixed fee	\$114,300	\$114,300	\$96,500
Robert Walters New Zealand Limited	K Scannell*	Temporary procurement specialist	08/01/2017	31/10/2017	Internal resource not available	No	Used All of Government recruitment contract	Not tendered	No	Hourly	\$112	\$190,080	\$92,771
KPMG	Not specified	Procure to Pay review	05/09/2016	31/12/2016	Independent oversight/review	No	Used professional services panel	Not tendered	No	Fixed fee	\$90,000	\$90,000	\$90,000
Aconex (NZ) Ltd	Not specified	Online Project information platform	24/11/2014	23/11/2017	Specialist knowledge and skills required	No	Tender exemption received	Not tendered	No	Fixed fee	\$233,000	\$233,000	\$75,000
Outcome Insights	Not specified	Portfolio Management Uplift Project advisory and review	10/10/2016	30/05/2017	Independent oversight/review	Yes	Tendered	4	No	Fixed fee	\$76,968	\$76,968	\$68,975
KPMG	Not specified	Develop Assurance Framework, mapping and review	05/10/2016	05/05/2017	Specialist knowledge and skills required	No	Used professional services panel	Not tendered	No	Fixed fee	\$65,521	\$65,521	\$65,521
CiJ Consultancy Ltd	Not specified	Benefits Management Project. For improving investment management	20/04/2017	30/06/2017	Specialist knowledge and skills required	No	Used professional services panel	Not tendered	No	Fixed fee	\$80,000	\$80,000	\$63,300
Morrison Low & Associates Ltd	Not specified	Strategic asset management assessment	08/08/2016	30/04/2017	Independent oversight/review	No	Specialist skill; quotes provided	Not tendered	No	Fixed fee	\$57,442	\$57,442	\$57,208
Ernst & Young	J Ogg	Confirmation of self-reporting of rehabilitation programmes at private prison	02/04/2017	30/10/2017	Specialist knowledge and skills required	Yes	Tendered	Below \$100,000	No	Fixed fee	\$55,000	\$55,000	\$54,350
KPMG	T Newton	Review of Raukura contract achievement	09/03/2017	22/06/2017	Independent oversight/review	No	Used professional services panel	Not tendered	No	Hourly	\$334.55 - \$109.24	\$52,797	\$52,889
Ernst & Young	Not specified	Proof of Concept business planning and forecasting	26/09/2016	31/01/2017	Specialist knowledge and skills required	No	Used professional services panel	Not tendered	No	Fixed fee	\$49,700	\$49,700	\$49,700

Appendix 10: Contractors and consultants being engaged or employed in 2016/17

Name of agency	Initial and surname of consultant	Project / Reason	Contract Start Date	Contract End Date	Why were internal resources not used?	Were tenders /quotes invited?	Reason for not inviting tenders	If the consultancy amount is over \$100k, how many tenders/quotes were received?	Are there proposals for further or following work from the original consultancy?	Rate type	Rate (excl. GST)	Estimated contract value	Grand total for year
Devon Polaschek	D Polaschek	Family violence perpetrator extension study	31/03/2017	30/06/2017	Specialist knowledge and skills required	No	Used professional services panel	Not tendered	No	Fixed fee	\$45,000	\$45,000	\$48,187
Digby Scott	D Scott	Emerging Senior Leaders Programme design, delivery, development and facilitation	15/12/2014	31/08/2017	Specialist knowledge and skills required	No	Used professional services panel	Not tendered	Yes	Fixed fee	\$120,483	\$120,483	\$47,013
Price Waterhouse Coopers	Not specified	Honeywell open book audit	17/10/2016	30/04/2017	Independent oversight/review	No	Used professional services panel	Not tendered	No	Fixed fee	\$46,050	\$46,050	\$46,050
KPMG	M Hodson	Independent Review of the Monitors programme at private prisons	01/09/2012	30/08/2017	Independent oversight/review	No	Used professional services panel	Not tendered	No	Fixed fee	\$45,500	\$45,500	\$45,444
Wildland Consultants	Not specified	Auckland Region Women's Corrections Facility landscape planting	19/08/2013	18/08/2018	Specialist knowledge and skills required	Yes	Tendered	3	No	Hourly	\$75 and \$110	\$387,780	\$44,897
Twenty Two Independent Property Advisers Ltd	D Mitchell, P Mautz, and C Ware	Community Corrections Sites - lease transaction	01/01/2017	30/08/2017	Internal resource not available	No	Used professional services panel	Not tendered	No	Hourly	\$243	\$49,500	\$43,978
KPMG	Not specified	Cyber security audit and Spark invoicing audit	15/12/2016	31/05/2017	Independent oversight/review	No	Used professional services panel	Not tendered	No	Fixed fee	\$44,042	\$44,042	\$43,945
Inside Executive Recruitment Ltd	G Cole	Procure to Pay Review Project	10/04/2017	15/09/2017	Specialist knowledge and skills required	No	Used professional services panel	Not tendered	No	Hourly	\$97	\$90,000	\$42,783
Andrea Birtwistle	A Birtwistle	Communication advisor asset maintenance and facilities maintenance procurement	30/01/2017	10/05/2017	Internal resource not available	Yes	Tendered	Below \$100,000	No	Hourly	\$90	\$43,500	\$42,210
Price Waterhouse Coopers	D Pollard	Benefit Realisation Framework and plan	15/05/2017	30/06/2017	Specialist knowledge and skills required	Yes	Tendered	Below \$100,000	No	Fixed fee	\$49,500	\$49,500	\$41,600
Opus International Consultants Ltd	Not specified	Seismic testing Mayfair House following Kaikoura earthquake	14/11/2016	14/11/2016	Specialist knowledge and skills required	No	Tender exemption received	Not tendered	No	Hourly	\$135 - \$330	\$33,449	\$37,719

Appendix 10: Contractors and consultants being engaged or employed in 2016/17

Name of agency	Initial and surname of consultant	Project / Reason	Contract Start Date	Contract End Date	Why were internal resources not used?	Were tenders /quotes invited?	Reason for not inviting tenders	If the consultancy amount is over \$100k, how many tenders/quotes were received?	Are there proposals for further or following work from the original consultancy?	Rate type	Rate (excl. GST)	Estimated contract value	Grand total for year
Opus International Consultants Ltd	Not specified	Waikeria prison water treatment plant services. Environmental work and valve design	15/07/2016	15/07/2016	Specialist knowledge and skills required	No	Used professional services panel	Not tendered	No	Fixed fee	\$37,402	\$37,402	\$37,402
Price Waterhouse Coopers	Not specified	Mount Eden Corrections Facility audit prisoner trust accounts	01/08/2016	30/11/2016	Independent oversight/review	No	Used professional services panel	Not tendered	No	Fixed fee	\$35,500	\$35,500	\$35,500
Kelly Services (NZ) Ltd	S Mason	Record management	04/04/2016	14/05/2017	Internal resource not available	No	Used All of Government recruitment contract	Not tendered	No	Hourly	\$30	\$42,000	\$33,078
Dr Patricia Young	Dr P Young	Evaluation of Reclaim Another Woman (RAW) Incubator Programme	10/11/2016	30/06/2017	Specialist knowledge and skills required	No	Specialist skill; quotes provided	Not tendered	No	Fixed fee	\$44,960	\$44,960	\$32,480
Massey University	Professor P Gander	Independent consultant to Making Shifts Work Governance Board	10/02/2016	30/06/2017	Independent oversight/review	No	Leading experts this field	Not tendered	No	Hourly	\$250	\$46,084	\$31,649
KPMG	E Miles	Health and safety Framework Review	21/06/2017	11/09/2017	Specialist knowledge and skills required	Yes	Tendered	Below \$100,000	No	Fixed fee	\$31,081	\$31,081	\$31,081
Various	Contracts with spend of less than \$30,000 have been consolidated for the purposes of responding to this question												\$771,061
Total spend as at 30 June 2017													\$5,754,443

Appendix 11: 2016/17 contracts awarded with a whole of life cost over \$1 million

Question 64

Were any contracts awarded in the last financial year which were valued at \$1 million or more? If so, please list by name of company contracted and total value of contract. How did that compare with each of the previous five financial years?

Supplier Name	Contract	Contract Value
Leighs Construction Ltd	Construction Mt Eden Corrections Facility Building C & Ancillary	\$98,000,000.00
Opus International Consultants	Technical Advisory Services - Prison Capacity Programme Phase 2	\$17,309,182.94
Naylor Love Limited	Christchurch Men's Prison Management Unit Main Construction	\$13,310,287.67
Davis Food Ingredients	Wholesale Foods	\$7,000,000.00
Te Utuhina Manaakitanga	Drug Treatment Programme & Aftercare Services	\$5,175,313.00
Odyssey House Trust Inc.	Drug Treatment Programme & Aftercare Services	\$4,996,065.00
White Associates	Cost Advisory Services - Prison Capacity Programme Phase 2	\$4,750,000.00
Stephenson & Turner NZ Ltd	Mt Eden Corrections Facility Building C Design – Prison Capacity Programme Phase 2	\$3,500,000.00
Bell Gully	Prison Capacity Programme Legal Services	\$3,000,000.00
PACT Group	Mental Health & Wrap Around Support Services	\$2,500,000.00
Rural Canterbury PHO	Mental Health & Wrap Around Support Services	\$2,453,468.20
Emerge Aotearoa Limited	Mental Health & Wrap Around Support Services	\$2,367,364.47
Emerge Aotearoa Limited	Mental Health & Wrap Around Support Services	\$2,357,902.40
Kahungunu Health Services	Whare Oranga Ake Reintegration Services	\$2,321,400.00
National Urban Maori Authority	Out of Gate Short Servers,	\$2,198,000.00
Life Care Consultants Ltd	Workplace First Aid, Health & Safety and Fire Safety	\$2,043,000.00
Healthcare of NZ Limited	Out of Gate Short Servers	\$2,032,000.00
Goodwood Park Health Limited	Out of Gate Short Servers	\$2,001,000.00
Emerge Aotearoa Limited	Supported Accommodation Mental Health	\$2,000,000.00
Care NZ (est. 1954) Ltd	Drug Treatment Programme & Aftercare Services	\$1,965,000.00

Appendix 11: 2016/17 contracts awarded with a whole of life cost over \$1 million

Supplier Name	Contract	Contract Value
Anglican Action	Transition Reintegration Service Spring Hill Corrections Facility	\$1,920,302.00
Care NZ (est 1954) Ltd	Out of Gate Short Servers	\$1,916,000.00
DataTalk NZ Ltd	Supply On Body Camera & Support Services	\$1,780,640.00
Deloitte	Commercial and Procurement Support for Department of Corrections and Ministry of Justice National AM/FM Services Tender	\$1,594,724.00
Wesfarmers Industrial & Safety	Supply Industrial Goods, Consumables & Services	\$1,500,000.00
Qual.med	Pharmacy Services to Christchurch Prisons	\$1,500,000.00
Armourguard Security	Security Guard Services	\$1,411,508.24
Kawasaki Motorcycle Distributor	Provision of Light Utility Vehicles	\$1,400,000.00
Polaris Sales Australia Pty Ltd	Provision of Light Utility Vehicles	\$1,400,000.00
Odyssey House Trust Inc	Community Residential Alcohol and Other Drug & Intensive Outpatient Programme	\$1,392,116.00
Ernst & Young	SAP Business Planning & Consolidation Implementation Project	\$1,382,090.00
The Salvation Army NZ Trust	Employment Support Services	\$1,380,000.00
Te Oranganui Trust	Drug Treatment Programme & Aftercare Services	\$1,347,396.00
PARS Incorporated	Reintegration Services for Returning Offenders	\$1,200,000.00
Unichem Marshalls Pharmacy	Pharmaceutical Services to Waikeria Prison	\$1,200,000.00
Unichem Upper Hutt	Pharmacy Services to Rimutaka and Arohata Prisons	\$1,200,000.00
Goodwood Park Health Limited	Employment & Accommodation Service	\$1,190,000.00
NZ Couriers Ltd	Domestic & International Courier Service	\$1,000,000.00
Total		\$206,994,759.92

Appendix 12: Temporary staff contracted 2016/17

Question 68

How many temporary staff were contracted by your department, agency or organisation in the 2016/17 financial year, listed by purpose of contract, name of company or individual contracted, duration of temporary staff's service, hourly rate of payment and total cost of contract?

Name of the agency	Project / reason	Contract start date	Contract end date	Rate type	Rate (Excl. GST)	Total for the year
Worklife Recruitment	Backfill	25/08/2016	28/07/2017	Daily	\$882	\$159,393
Beyond Recruitment Ltd	Backfill	29/09/2016	31/03/2017	Hourly	\$125	\$112,551
Worklife Recruitment	Backfill	20/09/2016	31/01/2017	Hourly	\$76	\$103,469
Inside Executive Recruitment Ltd	Backfill	22/06/2016	23/12/2016	Hourly	\$103	\$94,056
Geneva Health International Ltd	Temporary health staff	01/01/2016	31/12/2017	Hourly	\$46	\$77,115
Madison Recruitment Ltd	Backfill	30/01/2017	01/05/2017	Hourly	\$50	\$83,829
Inside Executive Recruitment Ltd	Backfill	22/06/2016	25/11/2016	Daily	\$969	\$72,694
Medacs Healthcare Limited	Temporary health staff	08/08/2016	30/07/2017	Hourly	\$45	\$57,052
Medacs Healthcare Limited	Temporary health staff	09/09/2016	30/07/2017	Hourly	\$45	\$55,801
Randstad	Backfill	07/09/2015	30/06/2017	Hourly	\$29	\$55,690
Hudson Global Resources (NZ) Ltd	Backfill	20/07/2015	07/04/2017	Hourly	\$29	\$54,181
Medacs Healthcare Limited	Temporary health staff	19/09/2016	30/07/2017	Hourly	\$45	\$51,238
Madison Recruitment Ltd	Temporary administration staff	14/09/2015	31/03/2017	Hourly	\$30	\$47,652
Medacs Healthcare Limited	Temporary health staff	06/06/2016	26/03/2017	Hourly	\$45	\$43,376
Randstad	Backfill	06/11/2014	07/04/2017	Hourly	\$29	\$43,227
Madison Recruitment Ltd	Temporary administration staff	14/03/2016	31/03/2017	Hourly	\$30	\$41,011
Inside Executive Recruitment Ltd	Backfill	11/04/2016	08/12/2017	Hourly	\$97	\$39,278
Medacs Healthcare Limited	Temporary health staff	19/12/2016	19/12/2017	Hourly	\$45	\$38,511
Randstad	Backfill	02/06/2015	03/03/2017	Hourly	\$29	\$37,447
Drake New Zealand Limited	Temporary health staff	30/11/2016	05/03/2017	Hourly	\$49	\$36,609
Madison Recruitment Ltd	Temporary administration staff	28/11/2016	31/10/2017	Hourly	\$30	\$35,161
Madison Recruitment Ltd	Temporary administration staff	25/08/2016	31/03/2017	Hourly	\$26	\$34,905
Drake New Zealand Limited	Temporary health staff	01/10/2016	28/12/2016	Hourly	\$49	\$33,891
Medacs Healthcare Limited	Temporary health staff	18/07/2016	23/10/2016	Hourly	\$64	\$33,886
Madison Recruitment Ltd	Temporary administration staff	02/05/2016	On-going	Hourly	\$30	\$32,373
Madison Recruitment Ltd	Temporary administration staff	11/04/2016	04/12/2016	Hourly	\$30	\$30,128
The Johnson Group Ltd	Backfill	17/05/2017	29/09/2017	Hourly	\$120	\$29,687
Adecco Personnel Limited	Temporary administration staff	15/11/2016	15/05/2017	Hourly	\$29	\$29,546
Madison Recruitment Ltd	Temporary administration staff	23/11/2016	31/10/2017	Hourly	\$30	\$28,947
Madison Recruitment Ltd	Temporary administration staff	29/11/2016	31/08/2017	Hourly	\$30	\$27,765
Drake New Zealand Limited	Temporary health staff	06/03/2017	21/06/2017	Hourly	\$49	\$27,554
Beyond Recruitment Ltd	Backfill	05/09/2016	04/11/2017	Hourly	\$70	\$27,039
Madison Recruitment Ltd	Backfill	23/01/2017	03/09/2017	Hourly	\$66	\$26,857
Drake New Zealand Limited	Temporary health staff	16/03/2017	11/06/2017	Hourly	\$49	\$26,639
Medacs Healthcare Limited	Temporary health staff	08/06/2016	02/09/2016	Hourly	\$64	\$26,166
Drake New Zealand Limited	Temporary administration staff	29/11/2016	02/06/2017	Hourly	\$28	\$25,038
Hays Specialist Recruitment	Backfill	06/09/2016	03/03/2017	Hourly	\$26	\$24,341
Medacs Healthcare Limited	Temporary health staff	27/02/2017	28/05/2017	Hourly	\$41	\$22,946
Randstad	Backfill	23/02/2017	30/06/2017	Hourly	\$33	\$22,323
Drake New Zealand Limited	Temporary health staff	13/03/2017	10/06/2017	Hourly	49	\$21,903
Madison Recruitment Ltd	Temporary administration staff	23/05/2016	31/10/2016	Hourly	\$30	\$21,607
Madison Recruitment Ltd	Temporary administration staff	26/04/2016	09/10/2016	Hourly	\$30	\$21,440
Hays Specialist Recruitment	Backfill	06/03/2017	31/12/2017	Hourly	\$29	\$20,034
Momentum Consulting Group Ltd	Backfill	29/05/2017	13/10/2017	Hourly	\$96	\$19,533
Madison Recruitment Ltd	Temporary administration staff	09/10/2016	26/02/2017	Hourly	\$30	\$19,260
Hays Specialist Recruitment	Backfill	06/03/2017	31/12/2017	Hourly	\$33	\$18,622
Madison Recruitment Ltd	Temporary administration staff	19/08/2016	20/11/2016	Hourly	\$30	\$17,489
Madison Recruitment Ltd	Temporary administration staff	08/06/2016	23/09/2016	Hourly	\$28	\$16,595
Velocity Recruitment Ltd	Temporary administration staff	04/07/2016	07/10/2016	Hourly	\$30	\$16,545
Madison Recruitment Ltd	Temporary administration staff	25/11/2015	31/08/2016	Hourly	\$30	\$16,418
Medacs Healthcare Limited	Temporary health staff	26/03/2017	17/06/2017	Hourly	\$45	\$16,156
Beyond Recruitment Ltd	Backfill	07/09/2015	05/08/2016	Hourly	\$86	\$16,098
Madison Recruitment Ltd	Temporary administration staff	03/03/2017	30/10/2017	Hourly	\$30	\$16,084
Madison Recruitment Ltd	Temporary administration staff	23/11/2016	19/03/2017	Hourly	\$30	\$16,023

Appendix 12: Temporary staff contracted 2016/17

Name of the agency	Project / reason	Contract start date	Contract end date	Rate type	Rate (Excl. GST)	Total for the year
Hays Specialist Recruitment	Backfill	13/03/2017	31/12/2017	Hourly	\$26	\$15,804
Worklife Recruitment	Backfill	21/06/2016	24/08/2016	Hourly	\$58	\$18,773
Medacs Healthcare Limited	Temporary health staff	26/03/2017	30/07/2017	Hourly	\$45	\$15,106
Medacs Healthcare Limited	Temporary health staff	29/06/2016	31/01/2017	Hourly	\$45	\$14,991
Buddle Findlay	Temporary administration staff	20/09/2016	31/01/2017	Hourly	\$38	\$14,631
Madison Recruitment Ltd	Temporary administration staff	10/11/2015	24/08/2016	Hourly	\$30	\$13,691
Madison Recruitment Ltd	Temporary administration staff	23/05/2016	28/08/2016	Hourly	\$30	\$13,668
Madison Recruitment Ltd	Temporary administration staff	20/03/2017	18/06/2017	Hourly	\$30	\$13,313
Madison Recruitment Ltd	Temporary administration staff	20/03/2017	18/06/2017	Hourly	\$30	\$13,209
Madison Recruitment Ltd	Temporary administration staff	14/12/2015	26/08/2016	Hourly	\$30	\$13,159
Madison Recruitment Ltd	Temporary administration staff	15/06/2016	09/09/2016	Hourly	\$20	\$12,990
Madison Recruitment Ltd	Temporary administration staff	16/05/2016	31/08/2016	Hourly	\$30	\$12,756
Madison Recruitment Ltd	Temporary administration staff	27/06/2016	16/09/2016	Hourly	\$30	\$12,126
Velocity Recruitment Ltd	Temporary administration staff	03/04/2017	18/06/2017	Hourly	\$30	\$12,069
Velocity Recruitment Ltd	Temporary administration staff	03/04/2017	01/09/2017	Hourly	\$30	\$12,002
Randstad	Temporary administration staff	30/01/2017	11/04/2017	Hourly	\$34	\$11,839
Drake New Zealand Limited	Temporary health staff	20/02/2017	06/04/2017	Hourly	\$49	\$11,749
Madison Recruitment Ltd	Temporary administration staff	02/02/2016	09/10/2016	Hourly	\$29	\$11,744
Inside Executive Recruitment Ltd	Backfill	22/06/2016	29/07/2016	Hourly	\$80	\$11,614
Madison Recruitment Ltd	Temporary administration staff	21/11/2016	31/01/2017	Hourly	\$33	\$11,362
Madison Recruitment Ltd	Temporary administration staff	20/03/2017	04/06/2017	Hourly	\$30	\$11,001
Madison Recruitment Ltd	Temporary administration staff	10/04/2017	23/02/2018	Hourly	\$26	\$10,916
Madison Recruitment Ltd	Temporary administration staff	05/09/2016	25/11/2016	Hourly	\$30	\$10,420
Madison Recruitment Ltd	Temporary administration staff	09/09/2015	02/08/2016	Hourly	\$30	\$10,363
Madison Recruitment Ltd	Temporary administration staff	05/01/2016	On-going	Hourly	\$30	\$10,355
Pnpersonnel Recruitment Specialists	Temporary administration staff	24/04/2017	11/06/2017	Hourly	\$38	\$10,322
Madison Recruitment Ltd	Temporary administration staff	11/01/2016	02/08/2016	Hourly	\$30	\$10,211
Randstad	Temporary administration staff	17/10/2016	09/12/2016	Hourly	\$33	\$10,081
Madison Recruitment Ltd	Temporary administration staff	19/02/2017	07/05/2017	Hourly	\$30	\$9,938
Madison Recruitment Ltd	Temporary administration staff	20/04/2017	16/07/2017	Hourly	\$30	\$9,368
Madison Recruitment Ltd	Temporary administration staff	11/09/2015	30/06/2017	Hourly	\$30	\$9,239
Pnpersonnel Recruitment Specialists	Temporary administration staff	10/04/2017	23/06/2017	Hourly	\$35	\$9,219
Madison Recruitment Ltd	Temporary administration staff	14/09/2015	31/07/2016	Hourly	\$30	\$8,836
Madison Recruitment Ltd	Temporary administration staff	11/09/2015	31/07/2016	Hourly	\$30	\$8,813
Madison Recruitment Ltd	Temporary administration staff	04/07/2016	02/09/2016	Hourly	\$30	\$8,464
Velocity Recruitment Ltd	Temporary administration staff	17/04/2017	18/06/2017	Hourly	\$27	\$8,253
Geneva Health International Ltd	Temporary health staff	09/05/2016	08/07/2016	Hourly	\$46	\$8,132
Medacs Healthcare Limited	Temporary health staff	10/10/2016	03/01/2017	Hourly	\$45	\$7,946
Madison Recruitment Ltd	Temporary administration staff	20/01/2016	31/07/2016	Hourly	\$30	\$7,833
Hays Specialist Recruitment	Backfill	31/03/2017	19/05/2017	Hourly	\$33	\$7,828
Madison Recruitment Ltd	Temporary administration staff	31/08/2015	05/08/2016	Hourly	\$30	\$7,658
Madison Recruitment Ltd	Temporary administration staff	21/09/2015	31/07/2016	Hourly	\$30	\$7,537
Madison Recruitment Ltd	Temporary administration staff	19/03/2015	11/09/2015	Hourly	\$29	\$7,049
Velocity Recruitment Ltd	Temporary administration staff	22/06/2016	02/08/2016	Hourly	\$36	\$7,017
Robert Walters New Zealand Limited	Backfill	29/05/2017	31/12/2017	Hourly	\$33	\$6,604
Medacs Healthcare Limited	Temporary health staff	10/10/2016	03/01/2017	Hourly	\$45	\$6,458
Medacs Healthcare Limited	Temporary health staff	10/10/2016	03/01/2017	Hourly	\$64	\$6,456
Madison Recruitment Ltd	Temporary administration staff	29/05/2017	27/08/2017	Hourly	\$34	\$6,411
Medacs Healthcare Limited	Temporary health staff	10/10/2016	03/01/2017	Hourly	\$64	\$6,254
Madison Recruitment Ltd	Temporary administration staff	26/07/2016	05/09/2016	Hourly	\$26	\$5,550
Velocity Recruitment Ltd	Temporary administration staff	06/09/2016	06/10/2016	Hourly	\$30	\$5,348
Madison Recruitment Ltd	Temporary administration staff	17/02/2016	30/06/2016	Hourly	\$30	\$5,106
Adecco Personnel Limited	Temporary administration staff	13/06/2016	24/07/2016	Hourly	\$26	\$4,993
Madison Recruitment Ltd	Temporary administration staff	10/09/2015	06/07/2016	Hourly	\$30	\$4,862
Madison Recruitment Ltd	Temporary administration staff	17/10/2016	11/12/2016	Hourly	\$28	\$4,835
Madison Recruitment Ltd	Temporary administration staff	13/04/2016	30/06/2016	Hourly	\$30	\$4,619
Madison Recruitment Ltd	Temporary administration staff	28/08/2016	23/09/2016	Hourly	\$25	\$4,492
Madison Recruitment Ltd	Temporary administration staff	18/04/2016	On-going	Hourly	\$30	\$4,262
Madison Recruitment Ltd	Temporary administration staff	09/02/2015	30/06/2016	Hourly	\$30	\$4,133

Appendix 12: Temporary staff contracted 2016/17

Name of the agency	Project / reason	Contract start date	Contract end date	Rate type	Rate (Excl. GST)	Total for the year
Madison Recruitment Ltd	Temporary administration staff	05/01/2016	30/06/2017	Hourly	\$30	\$4,087
Madison Recruitment Ltd	Temporary administration staff	22/02/2016	30/06/2016	Hourly	\$30	\$4,019
Madison Recruitment Ltd	Temporary administration staff	26/08/2015	30/06/2016	Hourly	\$30	\$3,890
Madison Recruitment Ltd	Temporary administration staff	15/02/2016	On-going	Hourly	\$30	\$3,890
Drake New Zealand Limited	Temporary health staff	02/12/2016	15/12/2016	Hourly	\$49	\$3,835
Madison Recruitment Ltd	Temporary administration staff	01/09/2015	On-going	Hourly	\$30	\$3,647
Madison Recruitment Ltd	Temporary administration staff	14/12/2015	On-going	Hourly	\$30	\$3,639
Medacs Healthcare Limited	Temporary health staff	10/10/2016	03/01/2017	Hourly	\$45	\$3,500
Medacs Healthcare Limited	Temporary health staff	06/06/2017	16/06/2017	Hourly	\$46	\$3,406
Madison Recruitment Ltd	Temporary administration staff	09/03/2016	30/06/2016	Hourly	\$30	\$3,389
Velocity Recruitment Ltd	Temporary administration staff	08/06/2016	24/06/2016	Hourly	\$25	\$3,106
Madison Recruitment Ltd	Temporary administration staff	23/05/2016	30/06/2016	Hourly	\$30	\$3,024
Drake New Zealand Limited	Temporary health staff	25/01/2017	03/02/2017	Hourly	\$49	\$2,995
Madison Recruitment Ltd	Temporary administration staff	09/02/2016	30/06/2016	Hourly	\$30	\$2,917
Madison Recruitment Ltd	Temporary administration staff	14/09/2015	On-going	Hourly	\$30	\$2,872
Velocity Recruitment Ltd	Temporary administration staff	09/11/2015	01/07/2016	Hourly	\$30	\$2,400
Madison Recruitment Ltd	Temporary administration staff	23/11/2015	30/06/2016	Hourly	\$30	\$2,279
Madison Recruitment Ltd	Temporary administration staff	06/06/2017	18/06/2017	Hourly	\$30	\$2,180
Drake New Zealand Limited	Temporary health staff	06/03/2017	10/03/2017	Hourly	\$49	\$1,948
Medacs Healthcare Limited	Temporary health staff	10/10/2016	03/01/2017	Hourly	\$64	\$1,619
Medacs Healthcare Limited	Temporary health staff	16/07/2016	14/08/2016	Hourly	\$45	\$1,543
Hudson Global Resources (NZ) Ltd	Temporary administration staff	28/03/2017	05/04/2017	Hourly	\$46	\$1,536
Madison Recruitment Ltd	Temporary administration staff	29/03/2016	23/05/2016	Hourly	\$30	\$1,231
Medacs Healthcare Limited	Temporary health staff	26/10/2016	28/10/2016	Hourly	\$45	\$1,091
Medacs Healthcare Limited	Temporary health staff	10/10/2016	03/01/2017	Hourly	\$45	\$1,050
Madison Recruitment Ltd	Temporary administration staff	21/03/2016	30/06/2016	Hourly	\$30	\$1,026
Madison Recruitment Ltd	Temporary administration staff	06/06/2017	18/06/2017	Hourly	\$30	\$912
Medacs Healthcare Limited	Temporary health staff	03/10/2016	04/10/2016	Hourly	\$64	\$863
KPMG	Temporary administration staff	10/10/2016	23/12/2016	Hourly	\$239	\$776
Madison Recruitment Ltd	Backfill	16/05/2016	03/07/2016	Hourly	\$41	\$755
Randstad	Temporary administration staff	08/02/2017	10/02/2017	Hourly	\$33	\$692
Madison Recruitment Ltd	Temporary administration staff	19/09/2016	25/09/2016	Hourly	\$23	\$661
Madison Recruitment Ltd	Temporary administration staff	09/11/2015	20/05/2016	Hourly	\$30	\$486
Medacs Healthcare Limited	Temporary health staff	21/10/2016	21/10/2016	Hourly	\$46	\$368
Randstad	Temporary administration staff	10/03/2017	10/03/2017	Hourly	\$33	\$223
Randstad	Temporary administration staff	31/03/2017	31/03/2017	Hourly	\$33	\$214
Total						\$2,763,025

Appendix 13: Staff Turnover

Question 83

What was the staff turnover for 2016/17 and what was the staff turnover for each of the previous five financial years by category? Please provide this information both as a percentage and in numerical terms. Is the turnover rate cause for any concern, if so, what are the major issues and how will these be addressed in 2016/17?

	2016/17		2015/16		2014/15		2013/14		2012/13		2011/12	
	FTE Staff Departed	% Turnover	FTE Staff Departed	% Turnover	FTE Staff Departed	% Turnover	FTE Staff Departed	% Turnover	FTE Staff Departed	% Turnover	FTE Staff Departed	% Turnover
Corrections Services												
Northern Region	137.50	7.09%	168.14	9.82%	154.70	9.15%	149.65	9.00%	142.15	7.76%	142.15	7.76%
Central Region	119.74	8.48%	124.17	8.62%	140.09	9.53%	142.11	9.31%	156.88	8.25%	156.88	8.25%
Lower North	147.55	7.26%	146.65	7.68%	122.93	6.35%	143.13	7.39%	134.70	6.95%	134.70	6.95%
Southern Region	124.36	8.29%	106.55	7.44%	160.73	10.77%	132.49	8.99%	138.13	7.75%	138.13	7.75%
National Office	11.00	8.49%	8.80	12.24%	5.90	10.08%	14.00	24.56%	22.38	18.55%	22.38	18.55%
Total Corrections Services	540.15	7.71%	554.31	8.43%	584.34	8.81%	581.37	8.73%	594.23	8.98%	594.23	8.98%
National Office	84.33	12.99%	87.90	14.44%	93.46	15.24%	91.08	14.35%	84.63	12.87%	84.63	12.87%
Department of Corrections	624.47	8.17%	642.21	8.91%	677.81	9.34%	672.45	9.20%	678.85	9.37%	678.85	9.37%

Appendix 14: Average Length of Service by age and gender

Question 84

What was the average length of service in your department, agency or organisation and its associated agencies in the 2016/17 financial year and each of the previous five financial years? Please also provide this information broken down by age and gender.

Age Group	30 June																	
	2017			2016			2015			2014			2013			2012		
	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total
<25 years	0.87	0.95	0.90	1.02	1.48	1.20	1.39	1.35	1.38	1.73	1.39	1.59	1.63	1.46	1.57	1.34	1.40	1.36
25 to 30 years	2.17	1.82	2.01	2.77	2.40	2.61	2.71	2.65	2.69	2.63	2.73	2.67	2.31	2.54	2.41	2.39	2.54	2.46
30 to 35 years	3.56	3.38	3.47	4.32	4.44	4.38	4.14	4.39	4.26	4.04	4.04	4.04	3.78	3.91	3.85	3.45	3.58	3.52
35 to 40 years	4.98	5.19	5.08	5.34	6.13	5.75	5.23	5.91	5.57	5.30	5.64	5.48	4.98	5.41	5.20	4.68	4.95	4.82
40 to 45 years	6.14	6.75	6.45	6.68	7.11	6.89	6.34	6.60	6.47	6.05	6.33	6.20	5.75	5.95	5.85	5.30	5.79	5.56
45 to 50 years	7.13	7.87	7.52	7.82	8.45	8.15	7.49	8.62	8.08	7.00	8.27	7.69	6.48	8.15	7.41	6.20	8.40	7.46
50 to 55 years	8.47	10.79	9.77	8.73	11.58	10.39	8.69	11.64	10.45	8.26	11.60	10.23	7.68	11.61	9.98	7.89	11.28	9.92
55 to 60 years	10.69	13.45	12.35	11.04	14.98	13.46	10.94	14.85	13.39	10.59	14.77	13.24	10.22	13.81	12.58	9.52	14.00	12.49
60 to 65 years	12.92	17.66	16.09	13.67	17.67	16.31	13.91	16.91	15.91	13.91	16.14	15.44	14.34	15.98	15.44	13.88	15.44	14.94
>65 years	18.28	17.77	17.94	17.52	17.42	17.45	16.05	17.07	16.78	15.74	17.30	16.86	15.32	16.62	16.27	17.21	15.56	15.99
Not Recorded	5.15	5.39	5.25	4.45	4.69	4.55	3.90	4.13	4.00	3.68	4.16	3.89	3.25	3.57	3.39	3.39	3.65	3.50
Grand Total	6.87	9.32	8.18	7.35	10.18	8.87	7.09	9.98	8.67	6.78	9.69	8.39	6.35	9.20	7.93	6.14	8.96	7.73

Appendix 15: Salary Level in \$10,000 bands by age and gender.

Question 89

In \$10,000 bands, what are the salary levels of all staff, and how does this compare with the salary levels for each of the previous five financial years? Please also provide this information by age and gender.

Salary Band	Age Group	Jul-17			Jul-16			Jul-15			Jul-14			Jul-13			Jul-12		
		Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total
Hourly Paid	< 25 years													1	1				
	25 to 30 years	0.68		0.68									0.8	0.9	1.7		1.00	1.00	
	30 to 35 years										1	1		2	2	5.00	2.00	7.00	
	35 to 40 years	0.90	0.90	1.80	0.90	0.89	1.79		1.89	1.89		3.7	3.7	2.75	5.7	8.45	2.00	10.00	12.00
	40 to 45 years	0.45	1.34	1.79	2.23	8.43	10.65	3.58	6.05	9.63	4.48	7.38	11.85	4.38	11.23	15.6	8.00	20.00	28.00
	45 to 50 years	1.80	11.20	13.00	2.70	3.80	6.50	2.90	7.73	10.63	1.9	9.06	10.96	4.8	12.5	17.3	6.00	19.00	25.00
	50 to 55 years	4.60	11.10	15.70	6.18	11.65	17.83	5.91	14.99	20.90	9.85	19.93	29.78	12.1	19.8	31.9	14.00	27.00	41.00
	55 to 60 years	6.05	18.38	24.43	4.25	14.88	19.13	7.50	18.14	25.64	5.83	21.36	27.18	5.03	26.88	31.91	8.00	47.00	55.00
	60 to 65 years	3.25	20.70	23.95	2.13	23.00	25.13	1.80	23.98	25.78	4.28	26.54	30.81	4.99	26.46	31.45	10.00	40.00	50.00
	> 65 years	3.93	31.41	35.34	3.93	30.06	33.99	3.86	33.69	37.55	3.18	31.66	34.84	4.14	32.79	36.93	5.00	51.00	56.00
	Not Advised	3.23	16.78	20.00	3.45	19.95	23.40	4.35	19.60	23.95	4.38	22.05	26.43	5.38	22.63	28	7.00	36.00	43.00
		24.88	111.80	136.68	25.75	112.65	138.40	29.90	126.05	155.95	33.88	142.67	176.55	44.35	161.88	206.24	65.00	253.00	318.00
\$30,000 - \$40,000	< 25 years	9.75	3.75	13.50	6.63	2.00	8.63	9.50	2.00	11.50	13.4	1.2	14.6	17	1.88	18.88	38.00	2.00	40.00
	25 to 30 years	5.00		5.00	7.00	1.00	8.00	6.00		6.00	6	1	7	6.4	2	8.4	25.00	3.00	28.00
	30 to 35 years	3.00		3.00	2.50	1.00	3.50	3.00		3.00	3		3	5		5	20.00	1.00	21.00
	35 to 40 years	4.20		4.20	1.00		1.00	1.40		1.40	2		2	5	1	6	20.00	2.00	22.00
	40 to 45 years	1.00		1.00	3.00		3.00	3.00		3.00	2.8	1	3.8	6.8	1	7.8	39.00	2.00	41.00
	45 to 50 years	2.00		2.00	2.00		2.00	4.88		4.88	5.63		5.63	3.38	0.5	3.88	37.00	2.00	39.00
	50 to 55 years	2.00		2.00	1.00		1.00	1.00		1.00	4		4	5		5	24.00	3.00	27.00
	55 to 60 years	1.00		1.00	2.00		2.00	3.00		3.00	2.5		2.5	3.63		3.63	18.00		18.00
	60 to 65 years	1.00		1.00	1.00		1.00	1.00		1.00	3.5		3.5	0.5		0.5	8.00	2.00	10.00
	> 65 years													7.7	2	9.7	3.00	4.00	7.00
	Not Advised	1.50		1.50	7.60		7.60	16.45	1.00	17.45	11.5	1	12.5	1		1	29.00	5.00	34.00
		30.45	3.75	34.20	33.73	4.00	37.73	49.23	3.00	52.23	54.33	4.2	58.53	61.4	8.38	69.78	261.00	26.00	287.00
\$40,000 - \$50,000	< 25 years	33.00	17.00	50.00	28.95	12.00	40.95	23.60	8.00	31.60	28.5	24	52.5	30.4	24	54.4	42.00	40.00	82.00
	25 to 30 years	54.25	31.00	85.25	30.54	16.00	46.54	45.19	8.00	53.19	46.15	61	107.15	48.5	65	113.5	62.00	75.00	137.00
	30 to 35 years	44.40	25.00	69.40	30.00	13.00	43.00	28.88	6.00	34.88	56.96	72	128.96	62.03	84	146.03	71.00	110.00	181.00
	35 to 40 years	40.28	18.00	58.28	37.61	10.00	47.61	33.81	9.00	42.81	54.01	77	131.01	73.18	99	172.18	100.00	138.00	238.00
	40 to 45 years	59.00	12.00	71.00	71.55	17.00	88.55	70.51	10.00	80.51	105.89	123	228.89	125.15	151.75	276.9	126.00	174.00	300.00
	45 to 50 years	74.14	15.00	89.14	57.06	10.00	67.06	70.62	21.00	91.62	110.52	123.25	233.77	117.41	132	249.41	110.00	142.00	252.00
	50 to 55 years	62.77	11.50	74.27	69.25	4.50	73.75	62.95	6.50	69.45	97.53	90	187.53	104.58	123	227.58	109.00	126.00	235.00
	55 to 60 years	64.37	15.00	79.37	57.44	12.00	69.44	53.81	12.00	65.81	77.84	95	172.84	71.13	99	170.13	75.00	97.00	172.00
	60 to 65 years	45.45	7.50	52.95	43.95	8.50	52.45	44.53	9.50	54.03	36.87	54.5	91.37	46.18	56.5	102.68	43.00	59.00	102.00
	> 65 years	29.07	4.80	33.87	32.47	2.00	34.47	29.04	7.40	36.44	28.04	24.4	52.44	120.35	89.3	209.65	19.00	18.00	37.00
Not Advised	58.62	12.00	70.62	70.41	27.00	97.41	83.97	29.75	113.72	115.05	78.4	193.45	23.51	22.4	45.91	83.00	55.00	138.00	

Appendix 15: Salary Level in \$10,000 bands by age and gender.

Salary Band	Age Group	Jul-17			Jul-16			Jul-15			Jul-14			Jul-13			Jul-12		
		Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total
	35 to 40 years	20.44	24.80	45.24	16.15	12.40	28.55	21.40	10.00	31.40	26.31	16	42.31	22.31	15	37.31	29.00	13.00	42.00
	40 to 45 years	23.69	13.80	37.49	16.20	9.00	25.20	24.50	19.00	43.50	23	16	39	20.5	8.8	29.3	28.00	17.00	45.00
	45 to 50 years	18.60	18.00	36.60	16.29	14.00	30.29	23.00	8.60	31.60	28.8	12.6	41.4	32	23	55	33.00	23.00	56.00
	50 to 55 years	23.00	13.90	36.90	14.00	10.90	24.90	19.80	12.90	32.70	20	18	38	16	19	35	20.00	20.00	40.00
	55 to 60 years	13.00	10.00	23.00	10.00	9.00	19.00	10.00	8.00	18.00	11	11	22	12	22	34	15.00	23.00	38.00
	60 to 65 years	6.40	9.80	16.20	3.00	10.50	13.50	9.00	12.50	21.50	4	6.5	10.5	10	6.8	16.8	8.00	10.00	18.00
	> 65 years	1.00	2.50	3.50	1.00	2.00	3.00	1.00	2.00	3.00	2.5	3	5.5	22.9	17	39.9	1.00	3.00	4.00
	Not Advised	19.80	6.00	25.80	10.60	4.00	14.60	20.85	11.00	31.85	19.6	16	35.6	0.5	1	1.5	30.00	16.00	46.00
			158.50	107.80	266.30	111.44	80.80	192.24	147.15	106.00	253.15	153.21	117.1	270.31	157.21	127.8	285.01	187.00	137.00
\$90,000 - \$100,000	< 25 years																		
	25 to 30 years	1.00	4.00	5.00	1.00	4.00	5.00	0.80	1.00	1.80	1	1	2	2	3	5	1.00	2.00	3.00
	30 to 35 years	15.50	5.00	20.50	10.50	5.00	15.50	11.50	4.00	15.50	12.8	7	19.8	13.55	3	16.55	6.00	2.00	8.00
	35 to 40 years	13.05	13.40	26.45	15.70	6.00	21.70	18.38	13.00	31.38	17.05	11	28.05	17.25	10	27.25	14.00	18.00	32.00
	40 to 45 years	18.70	15.00	33.70	25.10	20.00	45.10	21.40	11.80	33.20	18.48	13.7	32.18	15.15	15	30.15	19.00	11.00	30.00
	45 to 50 years	21.55	15.00	36.55	19.43	16.00	35.43	26.10	20.00	46.10	23.4	14	37.4	18.2	15	33.2	12.00	28.00	40.00
	50 to 55 years	31.00	24.00	55.00	25.00	30.00	55.00	20.00	27.00	47.00	16	22	38	24.9	19	43.9	20.00	40.00	60.00
	55 to 60 years	12.00	22.60	34.60	11.00	20.00	31.00	11.50	22.00	33.50	18	27	45	14.7	25	39.7	19.00	32.00	51.00
	60 to 65 years	8.80	16.00	24.80	8.80	14.00	22.80	11.90	17.00	28.90	8.8	23	31.8	12	16	28	12.00	18.00	30.00
	> 65 years	1.85	2.60	4.45	1.85	5.60	7.45	5.00	7.60	12.60	4	5.6	9.6	20.8	9.8	30.6	1.00	2.00	3.00
	Not Advised	24.60	14.00	38.60	29.60	12.80	42.40	19.40	12.00	31.40	20.1	9.8	29.9	2	4.6	6.6	13.00	8.00	21.00
		148.05	131.60	279.65	147.98	133.40	281.38	145.98	135.40	281.38	139.63	134.1	273.73	140.55	120.4	260.95	117.00	161.00	278.00
\$100,000 - \$110,000	< 25 years																		
	25 to 30 years	2.00	1.00	3.00	2.00	1.00	3.00					1	1	2		2	2.00		2.00
	30 to 35 years	4.00	5.00	9.00	3.50	3.00	6.50	2.00	3.00	5.00	3	3	6	3	6	9	3.00	2.00	5.00
	35 to 40 years	15.88	6.00	21.88	10.50	7.00	17.50	9.20	4.00	13.20	10.7	6	16.7	2.9	5	7.9	5.00	3.00	8.00
	40 to 45 years	19.98	14.00	33.98	15.23	10.00	25.23	10.68	10.00	20.68	6.28	8	14.28	5.78	10	15.78	7.00	7.00	14.00
	45 to 50 years	10.93	6.00	16.93	15.38	8.80	24.18	14.28	9.00	23.28	6.43	11	17.43	7	11	18	4.00	8.00	12.00
	50 to 55 years	13.00	25.00	38.00	13.00	26.00	39.00	13.00	23.00	36.00	11	17	28	8	20	28	2.00	6.00	8.00
	55 to 60 years	14.00	18.00	32.00	12.00	16.00	28.00	9.00	19.00	28.00	4.8	13	17.8	5.6	11	16.6	3.00	13.00	16.00
	60 to 65 years	7.80	21.00	28.80	8.80	23.00	31.80	6.80	20.00	26.80	6.8	16.9	23.7	5	15.9	20.9	2.00	5.00	7.00
	> 65 years	4.00	4.00	8.00	2.00	5.00	7.00	1.50	5.80	7.30	2	7.6	9.6	4.8	4	8.8		1.00	1.00
	Not Advised	9.00	7.00	16.00	6.50	7.00	13.50	8.40	6.00	14.40	5.9	4	9.9	1	5	6	6.00	4.00	10.00
		100.58	107.00	207.58	88.90	106.80	195.70	74.85	99.80	174.65	56.9	87.5	144.4	45.08	87.9	132.98	34.00	49.00	83.00
\$110,000 - \$120,000	< 25 years																		
	25 to 30 years	2.00		2.00					1.00	1.00	1		1		1	1	1.00		1.00
	30 to 35 years	2.80	3.00	5.80	2.80	2.00	4.80	3.00	2.00	5.00	2	3	5	4.6		4.6	3.00	1.00	4.00
	35 to 40 years	5.80	3.00	8.80	4.80	3.00	7.80	2.00	3.63	5.63	1	3.9	4.9	3	2	5	5.00	2.00	7.00
	40 to 45 years	5.00	4.00	9.00	8.85	3.00	11.85	5.00	8.00	13.00	5	5	10	6.3	1	7.3	6.00	3.00	9.00
	45 to 50 years	7.60	6.00	13.60	4.00	6.00	10.00	2.00	6.00	8.00	3	6	9	4	5	9	6.00	7.00	13.00
	50 to 55 years	4.00	4.00	8.00	3.00	2.00	5.00	3.00	5.00	8.00	2	9	11	4	11	15	4.00	14.00	18.00

Appendix 15: Salary Level in \$10,000 bands by age and gender.

Salary Band	Age Group	Jul-17			Jul-16			Jul-15			Jul-14			Jul-13			Jul-12		
		Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total
	55 to 60 years	7.00	9.00	16.00	5.00	8.00	13.00	5.00	6.00	11.00	5	6	11	6.8	8	14.8	3.00	10.00	13.00
	60 to 65 years	4.00	6.00	10.00	4.00	5.80	9.80	3.80	4.90	8.70	0.8	5	5.8	1	4	5	1.00	7.00	8.00
	> 65 years	2.00	2.00	4.00	1.00	1.90	2.90					1	1	5	5	10			
	Not Advised	3.60	3.00	6.60	2.50	4.00	6.50	4.00	5.00	9.00	5	4	9				2.00	3.00	5.00
		43.80	40.00	83.80	35.95	35.70	71.65	27.80	41.53	69.33	24.8	42.9	67.7	34.7	37	71.7	31.00	47.00	78.00
\$120,000 - \$130,000	< 25 years																		
	25 to 30 years																		
	30 to 35 years	1.00	2.00	3.00	1.00	3.00	4.00	2.00	3.00	5.00	1		1		1	1		4.00	4.00
	35 to 40 years	2.60	7.00	9.60	0.60	5.00	5.60	2.00	4.00	6.00	2	2	4	3	1	4	3.00	1.00	4.00
	40 to 45 years	4.00	3.00	7.00	4.00	6.00	10.00	4.68	4.00	8.68	4.68	3	7.68	3	5	8	4.00	6.00	10.00
	45 to 50 years	3.48	10.90	14.38	6.00	5.00	11.00	5.00	3.00	8.00		8	8	1	10	11	4.00	6.00	10.00
	50 to 55 years	8.00	9.00	17.00	7.00	8.00	15.00	4.90	10.00	14.90	4.9	8	12.9	4	11	15	4.00	8.00	12.00
	55 to 60 years	3.00	11.00	14.00	2.00	9.00	11.00	3.00	10.00	13.00	1	8	9		4	4	2.00	3.00	5.00
	60 to 65 years	1.80	4.00	5.80	2.80	3.00	5.80	2.00	3.00	5.00	4	2.6	6.6	3	2.6	5.6	2.00	4.00	6.00
	> 65 years		1.00	1.00		2.00	2.00	1.00	1.00	2.00		1	1	2	3	5		1.00	1.00
	Not Advised	8.00	4.00	12.00	7.00	4.00	11.00	3.00	3.00	6.00	3	4	7		1	1	2.00	2.00	4.00
	31.88	51.90	83.78	30.40	45.00	75.40	27.58	41.00	68.58	20.58	36.6	57.18	16	38.6	54.6	21.00	35.00	56.00	
\$130,000 - \$140,000	< 25 years																		
	25 to 30 years					1.00	1.00		1.00	1.00									
	30 to 35 years	1.00	1.00	2.00	1.00	1.00	2.00				1		1	2	1	3	1.00		1.00
	35 to 40 years	1.00	1.00	2.00	1.40	1.00	2.40		2.00	2.00	1	3	4	1.8	3	4.8	1.00	1.00	2.00
	40 to 45 years	3.00	3.00	6.00	2.00	4.00	6.00	2.00	1.00	3.00	2	2	4		3	3	1.00	2.00	3.00
	45 to 50 years	3.80	1.00	4.80	3.68	1.00	4.68	1.00	7.00	8.00		7	7	0.5	3	3.5	2.00	3.00	5.00
	50 to 55 years	2.00	5.00	7.00	1.80	5.00	6.80	1.00	3.00	4.00	1	3	4		4	4	1.00	7.00	8.00
	55 to 60 years		5.00	5.00	1.00	4.00	5.00	1.00	5.00	6.00	1	8	9		6	6		2.00	2.00
	60 to 65 years	5.00	4.00	9.00	3.00	3.00	6.00	1.00	1.00	2.00		1	1		2	2		1.00	1.00
	> 65 years		2.00	2.00	1.00		1.00	1.00	1.00	2.00	1	1	2	1.8	1	2.8			
	Not Advised	1.80	3.00	4.80	1.80	4.00	5.80	2.80	3.00	5.80	1.8	1	2.8	1	1	2	1.00	2.00	3.00
	17.60	25.00	42.60	16.68	24.00	40.68	9.80	24.00	33.80	8.8	26	34.8	7.1	24	31.1	7.00	18.00	25.00	
\$140,000 - \$150,000	< 25 years													1	1		1.00	1.00	
	25 to 30 years																		
	30 to 35 years	1.00	2.00	3.00		1.00	1.00		1.00	1.00	1	1	2						
	35 to 40 years		2.00	2.00	1.00	1.00	2.00	1.00	3.00	4.00	1	1	2	1	1	2	2.00		2.00
	40 to 45 years	4.00	5.00	9.00	2.00	3.00	5.00	3.00	3.00	6.00	1	1	2	2	3	5	2.00	4.00	6.00
	45 to 50 years	3.00	2.00	5.00	3.90	5.00	8.90	1.00	4.00	5.00	6.7	4	10.7	4	2	6	4.00	3.00	7.00
	50 to 55 years	1.00	3.00	4.00		5.00	5.00	3.70	5.00	8.70	2	1	3	1	2	3	1.00	3.00	4.00
	55 to 60 years	1.00	3.00	4.00		8.00	8.00		5.00	5.00		2	2		3	3		4.00	4.00
	60 to 65 years		5.00	5.00		2.00	2.00		1.00	1.00		1	1		1	1	1.00	1.00	2.00
	> 65 years		1.00	1.00	0.70	1.00	1.70	0.70		0.70	1		1	1.5	1	2.5			
Not Advised	1.00	1.00	2.00	1.00	1.00	2.00	0.75		0.75	1.75		1.75	1	1	2	1.00	2.00	3.00	

Appendix 15: Salary Level in \$10,000 bands by age and gender.

Salary Band	Age Group	Jul-17			Jul-16			Jul-15			Jul-14			Jul-13			Jul-12		
		Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total	Female	Male	Total
	35 to 40 years		1.00	1.00		1.00	1.00				2		2	1		1			
	40 to 45 years	1.00		1.00	1.00	1.00	2.00												
	45 to 50 years	1.00	1.00	2.00	1.00		1.00							1		1	1.00	2.00	3.00
	50 to 55 years	2.00	1.00	3.00	3.00	1.00	4.00											1.00	1.00
	55 to 60 years	1.00	1.00	2.00		1.00	1.00										2.00		2.00
	60 to 65 years		1.00	1.00								1		1	1		1		
	> 65 years														1	1			
	Not Advised		1.00	1.00		1.00	1.00		1.00	1.00		2	2				2.00		2.00
			5.00	6.00	11.00	5.00	5.00	10.00		2.00	2.00	3	2	5	3	1	4	5.00	3.00
\$190,000 - \$200,000	< 25 years																		
	25 to 30 years																		
	30 to 35 years																		
	35 to 40 years	1.00		1.00				1.00		1.00				1		1			
	40 to 45 years							1.00	1.00	2.00									
	45 to 50 years		2.00	2.00										1		1	1.00	1.00	2.00
	50 to 55 years		1.00	1.00		1.00	1.00	1.00		1.00	1		1						
	55 to 60 years								1.00	1.00								1.00	1.00
	60 to 65 years	1.00		1.00					1.00	1.00		1	1		1	1	1.00		1.00
	> 65 years																		
	Not Advised								1.00	1.00							1.00		1.00
		2.00	3.00	5.00		1.00	1.00	3.00	4.00	7.00	1	1	2	2	1	3	3.00	2.00	5.00
\$200,000+	< 25 years																		
	25 to 30 years																		
	30 to 35 years																	1	1
	35 to 40 years				1		1	1	2	3	1	1	2						
	40 to 45 years	1	4	5		2	2		1	1		1	1		1	1	1	2	3
	45 to 50 years	1	2	3		4	4		1	1		1	1	1	2	3	1	2	3
	50 to 55 years	1	6	7	2	3	5	2	3	5	3	4	7	2	3	5	1	2	3
	55 to 60 years	2	2	4	2	1	3	1	1	2		1	1		2	2		1	1
	60 to 65 years		3	3		2	2		2	2		1	1						
	> 65 years													1		1			
	Not Advised	1	2	3	1	2	3	1	1	2	2	1	3	1	1	2	2	1	3
		6	19	25	6	14	20	5	11	16	6	10	16	5	9	14	5	9	14

Question 95

How much was spent on international travel in the 2016/17 financial year, how does this compare to each of the previous five financial years, and what proportion of operating expenditure does this represent? Please provide a list of the positions of all spenders on international travel for 2016/17 including the amount spent (broken down by travel, accommodation and other expenditure), locations travelled, reason visited and outcomes achieved. For any items of other expenditure greater than \$15,000 please provide details of what this was.

Traveller Position	Destination	Reason For Travel	Dep Date	Year	Ticket (\$)	Accommodation (\$)	Other (\$)	Grand Total (\$)
Chief Executive	Perth	To attend the Corrections Services Administration Council meeting and visits to Acacia Prison and Bandyup Women's Prison	Nov	2016	2,299	691	480	3,470
	London/ Stockholm/ Dublin/ Amsterdam	Attendance at the International Roundtable for Correctional Excellence meeting in Dublin, and meetings and site visits in the United Kingdom, Sweden and Netherlands.	Mar	2017	9,634	2,400	623	12,657
	Sydney	Attendance at the Corrective Services Administrators Council (CSAC) conference	May	2017	557	660	208	1,426
Deputy Chief Executive	Melbourne	To attend Executive Learning Group	Feb	2017	78	440	591	1,109
	Sydney	To attend a meeting with a contracted provider	Mar	2017	579	352	48	979
Deputy Chief Executive Commercial Services	Wellington	Flight to New Zealand from Australia to meet Commercial Services team	Aug	2016	1,063			1,063
	Wellington	Relocation to New Zealand	Sep	2016	636			636
	Perth	Visiting Acacia Prison and meeting with the Western Australia Commissioner	Nov	2016	1,343	533	88	1,964
	Sydney	To attend a meeting with a contracted provider	Jan	2017	334			334
	Sydney	To attend a meeting with contracted provider and workshop	Mar	2017	1,034	446	94	1,574
	London/ Ankara	Visiting an Electronic Monitoring provider, Her Majesty's Prison Thameside in London, and meeting with a contracted provider in Ankara	May	2017	12,151	1,060		13,211
Deputy Chief Executive Corporate Services	Sydney	To attend the Beech Executive Learning Group meeting	Sep	2016	350			350
	Melbourne	To attend the Beech Executive Learning Group meeting	Mar	2017	796	542	133	1,471
	Brisbane	To attend the Beech Executive Learning Group meeting	Jun	2017	260		109	369
Deputy Chief Executive Service Development	Sydney	To attend the Mahogany Executive Learning Group	Aug	2016	589	499	191	1,279
	Bucharest	Attendance at the International Corrections and Prisons Association (ICPA) conference	Oct	2016	10,515	2,433	112	13,060
	Perth	Attendance at the Corrective Services Administrators Council (CSAC) conference	Nov	2016	2,270	739		3,009
	Sydney	To attend the Jeff Whalan Learning Group	Mar	2017	564	680	255	1,499
	Sydney	Attendance at Corrective Services Administrators Council (CSAC) conference	May	2017	78		48	126
	Brisbane	To attend the Mahogany Learning Group	Jun	2017	790			790
National Commissioner	Brisbane	Attending Spruce Executive Learning Group Meeting	Aug	2016	479			479
	Sydney	Attending Spruce Executive Learning Group Meeting	Feb	2017			239	239
	Dubbo	Site visit to Wellington Prison, New South Wales	Mar	2017	674	126	480	1,280
	Melbourne	Attending Spruce Executive Learning Group Meeting	May	2017	739			739
Application Intel Specialist IOMS	Chennai	To assist in the testing phase of an IT project	Aug	2016	4,816	218	2,343	7,377
Assistant Regional Commissioner	Melbourne	Attendance at Australia and New Zealand School of Government's (ANZSoG) Executive Fellows Programme	Nov	2016	566	208		774
Business Partner Corrections Services	Denver	Viewing manufacturing and operational sites to evaluate potential providers	May	2017	11,701	641	1,077	13,419
Chairman of the Parole Board	Vancouver	To attend the Association of Paroling Authorities International (APAI) training conference	Apr	2017		1,716		1,716

Appendix 16: Cost of international travel in the 2016/17 year

Traveller Position	Destination	Reason For Travel	Dep Date	Year	Ticket (\$)	Accommodation (\$)	Other (\$)	Grand Total (\$)
Chief Custodial Officer	Ottawa	To attend the International Symposium on Operational Correctional Issues and Challenges	Jan	2017	5,457	1,062		6,519
Chief Financial Officer	Melbourne/ Sydney/ Brisbane	Client visits in Melbourne, Sydney, Brisbane	May	2017	1,028	315		1,343
Chief Procurement Officer	Sydney	To attend meeting with potential vendors	Oct	2016	643	432		1,075
Chief Psychologist	Sydney	Attendance at the National Sex Offenders working group	Mar	2017	636	487	143	1,266
Contractor	Sydney	Meeting with potential vendors	Oct	2016		300		300
Deputy National Commissioner	Melbourne	Attendance at Australia and New Zealand School of Government's (ANZSoG) Executive Fellows Programme	Nov	2016	1,038	288		1,326
Director Commercial Assurance	Melbourne	To attend Electronic Monitoring conference and attend a site visit to the Victoria Corrections Electronic Monitoring team	Oct	2016	540	824	183	1,547
Director Māori	Canberra	To attend the Corrective Services Administrators Council (CSAC) working group	Nov	2016	477	516		993
Director Offender Health	Amsterdam/ Wales	Travel to visit Amsterdam and Wales prisons (Zaanstad Prison and Her Majesty's Prison Berwyn) to inform care models	Jun	2017	7,821	1,304	640	9,765
Enterprise Architect Applications	Coolangatta	Attendance at the Gartner IT Expo conference	Oct	2016	719	1,398	528	2,645
General Manager Property	Sydney	To attend meeting with potential vendors	Oct	2016	568	578		1,146
Director Offender Health	Dubbo	Site visit to Wellington Prison, New South Wales	Mar	2017	920	126	141	1,187
Professor	Wellington	Invited from Australia to speak at NZ Parole Board (NZPB) conference	May	2017	2,026			2,026
Health Centre Manager	Auckland	Site visit for interview at Northland Region Corrections Facility (NRCF) for Health Centre Manager (travelling from Alice Springs to Auckland)	Jan	2017	1,067		213	1,280
Health Centre Manager	Melbourne	Attendance at Prison Nurses conference	Apr	2017	969	406	60	1,435
Intelligence Analyst	Semarang	Attending a course at the Jakarta Centre for Law Enforcement Co-operation	Feb	2017	1,350			1,350
IT Architect	London/ Ankara	Visiting an Electronic Monitoring provider, Her Majesty's Prison Thameside in London, and meeting with a contracted provider in Ankara	May	2017	12,151	998		13,149
Manager National Intelligence Unit	Adelaide	To attend an International Intelligence conference	Nov	2016		566	159	725
Intelligence Analyst	Ottawa	To attend the International Symposium on Operational Correctional Issues and Challenges	Jan	2017	5,458	1,062	191	6,711
Manager NZ Parole Board Support Services	Vancouver	To attend the Association of Paroling Authorities International (APAI) training conference	Apr	2017	3,542	1,962		5,504
Manager Specialist Search	Melbourne	Meeting with potential vendors	Sep	2016	574	824	335	1,733
National Manager Operations	Melbourne	Visit to Corrections Victoria's State Office	Jun	2017	927	372		1,299
Operations Director	Melbourne	To attend Australia and New Zealand School of Government's (ANZSoG) Towards Strategic Leadership Workshop Module 2	Sep	2016	673	228		901
Operations Lead	Dubbo	Site visit to Wellington Prison, New South Wales	Mar	2017	920	126		1,046
National Manager Operations	Amsterdam/ Wales	Travel to visit Amsterdam and Wales prisons (Zaanstad Prison and Her Majesty's Prison Berwyn) to inform care models	Jun	2017	7,821	1,304	640	9,765
Operational Sup/Mov Manager	Hong Kong	Viewing manufacturing and operational sites to evaluate potential providers	May	2017	3,942	456		4,398
Principal Strategic Analyst	Sydney	Attendance at the Applied Research in Crime and Justice conference	Feb	2017	685	784		1,469
Prison Director	Denver	Viewing manufacturing and operational sites to evaluate potential providers	May	2017	11,684	660		12,344
Programme	Hong Kong	Viewing manufacturing and operational sites to evaluate potential	May	2017	3,921	456		4,377

Appendix 16: Cost of international travel in the 2016/17 year

Traveller Position	Destination	Reason For Travel	Dep Date	Year	Ticket (\$)	Accommodation (\$)	Other (\$)	Grand Total (\$)
Director		providers						
Project Manager	Hong Kong	Viewing manufacturing and operational sites to evaluate potential providers	May	2017	3,891	456		4,347
Project Manager	Melbourne	Meeting with Corrections Victoria	Jun	2017	927	372		1,299
Property Lead	Sydney	To attend meeting with potential vendors	Oct	2016	816	468		1,284
Property Workstream Lead	Dubbo	Site visit to Wellington Prison, New South Wales	Mar	2017	860	126		986
Project Manager	Denver	Viewing manufacturing and operational sites for potential providers	May	2017	10,435	529	160	11,124
Regional Clinical Director	Brisbane	Correctional Services Healthcare conference	Oct	2016	650	718		1,368
Regional Supervisor Specialist Search	Melbourne	Meeting with potential vendors	Sep	2016	574	767		1,341
Reintegration Co-ordinator	Sydney	Attendance at Reintegration conference	Jun	2017	500	654		1,154
Strategic Intelligence Analyst	Canberra	Attendance at the Australia-New Zealand Counter-Terrorism Committee (ANZCTC) Prisoner Management and Reintegration Working Group face-to-face meeting	Jul	2016		623	182	805
Grand Total					161,105	36,931	10,694	208,731